

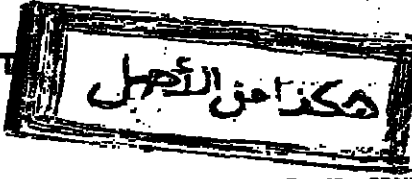


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# FINANCIAL TIMES

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Monday January 15 1979



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## NEWS SUMMARY

**GENERAL**  
**Two die in new Basque violence**  
Explosive devices killed two paramilitary policemen in the Basque country and a leading Basque separatist was injured in an assassination attempt.  
So far this year ten policemen or soldiers have been assassinated, the militant Basque separatist organisation, ETA, claiming responsibility for six of the killings.  
Two extreme Right-wing organisations said they had attacked the ETA leader Jose Manuel Pijoan Galarza. He was fired on from a passing van.  
Page 2

**UK hope of £15bn China contracts**  
BRITAIN is hoping to sign a trade agreement with China which could be worth as much as £15bn following a visit there next month by Mr. Eric Varley, Industry Secretary.  
The agreement, covering about five years, would signal China's desire to nominate British industry as a major contractor at the start of its huge industrialisation programme.  
Britain has already said that an industrial package is an essential counterpart to a sale of Harrier jump jets and a number of contracts, including steel plant modernisation, are under discussion. Back Page

**Syria and Iraq merger plan**  
Syria and Iraq are planning to form a single State "with one name, one flag, one national anthem and one president who will be alternately Syrian and Iraqi" according to Arab diplomats.  
In October the two countries ended 10 years of hostility and signed a charter for joint action on political, military, economic and cultural matters.

**Cambodia barrage**  
Vietnamese forces continued their sweep across Cambodia and an hour-long artillery barrage was reported only 10 miles from the Thai border. International relief agencies in Thailand were preparing for an influx of refugees and wounded.  
Page 2

**Shah warns**  
The Shah of Iran warned generals against staging a coup—at least while the Bakhtiari Government remains in power. The setting up of a nine-man Regency Council brought the Shah's departure a step nearer. Iran has agreed to pay Britain £250,000 compensation for the November 5 attack on the British Embassy by anti-Shah rioters.  
Page 3

**Minister resigns**  
Turkish Defence Minister Hasan Isik resigned on the eve of the start of negotiations between Turkey and the U.S. on defence co-operation. Page 2

**Lester fined**  
Lester Piggott was fined £500 at the end of Hong Kong's Jockey's Invitation series for "foul riding" in a minor race. He rode three winners during the series.

**Steel leaves**  
Liberal leader David Steel left Salisbury saying the situation in Rhodesia was deteriorating, with support for the internal leaders "slipping through intimidation".

**Briefly**  
Scottish police were trying to trace the source of hydrogen sulphide gas cloud drifting westwards over central areas. Two people were treated for the effects of the gas which has an unpleasant smell but is not dangerous.  
Winner of the latest £75,000 premium bond (SMTV 750000) lives in Cambridge. The £50,000 winner lives in Staffordshire, winning number 128P 515219.

**Protest rally in Amsterdam**  
Protest rally in Amsterdam against the neutron bomb attracted 6,000 who were entertained for 13 hours by several hundred poets, dancers, singers and other artists.

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## Ministers may toughen Price Commission powers

# Cabinet to start search for consensus on pay

By RICHARD EVANS and CHRISTIAN TYLER

The Cabinet will meet today and later in the week, not only to assess the heavily disrupted industrial scene, but also to seek a way out of a confrontation with the trade unions that could spell electoral disaster for the Labour Party.

With this hope in mind, Ministers are determined not to give the Road Haulage Association any encouragement to improve its 15 per cent offer. The threat of tougher action from the Price Commission will also be kept in play.

The initial Cabinet aim is to debate the Commons' decision to curtail the use of sanctions, Ministers are reviving plans to give the Price Commission more impact by modifying the safeguard clauses for company profits.

They were originally inserted into the legislation by the Conservatives, and Mr. Roy Hattersley, Prices Secretary, has long wished to remove or alter them.

His intention was spelt out during the abortive discussions with TUC leaders before Christmas, and underlined by other Ministers at the weekend. The issue is likely to be discussed by Cabinet today.

At present, it is by no means certain that there would be a Parliamentary majority for removing the safeguard clauses. The best hope for the Government lies in gaining the backing of the Liberals, and there are expected to be informal contacts made this week.

In the public services, where Continued on back page Editorial comment, Page 10

## Essential supplies plans working 'reasonably well'

By HAZEL DUFFY and ALAN PIKE

GOVERNMENT arrangements for ensuring the movement of essential supplies are working reasonably well, it was claimed yesterday, that the effects of the road haulage strike on industry—whose supplies fall largely outside the scope of the arrangements—would lead to serious dislocation.

Speaking after the first meeting of the chairman of the regional emergency committees, Mr. William Rodgers, the Transport Secretary, said that so far there had been a "substantial improvement" in the movement of essential supplies. A clearer picture of the effectiveness of the committees, however, will not emerge until later today.

Mr. Rodgers also claimed that the incidence of secondary picketing, which has been the key to the unexpected degree of disruption caused by the strike, has lessened since the Government set up the committees on Thursday. Some reports from the regions, however, show secondary picketing is still very strong in places, and Mr. Rodgers admitted that, with the docks quiet over the weekend, it is too early to make judgment.

Regional secretaries of the Transport and General Workers' Union met in London yesterday to plan the administration of the strike, including implementation of the decision that picketing should be confined to employers involved in the dispute. But it remains to be seen how successful the union will be in its efforts to end secondary picketing.

Mr. Alex Kitson, executive officer, admitted last night that it might take "a few days or a week" to sort out the picketing issue.

Transport union leaders will today examine approaches which have been made by some haulage employers who are willing to settle on the basis of the strikers' full 22 per cent claim. Mr. Kitson said that "many companies" had indicated that they were willing to reach agreement although he could not yet put a number on it.

Negotiations on behalf of the lorry drivers are not conducted nationally but in 18 areas agreed between the Road Haulage Association and the union. The position of the association is that its 15 per cent offer is final but individual areas have power to reach independent settlements.

The Agriculture Ministry said yesterday that the union's instructions on picketing "are being obeyed generally" and that essential foods like meat, bread, fresh fruit and vegetables are in plentiful supply. Deliveries of food to shops, some 80 per cent of which are carried by distributors' own transport fleets, have been going ahead without much disruption.

But the plight of industry can only worsen. BL's vehicle plant at Bathgate in Scotland will close today while Ford yesterday cancelled the full overtime shift at Halewood in order to conserve components. The British Steel Corporation will review the position at its South Wales tinplate plants today, and Avana Bakeries said yesterday it will be laying off 600 people today. Details, Page 5

## Leading companies set to raise chemical prices by up to 50%

By SUE CAMERON, CHEMICALS CORRESPONDENT

LEADING CHEMICAL companies in the UK have begun the big push on prices forecast at the end of last year when feedstock costs rocketed.

The Price Commission has allowed Shell Chemicals UK, Imperial Chemical Industries and BP Chemicals to put up the prices of their products by as much as 50 per cent in some cases.

All three companies have now either announced price rises or have opened negotiations with their leading customers on the exact size of the forthcoming increases.

There are signs that ultimate price rises for some chemicals will be even higher than forecast last month. This is because the cost of naphtha—a basic petrochemical feedstock—seems still to be increased and could well level out at £100 a tonne this quarter rather than the expected £90 a tonne. An extra 10 per cent on naphtha costs would normally mean a 20 per cent rise in the price of chemicals such as benzene.

ICI, Shell Chemicals and BP Chemicals are increasing their prices, in stages, and further rises can be expected during the year. The average increase for many base chemicals this quarter will be about 20 per cent.

BP Chemicals said yesterday that it was looking for rises of between 20 and 25 per cent in the price of its ethylene and propylene. Its higher density polyethylene is likely to go up by about 10 per cent, and it expects its polystyrene price will increase by a total of about 30 per cent. This last figure will include the abolition of discounts.

ICI, which has had price rises of up to 51 per cent passed by the Price Commission, said yesterday that during the first six weeks of this year it expected its ethylene to go up by about 12 per cent, propylene by 25 per cent, ethylene glycol by 20 per cent, benzene by 25 per cent and paraxylene by 20 per cent.

The group estimates that chemical prices in the UK market will have risen significantly by the middle of the first quarter compared to levels in July 1978.

It expects overall increases during this period to be of the order of 20 per cent for ethylene, 25 per cent for propylene, 35 per cent for monethylene glycol and 40 per cent for benzene and paraxylene.

Eso Chemicals refuses to discuss price rises until they have been implemented. But in the final quarter of last year, it increased the price of ethylene by 20 per cent and propylene by 25 per cent.

The chemical companies are confident that these price rises—though large—will stick. Their confidence seems, at last, to be based on concrete foundations.

The cost of naphtha has risen dramatically, and at present, there is also shortage of the chemical. This means that the overcapacity which has plagued the whole of Europe's chemical industry has suddenly become less relevant.

The 14.5 per cent oil price increases announced by the Organisation of Petroleum Exporting Countries last month, coupled with the halt on Iranian oil exports, are also thought to have created a climate conducive to higher chemical prices.

## Central bank talks settle EMS details

By PETER RIDDELL, ECONOMICS CORRESPONDENT

THE EUROPEAN Monetary System will start almost immediately after the French reservations about agricultural subsidies have been lifted. This follows an agreement between the central bank governors of all nine EEC countries which resolves most of the remaining technical questions about the operation of the scheme.

The EMS will start three working days after the lifting of the French objections. But there is a proviso that if this date is towards the end of a month, any central bank can seek to delay the start until the beginning of the next month.

This is one of the key points in a short document signed by all EEC countries at the meeting of central bank governors in Basle last week, though the details have only now become known.

**Stability**  
But this agreement only covers the creation of the very short-term facility, and the precise role of gold in the lending mechanism remains ambiguous. A dispute has existed between France and one or two other States which want gold to be valued at 80 per cent of its average market price, and the rest of the EEC, which favours a 75 per cent valuation.

The eight currencies to be linked together in the intervention mechanism have hardly moved against each other since the beginning of January. This is a clear indication of central bank intention to maintain stability as if the EMS was in operation.

Indeed, the margins of fluctuation between the French franc and the Italian lira and the five currencies in the snake, the present European joint float, have been so narrow as to confirm the deliberate policy of intervening to iron out erratic movements.

France also backed the agreement on the timing of the beginning of the system. This can be seen as further confirmation that the French objections, which prevented the start of EMS on schedule on January 1, are mainly to do with farm subsidies (and French agricultural exports) and do not reflect deeper reservations.

It is still far from clear, though, when the dispute will end. Chancellor Helmut Schmidt of West Germany said on Friday that he felt the matter could be solved before "very many weeks" have passed, but there is growing caution in both Bonn and Brussels about whether the issue should be sorted out at

## PO \$250m standby credit

By NICHOLAS COLCHESTER

THE Post Office Corporation has arranged a \$250m 10-year standby credit with a group of 10 international banks. The facility will act as a back-up for the issue of an equivalent amount of commercial paper in New York.

This procedure for fund raising by a state agency matches that pioneered late last year by British Gas. But the terms negotiated with the banks, led by Lloyds Bank International and S. G. Warburg, are slightly different.

Both agencies borrowed for 10 years at 1 per cent over the London Interbank offered rate. The Post Office will pay a "commitment fee" (for the banks' readiness to provide the funds if required) of 1 per cent a year in addition to an initial one-off fee of 2 per cent. British Gas paid an initial fee of only 1 per cent, but its commitment fee rose from 4 per cent to 1 per cent after the first five years.

International capital market Page 23

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OVERSEAS NEWS

WORLD TRADE NEWS

Shah warns his hardline generals

BY ANDREW WHITLEY AND ANTHONY McDERMOTT IN TEHRAN

THE SHAH has warned his leading generals against staging a coup at least while the government of Dr. Shapour Bakhtiar remains in power. In what seems to be the result of a deliberate leak, yesterday's newspapers reported the Shah as telling hardline generals that he would rather leave the country than have them stage a coup that would cause further bloodshed.

Another pre-requisite for the Shah's departure—now expected as early as Tuesday or Wednesday—is the approval of both Houses of Parliament for the new Government. The Majlis (lower house) debate resumed yesterday while the Senate began its session on Saturday.

In the streets of Tehran and other Iranian cities, fresh protests against the regime took place over the weekend, but there were few casualties. On Saturday a crowd estimated at 100,000 packed into the campus and grounds of Tehran University to hear speeches celebrating the reopening of the university after two months. The Government gave its approval for the reopening on Friday night.

Among the speakers, all of whom expressed support for Ayatollah Khomeini, the exiled religious leader, were Dr. Karim Sanjabi, head of the opposition National Front Party, and Ayatollah Taleghani, one of the radical religious leaders closest to Khomeini.

Canada to resume aid to India

By K. K. Sharma in New Delhi

HAVING AGREED to disagree on the nuclear issue, Canada and India are now set to resume and expand normal economic relations. Canada is to resume the industrial aid which was cut off when India exploded a nuclear device in the Rajasthan Desert in 1974.

Snags in GATT talks on Government buying code

BY BRIJ KHINDARIA

TALKS IN Geneva on an international code to regulate purchasing policies of governments, which is part of the overall Tokyo round trade package, are turning out to be thornier than expected because of last-minute arguments.

A long standing argument over the threshold at which the code's provisions would become applicable is likely to be resolved by a three-tier system under which purchases up to 100,000 special drawing rights (SDRs) would be kept outside the code's scope, procurements of between 100,000 to 500,000 SDRs would come under provisions requiring non-discrimination against foreign suppliers, and purchases worth more than 500,000 SDRs would be ruled by additional provisions, prohibiting discrimination in favour of home companies.

The main obligations imposed by the code would be equal treatment for all foreign suppliers and, in the case of large purchases, treatment of foreign suppliers on a par with domestic enterprises.

Turkey's Defence Minister replaced

HASAN ISIK, Turkey's Defence Minister, resigned yesterday—shortly before the opening of negotiations with the U.S. on a new defence agreement. Metin Munir reports from Ankara.

Mr. Isik, former Ambassador to Paris and Moscow, is believed to have resigned because of disagreements with the Prime Minister. He was also unhappy because Mr. Ecevit bypassed him in dealings with the general staff.

Mr. Isik is the second Cabinet Minister to resign in less than a fortnight. The first was Mr. Irfan Ozaydinli, the Interior Minister. Mr. Ecevit replaced him yesterday with Senator Hasan Guner.

Hanoi accuses China of sending two warships into Vietnamese waters and provoking almost daily border clashes since the fall of Phnom Penh, Reuter reports from Hong Kong.

The Vietnam News Agency reported yesterday that the Vietnamese Foreign Ministry had sent a protest note to the Chinese embassy in Hanoi warning Peking that it must bear full responsibility for the consequences.

Meanwhile Thailand agreed yesterday to take in about 400 wounded soldiers of the defeated Cambodian regime on humanitarian grounds. AP reported from Bangkok.

Mr. Brezhnev arrived in Sofia on Saturday and both he and his host, Mr. Todor Zhivkov, the Bulgarian Head of State, stressed what they called "the enormous importance of the victory of the Cambodian patriots."

Mr. Brezhnev, in a speech last night, promised help "in the building-up of Cambodia as a sovereign independent democratic and non-aligned state."

Both the Romanians and Yugoslavs have condemned the invasion of Cambodia and have demanded withdrawal of foreign troops.

Although Mr. Brezhnev referred to "comradely criticism" that he had failed "to learn how to rest" as an explanation for taking a short holiday in Bulgaria, Yugoslav observers see politics rather than health as the main purpose of the visit.

Romania came out publicly against higher military spending at the last Warsaw Pact summit. Therefore the fact that Mr. Brezhnev travelled to Bulgaria by train through Romanian territory but failed to stop in Bucharest or to meet President Nicolae Ceausescu, may have been a deliberate snub.

DESPITE HISTORICAL fears about the political risk attached to investing in West Berlin, a Western outpost 110 miles inside East Germany, the city is attracting long-term investment from some of the most prestigious West German and foreign companies.

Daimler-Benz is about to spend DM 100m (\$54m) in West Berlin over the next four years while Bosch is expanding there at a cost of DM 35m. Siemens is putting in DM 12m over the next seven years. Philip Morris is spending DM 40m in the city while BMW is completing a new motor cycle factory in Berlin next year for DM 210m.

The underlying reason for the upsurge in investment in West Berlin is that the city's long-term future is seen to be guaranteed by the 1972 Four Power Berlin agreement. West Berlin, in addition, is unabashedly offering Germany's most lucrative subsidies and tax preferences to make up for its geographical disadvantages.

U.S. in new Mideast peace bid

BY L. DANIEL IN TEL AVIV

THIS WEEK'S Mideast mission by U.S. State Department officials is expected to aim at eliminating some of the obstacles to the resumption of Ministerial level of the stalled peace talks.

The Israeli Cabinet yesterday discussed the visit by U.S. Special Ambassador Alfred Atherton and State Department legal adviser Herbert Hansell. The two men are due to arrive in Israel tomorrow and fly on to Cairo on Friday.

Points at issue are likely to be article six in the draft peace treaty which dealt with the precedence of the treaty over previous Egyptian commitments to Arab countries and article four which deals with the review of security arrangements in Sinai after a number of years.

More political killings in Spain

BY ROBERT GRAHAM IN MADRID

THE SPATE of politically motivated violence in Spain continued over the weekend. Two paramilitary policemen were killed by bombs and two further were badly injured in incidents in the Basque country.

In addition a leading figure in the militant Basque separatist organisation, ETA, was injured in an assassination attempt. Early on Saturday morning one policeman was killed and another badly injured in their Land Rover when it went over an electrically-detonated electric charge. The other Guardia Civil was killed when several hours later he went to the scene of the first incident to defuse another explosive device. ETA has not claimed responsibility.

Mr. Marcelino Ojeda, during which he sought Greek-French co-operation to control ETA activity inside France. The claim for "Peikoto's" attempted assassination is correct, this suggests that there is now a group of people probably retired or off-duty policemen acting with some official connivance to carry the war against ETA.

Brezhnev visit seen as 'warning'

BY PAUL LENDVAI IN VIENNA

THE SURPRISE visit of Mr. Leonid Brezhnev, the Soviet President and party leader, to Bulgaria is regarded by diplomatic observers in the Balkans as an expression of support for Bulgaria's staunchly pro-Soviet leadership and as a warning to Yugoslavia and Romania.

Mr. Brezhnev arrived in Sofia on Saturday and both he and his host, Mr. Todor Zhivkov, the Bulgarian Head of State, stressed what they called "the enormous importance of the victory of the Cambodian patriots."

Mr. Brezhnev, in a speech last night, promised help "in the building-up of Cambodia as a sovereign independent democratic and non-aligned state."

Chirac assured of party loyalty

BY ROBERT MAUTHNER IN PARIS

THE GAULLIST PARTY, which has been split in recent weeks over European policy and M. Jacques Chirac's leadership, has once again managed to paper over the cracks in its ranks.

At a meeting in a chateau near Paris, 120 out of the party's 155 National Assembly Deputies, have expressed their confidence in M. Chirac, who is still convalescing after a car accident in November.

The demonstration of unity is a difficult system to put into operation, hard to manage, and a poor instrument in the reduction of inequalities since it is unlikely to raise much money.

Plan for French wealth tax rejected

BY TERRY DODSWORTH IN PARIS

PROPOSALS FOR the creation of a new wealth tax in France have been rejected by a three-man commission of experts which has been looking into the question since last July. The team suggests that a much better way of raising money from the country's rich would be to revise and increase inheritance taxes.

Foreign experience is drawn on heavily in the argument against an annual wealth tax. The commission says that it is a difficult system to put into operation, hard to manage, and a poor instrument in the reduction of inequalities since it is unlikely to raise much money.

In favouring a new system of inheritance taxes the commission has raised memories of abortive efforts in the late 1960s to introduce similar reforms. These were eventually emasculated by parliamentary opposition, a danger to which the new proposals are also clearly exposed.

Pepsi-Cola in Bulgaria deal

By Paul Lendvai in Vienna

UNDER THE terms of an agreement signed in Sofia between Pepsi-Cola International and the Bulgarian state foreign trade agencies, Bulgaria will buy Pepsi-Cola and two plants will be built in the cities of Stara Zagora and Turgovishte to bottle the drink.

Swedish forest finance plan

BY WILLIAM DULLFORCE IN STOCKHOLM

MR. NILS AASLING, the former Swedish Industry Minister, has proposed the establishment of a joint financing institute for the pulp and paper companies owned by the Swedish forest owner co-operatives.

After he left the Industry Ministry in October, Mr. Aasling was commissioned by the National Farmers' Union to investigate the financial problems of the 13 companies owned by forest owners.

For so much money that no single interest group can manage it. The job must be co-ordinated by the state. Sodra, the largest of the forest owners' concerns, has been resisting Mr. Aasling's attempts to arrive at a comprehensive solution either through merger or by means of a common financial organisation.

Road haulage group in Sudan

By James Buxton

A new specialised road haulage company with a one-third British stake is being formed in Sudan aimed at bypassing one of the country's worst bottlenecks—the transport link between Port Sudan and the productive inland areas of the country south of the capital, Khartoum.

SHIPPING REPORT Caribbean rates nearly double

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

POLITICS in Iran, strikes, and bad weather in Europe have not been sufficient to weaken what in most departments is a fairly steady market.

There is no prospect of immediate improvement. The going rate for a VLCC is worldwide 27 westbound and worldwide 30 eastbound.

Prices bottomed out in the first quarter and by last month were 40 per cent better than January levels.

Bolivia's Argentine sales

BY HUGH O'SHAUGHNESSY

BOLIVIA IS expected to increase natural gas sales to Argentina from 150m cubic feet a day to 220m and an Argentine mission is going to negotiate the increase in La Paz this week.

World Economic Indicators

Table with columns: Country, Dec 78, Nov 78, Oct 78, Dec 77, % change over previous year, Index base year. Includes UK, W. Germany, Holland, France, Italy, Belgium, U.S.

GERMAN INVESTMENT

W. Berlin lures the big names

BY LESLIE COLLITT IN BERLIN

DESPITE HISTORICAL fears about the political risk attached to investing in West Berlin, a Western outpost 110 miles inside East Germany, the city is attracting long-term investment from some of the most prestigious West German and foreign companies.

border controls have been reduced to a minimum by the Four Power agreement. West Berlin's financial incentives have long been used by a number of well-known West German and foreign companies located in the city.

As much as 75 per cent of the total investment may be written off in the first year or later with the basis being total investment not reduced by the cash subsidy received.

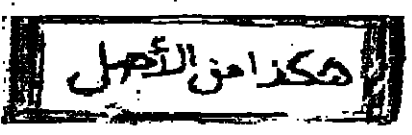
German distributor but now require production in West Germany. Much the same as in West Germany, the number of manufacturing jobs in West Berlin has declined from 285,000 in 1970 to 177,000 largely as a result of rationalisation.

Mr. Robert Layton, who was chairman of Ford in Cologne. West Berlin's tax preferences consist of a reduction of the 12 per cent Value Added Tax by between 4.5 per cent and 10 per cent of the amount paid, depending on the value added to the product made in Berlin.

Corporate income taxes are 22.5 per cent lower than in West Germany while individual income taxes are 30 per cent lower. Employees in West Berlin receive an added 8 per cent "Berlin premium" tax by the VAT he has to pay.

Mr. Layton says the city is mainly interested in attracting companies offering a specialised product, having a sound financial structure and excellent management. His development corporation is working to identify such companies which are then to be individually approached. He is also interested in linking research further with industry to create the West Berlin counterpart of Silicon Valley in California and Route 128 in New England.

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# White Paper likely to project 2% increase in spending

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

AN INCREASE of about 2 per cent in the volume of public spending in 1979-80 above the planned level for the year is expected to be projected in the annual Expenditure White Paper to be published on Wednesday.

The White Paper will contain a much longer and more detailed discussion of the medium-term prospects for the economy and the constraints on the growth of expenditure than in previous years—in particular, examining the influence of variations in pay, productivity, sterling and the balance of payments.

In the short-term, the White Paper is expected indirectly to underline the limits on the Government's freedom of manoeuvre in the budget, whatever happens now on the pay front.

Medium-term expenditure and revenue projections are likely to be placed alongside each other, but there will probably be no change in estimates of public sector borrowing for 1979-80 from the £8.5bn figure disclosed two months ago.

Otherwise, the main City interest will be in the extent of underspending in the current financial year and hence in the increase in projected expenditure for 1979-80 not merely above the planned level for 1978-1979 but also above the expected outturn for the year.

It is likely that any under-

spending in 1979-79 will be much smaller than last year and hence the underlying increase in expenditure may be only slightly more than 2 per cent.

The latest published evidence indicates that spending covered by cash limits, around two-thirds of the total, has been running between 1 and 2 per cent below the ceiling though other spending, notably on debt interest and transfer payments such as social security benefits, has been more buoyant.

In addition, there is a lengthy list of major economic indicators due to be published this week, headed by the trade figures this afternoon. City analysts generally expect that the current account will have improved in December on the deficit of £72m reported for the previous month; the January figures will naturally be distorted by the current industrial troubles.

Other statistics include retail sales for December (due this afternoon), average earnings and basic wage rates (due on Wednesday), and mid-December money supply, fourth quarter consumer spending and November industrial production (all due on Thursday).

Overall these figures will be examined to see whether the rate of economic expansion had begun to slow by the end of last year, though inevitably they will be overshadowed by current pay disputes.

## CONTRACTS

### GEC Industrial Controls receives £1m order

GEC INDUSTRIAL CONTROLS has an order worth over £1m from the British Railways Board for the dismantling, refurbishing and re-installation of 230 dc high speed circuit breakers, and for the provision of modern control equipment and auxiliaries.

JAMES CLARK AND EATON of Bracknell, Berks, has won a contract worth more than £250,000 for the supply and installation of glazing units at the Saudi Arabian monetary agency bank in Riad, Saudi Arabia. The order was placed by Lang Winper-Altreza, Saudi Arabia.

TOLLTRECK, Droitwich, shipped a £20,000 mould train for a secondary lead smelter over £500,000 from the Property Services Agency to manufacture for casting bullion and slag.

DOBSON HYDRAULICS has received three orders worth over £150,000 for Dobson demountable body equipment.

# Foundries to receive £400m. 'last boost'

BY ROY HOODSON

BRITISH foundries have not fully recovered from the 1975-76 slump but the non-ferrous companies are in a much stronger position than the troubled iron founding sector, according to two surveys by Inter Company Comparisons.

The situation in iron founding is described as "rather depressing." The industry is seen as having too much capacity competing for too few orders, with subsequent erosion of profit margins.

Capital investment in iron founding in the three years up to October 1977—the period covered by the surveys—tended to be lower than it could have been.

According to estimates, about £400m will be invested in the industry by next year as the result of the boost given by the ferrous foundry aid scheme. But the surveys see that

investment as a "once and for all boost."

If continuing investment in ferrous founding was to be secured, the industry would need to move to a higher added value product. Profits were considered inadequate to cover future investment.

The ferrous industry's main customer was the car industry. The upturn in demand in the vehicle market was largely being met by imports.

Unless British car manufacturers could increase their market share, there would be no real improvement in business from the car-makers for the foundry industry.

Two-fifths of the iron castings were used by Ford and Leyland. The tractor market was another important customer. There were no signs of an upturn in the worldwide recession in the tractor market.

The National Economic Development Council had suggested that the ferrous foundries should aim to export 15 per cent of their production, but only 13 foundry companies exceeded that figure in the years surveyed.

Of the top five exporters, three were not profitable or were actually making losses. Slow stock turnover and relatively long credit periods were two adverse factors.

The non-ferrous foundries showed a turn-around after the 1975-76 slump and improved sales values by 24 per cent in 1978-77. Profit margins were also up by 15 per cent and the average return upon capital improved by 32 per cent.

The surveys are sceptical whether the non-ferrous foundries' recovery will last.

# Gilt-edged market expects acceleration of inflation

THE GILT-EDGED market is moderately gloomy about the prospects for the UK economy this year though cautiously optimistic about interest rates, according to a survey of market opinion conducted by stockbrokers L. Messel and Co.

The survey among brokers and investors in the gilt-edged market was based on 241 replies, which had to be sent in by January 5, before the full extent of the present industrial troubles was known.

The results show that most expect a slight acceleration in the rate of inflation this year.

About 85 per cent expect a rise in earnings of between 11 and 15 per cent in the present pay round and nearly 70 per cent expect retail prices to rise by between 9 and 11 per cent this year.

Just under two-fifths of the sample expect sterling (now \$1.9960) to be between \$1.90 and \$1.89 on December 31, and a slightly smaller proportion expect the rate then to be between \$1.90 and \$1.99. Nearly 85 per cent believe the trade-weighted index, now 63.3, will be between 60 and 64 by the end of the year.

The survey reveals a wide-

spread belief that the Government's money supply targets will be met, though with an increase nearer the top than the bottom end of the 8 to 12 per cent target range. Just over half the sample expect the public sector borrowing estimate for 1978-80 in the Budget to be between £8.5bn and £9.5bn.

But gilt-edged investors are slightly more cheerful about the outlook for their own market. The average estimate for Minimum Lending Rate, now 12½ per cent, is about 10 per cent in a year, while gilt-edged yields are also expected to decline, giving capital gains of more than 5 per cent.

Nearly 45 per cent of the sample think that the General Election will be held between April 1 and the end of June and a quarter believe that the election will be by the end of March.

More than a half expect a "hung Parliament", though nearly 70 per cent believe that there will be a Conservative Government.

In the new quarterly economic review of brokers J. and A. Scrimgeour, Mr. Michael Posner, a former senior official economic adviser and Cambridge economist, says that the consequences

of another 14 per cent wage round must mean a fall in the sterling exchange rate quite soon, an erosion of the UK's competitive position and an extra fillip to domestic inflation.

Mr. Posner maintains that the effects of monetary policy work through very slowly and that the low growth in the money supply cannot affect present wage negotiations.

He sees the health of the gilt-edged markets during the next few months as being closely linked to the course of wage settlements and earnings growth.

If the Confederation of British Industry's estimates of an 11 per cent round were fulfilled interest rates at the long-end could fall.

In another recent broker's circular, Phillips and Drew has said that money market conditions are likely to be tight this month, but the authorities will probably oppose any further rise in Minimum Lending Rate even if U.S. rates move to yet higher levels.

Brokers Joseph Sebag and Co. suggest that the eventual pay outcome in the present round could still be roughly 12 per cent.

# Insurance choice for home buyers

By Michael Cassell, Building Correspondent

THE RIGHT to change insurance companies during the term of a mortgage is to be extended to all house buyers from today.

New borrowers have been able to exercise a choice of insurance on their property since 1975 and existing home owners will now be able to do the same.

The first president will be Dr. Austin Pearce, chairman and chief executive of Esso. The vice-president will be Mr. Denys Milne, chief executive of BP Oil, and the treasurer will be Mr. T. Hutton, managing director of Total Oil.

The association will perform a similar role to the UK Offshore Operators' Association, which represents oil companies involved in offshore oil and gas exploration and production on the UK Continental Shelf.

The industry has long been aware of its weakness in representing its onshore interests to

# Oil industry forms group to promote onshore interests

BY KEVIN DONE, ENERGY CORRESPONDENT

OIL COMPANIES involved in refining, distribution and marketing in the UK have formed a trade association to improve the industry's contact with Government and other organisations.

The United Kingdom Petroleum Industry Association is expected to start operations in a few months after the appointment of a director general and a permanent staff.

The first president will be Dr. Austin Pearce, chairman and chief executive of Esso. The vice-president will be Mr. Denys Milne, chief executive of BP Oil, and the treasurer will be Mr. T. Hutton, managing director of Total Oil.

The association will perform a similar role to the UK Offshore Operators' Association, which represents oil companies involved in offshore oil and gas exploration and production on the UK Continental Shelf.

The industry has long been aware of its weakness in representing its onshore interests to

Government and other organisations. It has come under pressure from Mr. Anthony Wedgwood Benn, the Energy Secretary, in recent months to form a representative association, which could take a full role in tripartite discussions with the Government and the trades unions on oil industry affairs.

"The Government" was concerned in particular during its row with the EEC Commission over a European oil refining policy, that the UK oil industry lacked a single representative voice.

Oil companies with refining and distribution activities are represented now only by the Petroleum Industry Advisory Committee, a body established shortly after the Second World War solely to offer advice to the Government.

The initial members of the new association will be British Petroleum, Shell, Esso, Gulf, Mobil, Chevron, Texaco, Total, Conoco, Petrofina, Phillips, Burmah and Amoco.

# Manual staff receive 'lower sick benefits'

BY ERIC SHORT

THERE IS still a wide differential between sick pay benefits for manual workers and for non-manual employees, according to a survey by the Institute of Personnel Management.

The study analysed the sick pay provisions of 35 companies. It found that the level of cover was low for manual employees, even in companies where sick pay for non-manual employees was generous.

It also found that non-manual employees normally received their full salary with a deduction for National Insurance sickness benefits, although the periods over which such payments were made varied. Manual workers, in contrast, received lower benefits payable over shorter periods.

Only one company paid the same benefits for both categories of employees. A further 19 had different schemes in which manual workers were treated less favourably—some markedly so.

The remaining 15 companies had no sick pay scheme for manual workers. The findings disclosed that differential treatment still existed in spite of trends in present thinking towards a single status for manual and non-manual employees.

The survey pointed out that improvements in pay schemes permitted under Stage Two of the pay policy. As a result, many employers had taken the opportunity to review their schemes.

But since August 1977, trade union negotiators had once again concentrated on wage increases and productivity, and were ignoring non-monetary job security measures.

Sick Pay Scheme, by Alison Jago, from the Information Department, Institute of Personnel Management, Central House, Upper Woburn Place, London WC1H 0HX; price £5, plus 30p postage.

## New P&O ship to visit UK

P&O CRUISES' new 27,000-ton cruise liner, Sea Princess, will call at Southampton on Wednesday on her way from Bremen, Germany to Australia, where she will operate year-round cruises from Sydney.

Sea Princess is the last passenger liner to be built by John Brown on the Clyde. She was bought from Flagship Cruises of New York in September.

## Ceefax extended

THE BBC's Ceefax operation is being extended until midnight starting today. An extra hour is added to the television news service.

# BP NUTRITION'S GOOD FEED GUIDE. COMPILED BY DATA GENERAL COMPUTER.



Britain's Livestock can look forward to being better fed.

The reason: BP Nutrition (UK) Ltd, who originate feed formulations for a large number of the country's compounders, are using a Data General mini-computer to help them compile formulations.

Normally it's no easy task, there are up to 200 possible ingredients that can be used. And ingredient prices and availability can vary daily.

But the Data General Eclipse system enables BP to give 'least cost' mixes to meet nutrient requirements quickly and in detail.

The printout lists individual raw material costs. Opportunity prices of rejected raw materials. Plus a detailed breakdown of nutrient values.

Where requested, rations are rounded off to convenient batch quantities. And tonnages required to manufacture a given ration.

Another advantage: customers can 'lock-into' the system from terminals located in their own offices.

The software for the system was written by Scicon—a member of the BP Group of Companies.

Terry Smith, BP Nutrition's Computer Services Manager says: "The Eclipse system enables us to give more than a 'least cost' solution. We now give a fully informative service with all the information customers could wish for. And faster too! Now we're looking at other ways to use Eclipse flexibility. For example, specialised programs to predict milk yields and diets to optimise pig growth."

Data General has installed more than 55,000 systems world-wide for all sorts of tasks. Systems that provide excellent price/performance as well as superior reliability. And everything's supported world-wide.

Send for information. Data General could be your 'least cost' solution too.

To: Marketing Communications, Data General Limited, 3rd and 4th Floors, Hounslow House, 724-734 London Road, Hounslow, Middlesex TW3 1PD. Tel: 01-572 7455.

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UK NEWS

# Welsh reforms foreseen by Foot

FINANCIAL TIMES REPORTER

THE CAMPAIGN to secure a "yes" vote on March 1, St. David's Day, when the referendum on the proposed Welsh Assembly takes place, would be "the greatest ever mounted in Wales," Mr. Michael Foot, deputy leader of the Labour Party, said at the weekend.

Mr. Foot was addressing a rally at Bangor, North Wales, arranged by the Campaign for the Welsh Assembly, the pro-devolution organisation which draws support from the Labour, Liberal, and Welsh Nationalist parties.

More than 500 people braved the cold to hear Mr. Foot say that devolution would help England as well as Wales and Scotland. He hinted that a first task for a Welsh Assembly might be local government reform.

There were five other MPs on the platform—Mr. Cledwyn Hughes (Lab., Anglesey), Mr. Geraint Howells (Liberal, Cardigan) and the three Welsh Nationalists, Mr. Gwynfor Evans (Carmarthen), Mr. Dafydd Thomas (Merioneth) and Mr. Dafydd Wigley (Caernarfon). The Archbishop of Wales, the Right Rev. G. O. Williams, was chairman.

Mr. Gwynfor Evans, speaking in Welsh, said that devolution would give Wales back its self-confidence, and Mr. Howells confidently predicted that 50 per cent of the Welsh electorate would vote for devolution.

# Imitators worrying computer industry

BY MAX WILKINSON

THE STRUGGLE between International Business Machines and the growing band of its imitators will bring big competitive problems for International Computers Limited and other independent manufacturers, says a leading U.S. consultant.

Mr. Fred Withington, co-author of the latest computer industry report by consultants Arthur D. Little, said yesterday that ICL and similar companies were beginning to face two fundamental difficulties.

The first was that competition between IBM and its imitators was driving down the price of IBM-type equipment. This meant that anyone who bought an IBM system could be reasonably certain that he would have several competitive sources of supply for equipment, and that prices would be reasonably low.

## Software range

The second problem for companies such as ICL was that users were becoming much less interested in the performance of computer machines (hardware). The technology was moving so fast that all machines were improving and the differences in performance were becoming much less significant.

A few years ago, a competitor of IBM had an advantage if it could show that its machines could calculate more rapidly or had some other superiority. In future, users were more likely to be interested in the range and efficiency of available pro-

grammes (software), said Mr. Withington. In the provision of software, IBM had a big advantage over all its competitors because of its size and the overwhelming predominance of its equipment throughout the world.

The Arthur D. Little report estimates that IBM's share of the world market in terms of annual shipments (by value) has slipped in the last five years from 70 per cent to 58 per cent, but it expects IBM's share to recover to 61 per cent by 1983, because of a new aggressiveness in product development.

Since 1976, makers of equipment which is compatible with that of IBM (plug-compatible equipment) have increased sales from almost nothing to \$650m last year. The study says that the struggle between IBM and its imitators will continue to eclipse all other competition in the U.S. market and has already become an important factor in the world at large.

Mr. Withington said that there was no immediate cause for alarm on the part of ICL and other computer companies whose systems work on different principles (computer architecture) from those of IBM.

There was a large inertia built into the computer market because customers were reluctant to change from one manufacturer's system to another. Any such change requires an expensive re-writing of programs, so a shift in the balance of the markets would be slow. "This means that there is time for the competitors of the

IBM system to work out new ideas to get a competitive edge, and there is every evidence that they are doing this.

"What this means, in effect, is that ICL and the other companies will have to be sharper than ever before. If they are to prevent IBM from having an advantage over them."

Mr. Withington's report, written jointly with Mr. Oscar Rothenbuecher, predicts that the annual value of shipments by U.S. mainframe computer suppliers will be between \$25bn and \$29.5bn by 1983, an increase of at least 40 per cent over that estimated for last year.

## Revenues

The share of the world market taken by U.S. manufacturers would reduce from 78 per cent this year to 75 per cent in 1983. This slight shift would be the result of expansion by manufacturers of small systems as well as competition from Fujitsu and Hitachi in Japan, and the European mainframe companies.

Total revenues of data processing companies would grow faster than the shipments of general purpose computers. Total revenues grew by 19 per cent this year from \$23.8bn in 1977 to \$28.4bn last year.

By 1983 the revenues would derive much more from associated services than from hardware shipments. The world computer industry, 1978-1983, from Arthur D. Little of Cambridge, Massachusetts, is one of a series of reports circulated privately to subscribers.

# Rank will sell films and TV video tapes

WITH AN EYE to old-movie fans, Rank Audio Visual is to enter the pre-recorded video tape market this spring, and will offer Rank films as well as television programmes.

A few ventures have already been made into this market in Britain. IPC is using its publishing expertise in the hobby and leisure markets to offer video-cassettes on sports such as soccer and golf. EMI is also releasing entertainment films, but typical cassettes are costing about £45 for feature films.

## Real boom

The video disc is much cheaper—a complete copy of Jaws at £7 is promised in the U.S. this year—and this is being launched by Philips in co-operation with MCA in the U.S.

Mr. Gerry Dingley, director and general manager of Rank Photographic and Film Services at Rank Audio Visual, said yesterday: "With our long tradition in feature films and short-film making, our film and video laboratories and a film hire library, the Rank Organisation is particularly well placed to make a major contribution to the development of video software."

In addition to Rank films, the company has negotiated for a wide range of other pre-recorded programmes including television programmes from the UK and abroad. Mr. Dingley said: "Other titles will be added to our catalogue during the year, but I believe the real boom will come with the production of our own video programmes and with the advent of video disc technology."

# Washing dirty linen will cost millions

THE TRIBUNAL of inquiry into the Crown Agents' £220m-plus losses in the property and secondary banking crash of 1973-74 will be reconvened at 10.30 this morning by Mr. Justice Croom-Johnson.

This is the 47th day of an inquiry that has almost disappeared from public sight beneath a fast-growing mountain of verbal evidence and supporting documents.

As the pace of the inquiry slows to accommodate the extraordinarily detailed mass of evidence being accumulated about the Agents' reckless fling in the world of finance, last year's hope that the work would be completed by mid-1979 has vanished.

The process of washing the Agents' now discarded, dirty linen in public is expected to run well into 1980 at a cost, in both legal fees and administrative time, of several million pounds.

Last summer Parliament set up the tribunal to find "to what extent there were lapses from accepted standards of commercial or professional conduct or of public administration in relation to the operations of the Crown Agents as financiers on own-account in the years 1966-1974."

Mr. Justice Croom-Johnson and his fellow tribunal members, Lord Allen of Abbeydale and Sir William Slimmings, are covering in greater detail the same ground combed earlier by Judge E. S. Fay QC in his committee of inquiry into the Agents' losses on behalf of the Minister of Overseas Development.

Judge Fay's report was published in December, 1977. Its terse, damning expose of the Agents' commercial naivety throughout the years of the property and secondary banking boom has become one of Her Majesty's Stationery Office's best sellers.

In sharp contrast, transcripts of the open court hearings of the present tribunal seem destined for the dustiest of library shelves. Evidence transcribed in the claustrophobic atmosphere of Room 104 of the St. James's Conference and Press Centre will no doubt form the basis of many a doctoral thesis, but it is hard to imagine many Hollywood producers fighting for the film rights of the day-to-day, tribunal reports.

It had been hoped that the tribunal would have completed

hearing evidence from and about former officials of the Crown Agents before Christmas, but protracted discussion of among other things, the gambling activities of the late Mr. Bernard Wheatley (the Agents' former sterling money market manager) and cross-examination of his former colleagues and superiors has taken far more time than expected.

It now seems likely that the Agents' officials will be on call until early summer at the earliest. After that, the tribunal will consider evidence from the legal firm of Davies, Arnold and Cooper, the Agents' advisers on

strongest advocates of that decision are the dozen or so legal firms collecting their fees (about £100 a day each for junior counsel and perhaps £50 for senior counsel) as representatives or advisers of the Government departments and witnesses at the hearing.

This week should see a temporary recovery in Press interest in the inquiry as the tribunal produces Mr. William Steer as a star witness. Mr. Steer, who made headlines and secured himself a place in the record books with personal bankruptcy proceedings that disclosed liabilities of over £100m, had a key role in the Agents' saga.

His companies rank second in Judge Fay's table of Agents' losses, having cost the organisation a cool £41m. Revelations about the management style of the boom-time property developers will no doubt make their way into the Press during the coming weeks.

Some comic, some scandalous examples of the commercial ethics of the time will be unearthed and will spark unusual reactions of newspaper outrage. However one critical point tends to be forgotten when viewing the tribunal's progress—that it is a view of the past.

The Crown Agents have ridden-out the storm that broke with news of their losses in 1976. The organisation has abandoned the own-account business that dragged it into the property crash and has maintained and expanded its traditional role as an independent agent for overseas governments.

At St. James's we see only the shadows of the past parading in an expensive piece of moral blood-letting by the Establishment. The tribunal is thus post-encouragement *les autres*. If it achieves no other effect than to put a chill down the spine of any civil servant tempted to cross the grey line between initiative and own-account dealing it will, perhaps, have served its purpose.

# East Anglian coal hunt

NORFOLK PLANNING sub-committee is to be urged this week to approve a planning application by the National Coal Board to drill an exploratory bore hole in a hunt for coal at Grove Farm, Gillingham, Norfolk.

There are at present no pits in East Anglia. The Coal Board will spend nine weeks drilling, and its rig will be 130 feet high. There are already oil and gas rigs in the North Sea opposite the Norfolk coast.

# 'Support British machinery makers'

BRITISH paper-making companies were urged by a Government minister to buy less of their machinery from abroad.

The appeal was made by Mr. Michael Meacher, Under-Secretary for Trade, who said: "We in the Government consider it is vital that the UK industry supports its home machinery suppliers, particularly where equipment of novel design is concerned."

Mr. Meacher was speaking to leading paper and board manufacturers at the annual dinner of the British Paper Machinery Manufacturers' Association. The speakers followed representations made to the Government by the machinery makers about the high level of imports of machinery and alleged unfair trade practices by some foreign manufacturers, particularly from Finland.

Last year the UK machine manufacturers' production was £45m of which £23m was exported.

# Parliament this week

TODAY: Commons. Statement by Mr. William Rodgers, Transport Secretary on road haulage and rail strikes. Debate on 11th report of Expenditure Committee for 1976-77 and 12th report for 1977-78 on civil service.

THURSDAY: Commons. Supply Day debate on industrial unrest. Motion on Housing Support Grant (Scotland) Order.

Lords. Electricity (Scotland) Bill, third reading. Representation of the People (Armed Forces) Bill, committee stage. Land Registration (Scotland) Bill, committee stage.

WEDNESDAY: Commons. Remaining stages of House of Commons (Redistribution of Seats) Bill.

Lords. Debate on "continuation of conditions unfavourable to the creation of wealth and the recovery of British industry." Deer Bill, committee stage. Question asking what plans the Government has to increase the National Insurance Death Grant, unchanged since 1967.

Select Committees. Science and Technology, Genetic Engineering Sub-committee on public policy issues of DNA. Witnesses: Genetic Manipulation Advisory Group, 10.30 am. Room 15. Expenditure, Social Services and Employment Sub-committee on personal and neonatal mortality. Witnesses: DHSS, 4.30 pm. Room 16. Overseas Development on UK aid to India. Witnesses: Alan Leather of Ruskin College, 4.30 pm. Room 6.

THURSDAY: Commons. Second reading of Industry Bill. Lords. Formal first and third readings of various minor consolidation measures. Arbitration Bill, committee stage. Debate on "increasing number of sightings and landings of unidentified flying objects." Witnesses: FRIDA, Commons. Private members' Bills.



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PROJECT COST	RECOVERY	
Factory buildings	Building grant	£44,000
New plant and machinery	Plant and machinery grant	£66,000
	Corporation tax allowance on buildings	
	plus annual writing down allowance	£56,000
Total Project Cost	Tax allowance on plant and machinery (100% in 1st year)	£156,000
Net Cost of Project (£500,000 less £322,000)	Total Savings	£322,000

Additional assistance also is available to reduce the net cost even further.

The best business move you've ever made could be when you ask for more information about Newcastle. Write, phone or use the coupon today.

**Newcastle—could be your best business move ever!**

City of Newcastle upon Tyne

# "With Radio Times' help the country's starting to Wolf its gardens."

W.S. Harris, Sales Director, Wolf Tools for garden and lawn limited.

"You ask me why, in spring 1978, we planted all our national advertising in Radio Times. In reply let me tell you a story. "Wolf garden tools is originally a German company and in Germany a verb. People talk of 'wolfing' their gardens.

"All this, of course, was long ago. "We're now a wholly owned British company part of the Wolf empire, selling Gregor Wolf's dream, leisure in the garden.

"Which brings me back to your question. Why did we plump for Radio Times?

"A garden is a classless place where cabbages and kings cheerfully rub shoulders.

"So the spread of your readership, suits us down to the ground (what is it, 49% ABC's, 51% C2DE's?).

"Also, for those lucky enough to have one, a garden is part of the home.

"And home, you could say, is where your heart is. Especially as each of your issues stays there nine days.

"This gives people time to consider, outdoors. After all, folk want convincing before they buy strange looking tools like ours.

"And that's where another quality of yours comes in. That quality which (if David Ogilvy won't mind my using the word) is almost ineffable.

"Your ambience, your authority.

"People trust Radio Times.

"And the proof is, we've taken in the best ever response since our advertising agency Harrison Cowley Advertising recommended you.

"In fact Radio Times is such an effective advertising tool, I'm surprised Gregor Wolf didn't invent it!"

"In other words we've become a natural part of many people's lives. (Rather like Radio Times in Britain.)

"Gregor Wolf our founder, was an astonishing designer, perhaps a genius. Many of his tools are unique, even today.

"He declared garden tools should be pulled, not pushed (farmers don't push ploughs).

"Work standing up, even with hand tools, was another rule.

"He designed a handle fixing which never comes loose or rattles.

"Above all he dreamed of taking the hard labour out of gardening.

This advertisement is one of an occasional series of case histories from Radio Times. For further information contact Head of Advertisement Department, BBC Publications, 33 Marylebone High Street, London W1M 0AA. Telephone: 01-580 9577.



UK NEWS - LABOUR

Shipyard unions vote on pay plan this week

BY ALAN PIKE, LABOUR CORRESPONDENT
BRITISH SHIPBUILDERS' hopes of streamlining its fragmented pay system into a national structure face decisive tests at trade union delegate conferences this week.



Mr. William Rodgers, Transport Secretary (arrowed) meets Emergency Committee chairman and Government officials.

Dispute cripples industry

BY COLLEEN TOOMEY
OPTIMISM WAS scarce among many manufacturers yesterday as they faced another week of heavy picketing at docks and outside factory gates.

day by the severe cold, which made road movements difficult and affected the delivery of fuels and other essential supplies such as de-icing fluid for airport runways.

Power engineers give pay action warning

BY OUR LABOUR STAFF
ENGINEERS in the electrical power industry gave a warning yesterday that they were no longer prepared to set aside pay agreements reached in the past because of the Government's fight against inflation.

Only a change in the law on picketing would prevent the blacking and blockading of goods and supplies of companies not involved in dispute, said Sir John Mathewson, director-general of the Confederation of British Industry.

In Newcastle, small companies have been forced to close today as raw material supplies ran out. Heavy picketing continued over the weekend and overtime was reduced as employees found restricted bus services made transport impossible.

Notice of Redemption

Continental Telephone International Finance Corporation

9% Guaranteed Debentures Due 1982
NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Indenture dated as of February 1, 1970 under which the above described Debentures were issued, Citibank, N.A., as Trustee, has drawn by lot for redemption on February 1, 1979, through the operation of the sinking fund provided for in said Indenture, \$1,700,000 principal amount of Debentures of the said issue of the following distinctive numbers:

Table with columns for coupon debentures of \$1,000 principal amount outstanding. 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# Building and Civil Engineering

## £6m motorway award to Bovis

CONSTRUCTION of a further section of the M25, in Surrey between Egham and Yeoveney, is to be undertaken by Bovis Civil Engineering, which submitted a £6.3m tender for the job.

Work is about to start and will take about 24 months to complete, during which time the Department of Transport promises to minimise any disturbance which may be caused to property near the road, particularly houses in Wraysbury Road. Offers of double-glazing, under the Noise Insulation Regulations, are being made in all appropriate cases.

## Mix of jobs for IDC

IDC GROUP has been awarded design and construction contracts worth over £10m.

The contracts include works and offices at Irlam for the Kellogg Company of Great Britain; a unit for electrical testing of assembled tube train carriages for Metropolitan Cammell at Birmingham; and a warehouse at Stourport-on-Severn for industrial and commercial chains for Parsons Controls Holdings.

## Shepherd's £4.5m work

STARTING THE New Year with more than £4.5m worth of new contracts, Shepherd Construction has disclosed that the bulk of the work is to be carried out by its North-East offices, with projects ranging from the construction of a computer block to extensive prison housing.

Largest of the seven new contracts is one for 79 dwellings and garages at the new Shepherd-built prison at Brimside, Durham. The £1.2m 18-month contract from the Government's Property Services Agency includes four-bedroom detached and semi-detached houses, three-bedroom terrace houses, two-bedroom terrace houses and a single-storey staff room. Completion is due in June 1980.

## Wide range of jobs

LARGEST OF the latest contracts awarded to Rush and Tompkins is for a 17,000 square metre warehouse at Swindon, Wilts, for use as a distribution centre by Book Club Associates.

The warehouse, for which the contract value is £2.4m will have a steel frame, a roof covered in asbestos sheeting and walls clad with concrete sheets. Completion is due early in 1980.

## Services in hotels

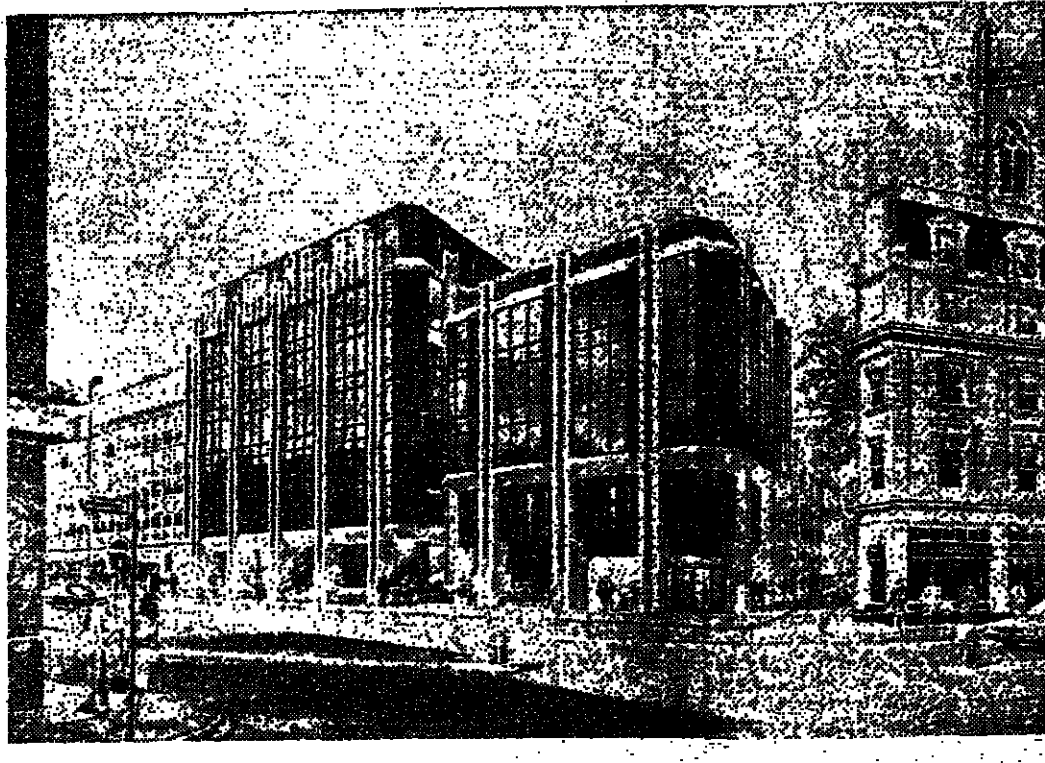
HEATING, VENTILATING and air conditioning systems and associated controls in the new Inter-Continental Hotel, Abu Dhabi, and the Inter-Continental Plaza, Dubai, are to be provided by TTT Controls, Middle East division.

Other industrial work includes a quality control building for Shell UK Oil at Teesport, Teeside (£225,000) and workshops at Newbury, Berkshire for Shilston (£250,000).

## Orders roll in to Bowey

THE BOWEY GROUP has announced that it has started 1979 with "a bagful of new orders."

Contracts range from a major hotel refurbishment to small office alterations. They include a local authority housing project in the North-East where work has recently started on 73 dwellings at Ambridge Place, Longbenton, for the North Tyneside Metropolitan Borough Council (£293,000).



Artist's impression of the Watling Court development on the corner of Cannon Street and Bow Lane, London EC4, which Higgs and Hill is to build for Electricity Supply Nominees at a cost of £8.1m. Project managers are Richard Ellis. This contract will involve construction of a single building with base-ment, rising in parts from five to seven storeys and providing a gross floor area of

9,060 sq metres. The completed building will be "U-shaped with an open paved and planted courtyard. Shop units will be at ground floor level. Architects are Fitzroy Robinson and Partners, Thomas Bedford and Partners are the structural consulting engineers while Rybka, Smith and Glasier are consulting engineers for the services. Quantity surveyors are Crosher and James.

## Cranes for Sullom Voe

A £1m contract to supply four Monobox cranes to the Sullom Voe oil terminal has been won by J. H. Carruthers and Co. of East Kilbride.

The Mistley Quay and Forwading Company has awarded Tilbury a £367,000 job for freight forwarding facilities at Rigny Quay, Mistley, Essex, and £258,700 for a car showroom and servicing facilities at Colliers Wood, London, S.W.19, where Chloride Automotive Batteries is to have a £153,000 extended production area at its Dagenham premises.

## Drill rig order for Holland

OFFSHORE division of Rijnschelde - Verolme Machinefabriek en Scheepswerf NV of Rotterdam has received an order for a drilling rig of the Levingson 111 type, at a total cost of about £2m.

The triangular drilling rig is of the jack-up type and has a deck which is over 68 metres in length, 54 metres wide and 6.7 metres high. The three legs are each 127 metres long. The rig can carry out drilling work at water depths of up to 91 metres.

## Awards to Tilbury

TILBURY CONSTRUCTION has begun the year well with five contracts together worth over £2m. The largest are the £730,000 solid waste transfer station at Nuffield Estate, Poole for Dorset County Council and at Warley Green Council and a £428,000 sewer scheme for Lovell Homes.

## Hotel in Leningrad

THREE FINNISH contractors, Polar, Lemminkainen and Haka, are to build a big hotel in Leningrad as a turnkey project in co-operation with an American partner, Tower International, who is responsible for financing the project.

## Awards to Henry Boot

A CONTRACT worth nearly £1m has been awarded to Henry Boot Construction by Matthew Hall Orzech, the main contractor, for a new coal preparation plant to be built at Hatfield Colliery, near Doncaster.

CRENDON CONCRETE FRAMEWORKS The right way to build FACTORIES OFFICES & WAREHOUSES CRENDON CONCRETE CO. LTD Long Crandon Buxes. Tel: 208481.

## Refurbishing work

FIVE MODERNISATION and rehabilitation contracts together worth over £1m have been won by Corral Construction, part of Powell Duffryn Group.

## Awards to Henry Boot

A CONTRACT worth nearly £1m has been awarded to Henry Boot Construction by Matthew Hall Orzech, the main contractor, for a new coal preparation plant to be built at Hatfield Colliery, near Doncaster.

# Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## MATERIALS Lightweight panels save heat

BRITAIN'S first "instant" factory to use glass-reinforced cement (GRC) pre-cast panels has been erected in Lancashire.

Called a "Stockshell" by its developers, it is claimed to demonstrate that system building need not involve high thermal insulation values for its traditional appeal of low cost and speed of construction.

## ENERGY Power link in Tanzania

ENGINEERING and Power Development Consultants of Sidcup, Kent, a member of the Balfour Beatty Group of BICC, has been retained by the Tanzania Electric Supply Company (TANESCO) as consulting engineers for projects which include a 300 km transmission link from Kidatu to Mufindi via Iringa.

and Dodoma diesel power stations. A study to determine the number of transmission line circuits and the transmission voltage will be undertaken as part of the contract.

## HANDLING Pumps abrasive liquids

UNIVERSAL peristaltic hose pumps particularly suitable for pumping thin or thick abrasive or aggressive suspensions are available.

The inner wall of the hose is pressed together without internal friction. The abrasive particles in the suspension are held by the soft hose wall and return to the stream after the hose wall has been released, without damaging it.

## AVIATION Hydraulic test equipment

AN ORDER valued at over £500,000 from the Property Services Agency has gone to Vickers Fluid Power to manufacture hydraulic test installations for aircraft servicing, at RAF Cottesmore and the RAF Maintenance Unit at St Athan.

Involved in the use of mobile test rigs operated within the enclosed test hangar. However, with increasing hydraulic pressures and flow rates, noise from the rigs has become intolerable, usually resulting in servicing personnel leaving the hangar while testing takes place.

## INSTRUMENTS Tells when noise is too loud

COMPACT INSTRUMENTS is marketing a low-cost sound-level meter that is ideal for quick, on-the-spot noise checks in industrial and other environments.

## DATA PROCESSING Messages handled quickly

ALLOWING messages to be directed to individual visual display units in a corporate computer centre in Jackson, Michigan, a new system has been implemented by Aeroquip (UK) with the introduction of Data Logic PTS 100 terminals.

Using these systems Aeroquip is able to get very rapid response to enquiries about orders, customers, bills of materials, and stock situations. Handling their enquiries on-line speeds operations, improves efficiency and increases service to the company's customers.

## Kodak breaks new ground

ORIGINALLY scheduled for availability in the UK last autumn, Kodak's Komstar computer output on microfilm (COM) machines have made their formal appearance at a relatively static moment in the market in relation to the bustle of 1973-76.

The company judges the moment to be correct, however, in particular because the machines have been quite successful in the U.S. where 100 have been sold since the June 1977 launch, 32 of them working on line.

A minicomputer-based controller sets up the machine for each job, selects the appropriate lens (reduction ratios of 24, 30, 40 and 48), and deals with any retrieval indexing. The operator needs only to remove the finished, stacked fiche from the tray and duplicate them for distribution.

## Four colour plotter

CALCOMP has introduced a new, small pen plotter to the UK.

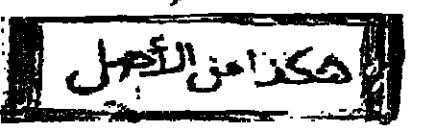
Model 1012 is a 4-pen plotter which produces drawings on A4 size fan-fold paper in 1, 2, 3 or 4 colours or line widths.

Kodak starts the associated "Starline" software packages are able to satisfy most users' production and application needs. If new requirements are identified, the software will be updated. It also does on-line work to break new ground with the equipment among other smaller companies (like some uncommitted big ones) admitting that the replacement market is mostly spoken for.

## Reduces power loss

BEING made available to the UK market by Technical Utilities (London) is a high conductivity aluminium alloy particularly suitable for overhead transmission line applications.

refurbishing transmission lines when, in general, a higher transmission capacity is possible without disturbing existing towers.





THE MANAGEMENT PAGE

DAVID FISHLOCK reports on the background to Fairchild Industries' new stake in data processing

A top U.S. aircraft maker spreads its wings

FAIRCHILD INDUSTRIES of Maryland—not to be confused with Fairchild Camera, the West Coast microelectronics company, although the same man started both in the 1920s—is one of the most profitable aircraft companies in the U.S. This is the claim of Mr. John Dealy, its president and the driving force behind a major diversification into new areas of electronics. His latest venture, last week was the acquisition of a 20.6 per cent stake in Bunker Ramo, a U.S. electronic data processing group which is almost as large as Fairchild, with hints that this could be the first step to a merger. Four months ago Fairchild set up a joint venture with Marconi Avionics, a GEC company, to provide a new overseas outlet for its miniature TV system for pilots.



John Dealy at Farnborough with model of Fairchild's Thunderbolt 2

Ashley Ashwood

Neglected to invest

For Fairchild the years between 1968-76 were, to quote Dealy, "relatively flat" for sales. Primarily a defence subcontractor, it had nevertheless neglected in the 1960s to invest in the development of a major new weapon system, and was paying the price. The lead-times in this, as in other sectors of advanced technology, are long. But a substantial company investment in the 1970s in a U.S. Air Force competition for a new front-line support fighter plugged this gap. Fairchild beat Northrop, and then Ling-Temco-Vought in the battle for the A-10 contract, for which the Air Force has a basic requirement for 732 aircraft. It went into volume production in 1977. The first of these new high-performance fighters—now known as the Thunderbolt 2—is to be stationed in Britain and scheduled to arrive any day now. But Dealy had already decided that Fairchild should spread its risks more widely. It was too risky just being a

subcontractor to government—it had to have its own technology to sell. Rich as the Thunderbolt contract is to the company, providing two-thirds of its sales of about \$500m last year, it is still relatively short-lived; the present contract should be completed within four years. Dealy has set out to build a group with three quite different platforms: aerospace, satellite communications, and an industrial product business in such spheres as industrial and other control systems. Ideally, he says, he wants to see each sector contributing one-third of the profits. "And we have the projects under way to accomplish this." He is also making big capital investments—\$20m or more in the last year, three or four times as much as it was investing in the mid-1970s.

In aerospace, the plum contract is unquestionably the Thunderbolt, where Fairchild has responsibility for "every bit of the airframe and some of the avionics." It is worth \$3m out of each \$5m aircraft, with the balance going mostly to General Electric for its engine and gun. Winning this contract, says Dealy, has given Fairchild the chance to regroup and rebuild its engineering staff and in-house technology.

Beyond the basic US Air Force requirement, Dealy sees two possibilities for further business. One would be foreign sales—and here he has been

FAIRCHILD INDUSTRIES 1977 SALES\*

Aircraft and parts	\$m. 343.3
Space and electronics	35.8
Domestic (U.S.) communications	9.1
Commercial broadcasting	1.8
Industrial products	9.3
	399.3

\* 1978 sales not yet audited, but expected by U.S. analysts to exceed \$500m

offering European nations three options—an off-the-shelf fighter, a Fairchild derivative, or a joint venture with Fairchild to meet the customer's needs. His strongest card, he says, is the reason why the Pentagon itself chose the Fairchild fighter. This was because the company had designed a machine for minimum maintenance costs—the lowest, he claims, for any U.S. front-line fighter.

He believes that the Pentagon may want a second-generation Thunderbolt, and he has committed more than \$10m Fairchild's cash to develop a two-seater version, with the second seat occupied by a man responsible for the avionics. With the latest radars and night-sight sensors, he says, it would be equipped to seek "targets of opportunity" at night and in the worst kinds of weather. By mid-summer he hopes to have an "evaluation vehicle" flying. The technology is there—it's just not been tied together, especially in the cockpit display area. We have to give the pilot a display he feels confident about.

Military aircraft apart, Dealy is pleased with the returns he is getting from a substantial Fairchild investment in commercial aircraft. It bought Swearingen Aviation—marginally profitable—in 1972, and found itself part of the fastest-growing segment of the commercial aviation business, commuter airliners. For example, its 19-seater Metro II turbo-prop picked up three-quarters of the U.S. business in its market sector in 1977-78.

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assured of fast and accurate transmission. Platform number three consists of a diversity of industrial products, many exploiting advanced technologies—computing and cryogenics (extreme cold) for example. At present much of this sector is concentrated in the industrial products division, which makes a broad variety of mechanical, electrical and pneumatic control devices and systems. In addition Fairchild is making cryogenic valves for the U.S. space programme, small computers for aircraft, and automated systems for data acquisition.

Broaden the business base

When Fairchild speaks guardedly, as it did last week of looking on its acquisition of stock in Bunker Ramo as an effort to broaden the business base of the company, it has in mind primarily a strengthening of this third sector of business. Bunker Ramo, based in Illinois, is essentially an electronics systems company, with activities ranging from a company that manufactures electrical connectors to such technology as information systems and services for financial operations and specialised electronic systems for research centres. It also boasts textile technology for the manufacture of knitted garments and carpets.

A glance at the accompanying table seems to say that Dealy still has a long way to go before profits from his three designated platforms are in balance. American Satellite, a long-range investment, lost money in 1976 and 1977. Sales of industrial products are minuscule compared with the aircraft sector. But, stresses John Dealy, "the less visible parts of the company are very profitable." Pneumatics alone, for example, made \$2m pre-tax profit in 1977 on a turnover of only \$7m. Nourished by his evident enthusiasm for making profits out of advanced technology, Bunker Ramo may flourish in association with Fairchild.

Fairchild's interest in the satellite business was kindled by the contract in 1970 to build ATS-3, the advanced technology satellite, for NASA—"still the most sophisticated satellite," asserts Dealy. Today it is one of four U.S. companies licensed to provide private satellite communications, alongside three leviathans: Western Union, RCA and AT and T (the Bell system). It leases about one-quarter of Western Union's satellite capacity and has ploughed its own money into terrestrial technology—from earth stations to rooftop serials. It has about 30 earth stations operating across the U.S., all financed from its own coffers.

As a result, it can provide some highly sophisticated communications services, with high-speed computers talking to one another across the nation in real time. Its customers include NASA, for which it links the Washington headquarters with Cape Kennedy in Florida; the U.S. Air Force, for which it provides a national weather service; and such companies as Boeing and Sperry Rand. In this way, different parts of far-flung companies can use a common data bank and be

Sophisticated services

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EXECUTIVE HEALTH

BY DR. DAVID CARRICK

A complex covering so vital to survival

ONE OF our most intimate possessions is flexible, continuous covering which as well as being a defensive barrier, performs complex functions vital to survival. I refer to a word which is as polite as it is prosaic—the skin.

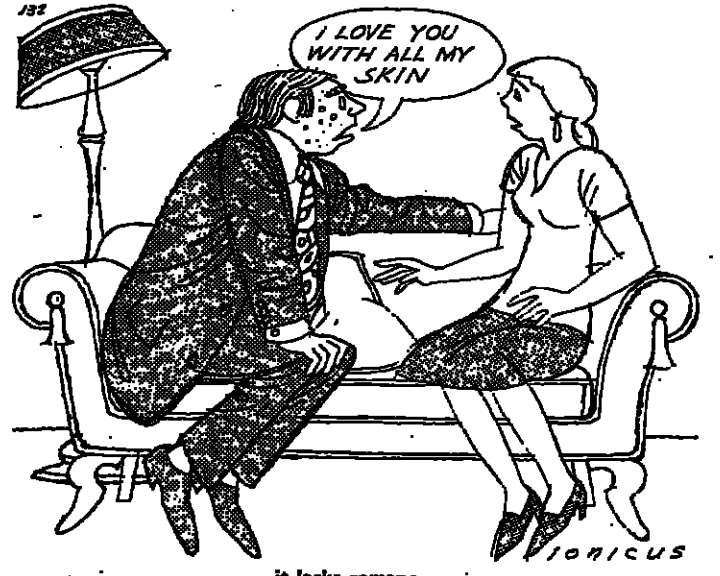
Unlike that somewhat crude structure—the heart, skin lacks romance, yet it is just as important to the owner as the heart to replace if destroyed. But men pay scant attention to it until it falls victim to some unsightly affliction; and many women use parts of it as an essence for a variety of paints and potions in an attempt to enhance perfection.

It has many functions. It protects the body from invasion and yet prevents the loss of vital body fluids and chemicals, thus helping to regulate the internal environment. Foreign bodies, whether solid or fluid, are kept out. Light is screened and if the "sun-worshipper" lies too long in the sun, a tan, due to the mobilisation of melanin, is produced—this is not for beauty but to stop the owner damaging himself. The skin helps to supply vitamin D and, through the activity of its sweat-glands, and by the complicated regulation of a dense system of small blood-vessels, it is an essential factor in the regulation of body-temperature. It faithfully records touch, temperature and pain. Appendages, such as hair and nails have lost much of the importance they retain in animals—yet the hairs are still valuable as sensory indicators and very valuable on the head as protectors against ultraviolet light. Bald men should not go hatless under a fierce sun.

Jocularity and cynicism

Despite our biased attitude to the skin when all is well, any disturbance or eruption causes much dismay, and most general practitioners will agree that dermatitis of various kinds figures in the top three of the first division of common complaints.

Dermatology as a speciality has always caused some jocularity and cynicism among other doctors. And dermatologists



have always suffered (albeit in comfort) many verbal stings and arrows. An ancient adage has it that they have the best of every world because "they are never called out at night; their patients rarely die and yet seldom get better," which is all very cruel and largely untrue. As for treatment, whereas nowadays there are numberless nostrums available, at one time it used to be said that methods were very simple and included rules such as: "if it is wet—dry it; and if dry—wet it" as well as others concerning interesting colour-schemes.

I suffered some of the latter when I was at boarding-school. Somehow or other I contracted impetigo, a nasty eruption usually due to bacteria, not dirt as some still think. Fortunately another boy caught it and we were delighted to be banished to the sanatorium. The school doctor and the matron were deadly rivals when it came to treatment. Each swore by his or her method. Thus I, at the hands of the doctor, had my face painted a charming shade of purple; while poor Sam had to suffer a ghastly green dye from Matron's paint-brush.

Each day we were carefully inspected by the rivals looking for the slightest advantage in their respective methods. Neither won because, to cur

eternal shame, I must admit that, by diligent digital interference, we spun the disorder out for six glorious weeks, until we suffered spontaneous cures on exactly the same day.

There are innumerable skin disorders and many are disturbing and depressing. To a pretty girl, pneumonia (which excites sympathy) is a far preferable disease to acne because most cases can be cured easily. Besides, acne does not excite the compassion and tends to repel the passionate. Thus, to the physical problem, powerful psychological traumas may be occasioned, a situation full of disadvantages.

The callous or careless

But acne and most skin disorders can be cured or alleviated by a caring and persistent physician. None has ever been despatched by the callous or careless with such remarks as: "you'll grow out of it"; or "it's very common"; and worst of all, "you'll just have to live with it." No, to a spotty girl of 28 or to an equally marred young executive who has been suffering for years, such comments do not produce felicitous and may actually alter the course of life.

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Covent Garden

Don Pasquale

by MAX LOPPERT

The rest is uneven, but at the centre of the current Don Pasquale revival are two incomparably fine performances—Geraint Evans of the title role, Elena Cotrubas of Norina. The shallow and often inoperative jokiness that afflicted the original 1973 production by Jean-Pierre Ponnelle has been toned down by Charles Hamblin, who now stages Donizetti's drama-buff. Even so, comedy still retains its charm in terms of stage-business. Ernesto's elaborately choreographed entrance at the start and Norina's duenna with her giant knitting needles form the most obtrusive examples—rather than of character. Yet with these two supremely vivid players as antagonists, the portrayal of character is strong enough to outweigh any attendant cosmetic application, and the opera gains in sentiment as well as in high good humour.

After a slightly tremulous start, Cotrubas's tone soon filled out and cleared in a way to make one fall in love with her all over again. She has the gift, matchless in Donizetti comedy in particular and in operatic comedy in general, of increasing the limpidity of her line, of tightening its legato binding, in response to the intricacy or complexity of the comedy. So "Via, caro sposino" is charming, tender, poignant, and lovely to listen to—the right combination of virtues at exactly the right moment.

Between the two, the play flashed and sparkled, holding the sympathies of the audience in a just and precise balance. The quartet of principals was as a whole, not so well balanced. Stuart Burrows acts an unromantic, Pickwickish Ernesto, though the stage sounds (mishap in the closing bars of "Cerchero lontana terra" notwithstanding) in good shape, forward and clear. Malatesta demands a rather smoother conjugation of voice and manner than Jonathan Summers, in his first attempt at the role, has so far discovered. (The danger that those garish checked trousers will come to dominate the singer who wears them is one that has so far been resisted only by the unforgettable Seso Bruscantini.) On Friday, the orchestra made a bumpy impression in the overture, but enough was both lyrical and vivacious about the later stages of the opera to persuade one that the young Italian conductor, Riccardo Chailly (making his house debut) understands what is most important in this unfailingly endearing opera.



Geraint Evans and Jonathan Summers

Teatro la Fenice, Venice

Il trovatore by MAX LOPPERT

This great and important theatre—is there another in the world more entrancing to arrive at, more beautiful to be in, more comfortable for the major part of the operatic repertoire, from the small in scale to the medium-large?—has fallen upon difficult times. Last May a bombshell landed upon the Italian opera houses, as opera house superintendents, artistic directors, and other concerned persons were taken into temporary arrest for having allegedly violated Italy's byzantine regulations governing the hire of artists. The result, at the Fenice, was the removal of the superintendent, Eugenio Bagnoli.

relying on the artistic counsel of a former Fenice musical director, the conductor Ettore Gracis. Bagnoli had already mapped out a season: the precarious balance of finances in the theatre now required a 50 per cent cut in the projected budget. Important new productions—the Wozzeck that was to open the season, produced by Götz Friedrich and conducted by the Venetian composer Giuseppe Sinopoli; Die Zauberflöte, produced by Giorgio Pressburger, conductor Zoltan Pesko—had to be scrapped. The bill of fare that remained consisted almost entirely of basic operatic repertory—Tosca, Barberie, Traviata, and so on, with only a visit by the Moscow Chamber Theatre (bringing Shostakovich's The Nose) and the Venice premiere of Sciarino's Aspern to promote any artistic novelty.

In the circumstances, the level of competence reached by the Trovatore that opened the season last month seemed something of a miracle. Economic constraint, as a bind rather than as a stimulus to the imagination, showed through in the mise-en-scene. The sets by Pasquale Grossi mixed bone-dry dry props (a stage variously littered with skeletons, collapsed castle walls, old medieval stuary) with a fancy line in black drop-curtain movement. Alberto Fassini's production showed Strahler influence without Strahler intelligence. Peter Jfark drew comparatively tidy playing from an orchestra whose former high standards were sadly lowered in the middle 70s, but conducted without the dis-

serious, musically and, in the final rising phrases of "Prima che adaltri," very beautiful. (Earlier, the voice was not always as sure in flow as its use implied.) And, as a whole, the evening added up to more than just "another Trovatore." Hearing Verdi in a theatre that gave birth to four of his operas must always be a little unlike other Verdi experiences. And then, the pressures on opera and on the opera houses in Italy have now the effect of forcing even the casual visitor to consider the meaning and the wider context of each performance he encounters there. Meanwhile, Phoenix-like once again, the Teatro la Fenice is in business for the 1978-79 season.

Purcell Room

Young Artists

by NICHOLAS KENYON

This year's invaluable Park Lane Group series presenting young artists in 20th-century music has not had a week-long theme to match last year's exploration of Richard Rodgers Bennett's chamber works. Still, better not to force these artists into a mould in which they will feel constricted. When the would-be fits, so much the better, and on Friday night the chance was taken to juxtapose the cellist Alexander Baillie and the Gallina Brass Quintet in two works by Justin Connolly.

Baillie, a slightly introverted figure on the concert platform, given to parting his cello-deprecatingly during the applause, projected Connolly's Tessera C with perfect poise, mixing accuracy with lyrical attack, rhythmic skittishness, with plangent sustained tone. The piece is based—no one could not possibly guess—on the proportions and pitches of the hymn "Dear Lord and Father of mankind," but its five movements suggest a symmetrical version of the baroque suite, with a genre, sarabande and waltz at the centre, Baillie's control of notes and of expressive phrasing in the central sarabande was a marvel, and his meditative introversion, realised precisely the content of the final movement—a wandering set of echoes of the opening.

In this piece, it was easy to judge him an outstanding talent. Earlier, in Britten's Third Cello Suite, it had been more difficult to put aside memories of Rostropovich's compelling performances of the work. Unsurprisingly, Baillie has not yet quite the silky beauty of sound, or all embracing conception, of the work which its dedicatee shows. Nevertheless, there were moments where he showed a fully individual approach: his barcarole had a tranquillity, and his fugue, a careful, strongly-argued logic, which Rostropovich's emotionalism tends to submerge. And Baillie's account was at all points deeply considered; he never overreached himself technically nor took refuge in surface brilliance. Those are rare virtues these days.

The evening's other work by Justin Connolly was his marvellous 1966 Cinquances for brass quintet. The five girls (coincidentally or didactically?) of the Gallina Quintet never quite succeeded in matching its stature: its lively dance sections rumbled solidly, while the interludes were co-ordinated only with difficulty. There was, however, excellent playing and Helen Grayford directed the proceedings skilfully from the first trumpet desk, but this work surely needs as much attention and as much precise ensemble as a string quartet. The Gallina Quintet also presented the evening's new work, The Red Fox Burning, by Rupert Scott. Except in that it did not begin to live up to the fiery passion of its Dylan Thomas title, this was a cheerful, satisfying work. Not over-ambitious in terms of brass technique, the opening section had a reliance on fanfare figures, the central section a broody use of muted and static chords and the conclusion a fun exploration of rhythmic jokes and vulgar vibrato, all of which made it entertaining but original. But it was clearly the work of an accomplished writer and a good vehicle for the talents of the Quintet.

WNO appointment for Adrian Slack. Adrian Slack has been appointed director of productions by Welsh National Opera from July 1. Mr. Slack, who is 29, is currently director of productions for the State Opera of South Australia and was recently appointed artistic director of the Wexford Festival.

SPORT

SOCCER BY TREVOR SAILEY

Liverpool can contain Albion's bid

THE NEW leaders of the First Division are West Bromwich Albion taking over Liverpool, who have topped the league since the start of the season. Watching both teams in the past week, gave me the chance to compare them but, there was much difference. Liverpool played an FA Cup tie against Third Division Southend on Saturday in a league game on a frozen pitch. Liverpool's visit was the most important night in the history of Southend, who have never attained Second Division status, or even had a remarkable Cup run. Despite the weather, a record crowd saw an exciting goal-less draw on a pitch totally unused to the pressure, cultured football and experts from the European champions, from the First Division club meeting a side from a lower Division with

everything to win and nothing to lose. Southend gave everything, and it says much for the calm of the Liverpool defence, which looked less likely to concede a goal the longer the game went on. In bad conditions, or when they are below their best, Liverpool remain so well disciplined and professional that they still achieve results. The championship should go to a club able to pick up points although occasionally out of form. This is why my money is still on Liverpool. Albion, under their shrewd, yet flamboyant manager, Ron Atkinson, who did so well at Cambridge with limited resources, are the most improved Division One side and Nottingham Forest at their best, or Manchester United, when they burst back into the First

Greenwich

Da by MICHAEL COVENEY

Hugh Leonard's affectionate, beautifully written play was a hit of the 1973 Dublin Festival and reviewed again on this page in July 1977 when presented at the King's Head. It is currently running on Broadway, where it has collected several awards. Robert Gillespie's revival boasts two highly accomplished performances that survive from the King's Head revival by Tony Doyle and Eamon Kelly, playing, respectively, the middle-aged playwright who has returned to Dublin to clear up after his father's funeral and the "da" himself, a crotchety, uneducated gardener who has died in his early 80s.

The play steals carefully upon us, building a memorably detailed but critical portrait of the old man through a subtle compilation of reminiscent flashbacks. Old Tynan is the sort of character Flann O'Brien might have concocted wandering through Dublin and over the Dalkey Hill, except that Mr. Leonard's approach is less than acerbic and more than sentimental. The sentiment, however, rings absolutely true as Charlie is as unsuccessful at shaking off Da's remonstrations from beyond the grave as he was at giving him the slip in a local snug or on the beach while trying to find his way up the local tart's skirt.

Mr. Doyle plays Charlie Now, providing sharp footnotes to the domestic squabbles of both his later life and his memory of existing as Charlie Then (Mike McCabe), a likeable teenager whose literary bent is threatened by an unsympathetic step-mother (Mary Chester). We also see Da insouciantly paid off by Mrs. Pryme, a wealthy employer, after 54 years of loyal service. The final straw for Charlie is the revelation that Da has saved the money he has been sent (presumably the fruit of Charlie's dramatic labours) and is giving it back to him in his will. An excellent company in-

cludes good work from P. G. Stephens as Charlie's first, exasperating employer and from Kevin Moore as a goofy contemporary, proudly extolling the virtues of elocution classes in a thick Dublin brogue. Bernard Cullish's design, which opens evocatively out from the cluttered kitchen to include a spacious suggestion of a fine mackerel sky, and Nick Chelton's sensitive lighting, are perfectly in touch with the mood of the writing. It all amounts to a gentle, lyrical entertainment that lingers in the mind even if it does not exactly hit you squarely between the eyes.

SPORT

TENNIS BY JOHN BARRETT

Young Americans win pairs title

JOHN McENROE and Peter Fleming, the young Americans, established themselves as the top pair in the world when they captured the Colgate Masters doubles title, worth \$40,000, at Madison Square Garden on Saturday night. In a mere 91 minutes, and in spite of some reckless behaviour from someone who threw marbles on to the court, they repeated their Wimbledon semi-final victory over Tom Okker of Holland and Poland's Wojtek Fibak, 6-4, 6-2, 6-4, having earlier avenged themselves 6-1, 6-4, against Bob Hewitt and Frew McMillan, the South African pair who had beaten them in the Wimbledon final. These two results exploded the theory that the specialised art of doubles can be practised successfully only by older players after years of experience together. McEnroe, who is just short of

his 20th birthday, and Fleming, who turns 24 next month, played their first tournament together in September 1977. McEnroe was an amateur at Stanford University, with his sights set on the inter-collegiate crown. He won that title last June and made his first professional appearance at Queen's Club during the week before Wimbledon, having turned down more than \$40,000. Two weeks later, McEnroe and Fleming reached the Wimbledon final, having beaten two other seeded pairs besides the No. 2 seeds Okker and Fibak—Stan Smith and Bob Lutz, and the No. 7 pair, Raul Ramirez and Fred McNeil. Since then they have beaten every pair of note in the world en route to titles at South Orange, San Francisco, Cologne, Wembley, Bogota and Olympia. That last success, the WCT Braniff World Doubles Cham-

Stephen Joseph, Scarborough

Sisterly Feelings

by B. A. YOUNG

The family is introduced in the first of four scenes, led by Ralph, their half-senile father, to see a corner of London Common where he proposed to their mother. The Common is prettily sited by Jeremy Turner at the nave of the round theatre, spilling up over the circumference on one side. The family contains two daughters, Abigail and Dorcas, and a student brother, Melvyn, with their several attachments. Abigail's young tycoon husband Patrick, Dorcas's intellectual drop-out Stafford, Melvyn's teenage girl Brenda. There are also Ralph's policeman brother Len and his invalid wife Rita, and an unattached young man, Brenda's brother Simon, lately back from selling machine-tools in Africa. When it is time to leave, Patrick has already driven away to a conference. Either Dorcas or Abigail will have to walk home with Simon. They toss for it.

such affairs, displayed by the author with affectionate hatred. Whatever the consequence, it will be overturned in Scene 3. The venue is the cross-country run organised by Uncle Len, in which the athletic Simon is hotly tipped for a new record for the course, and where Stafford tries to win Dorcas back by posing as a reporter. Or possibly the venue is the Common at night, and Abigail and Simon about to commit adultery *à fresco*, a venture handicapped by the chance that Len is busy trying to track down suspicious folk thought to be committing "unnatural practices." Whichever course events take, their sequence is happily logical. Events in Ayckbourn plays always proceed logically, if not wisely or even predictably; it is his firm adherence to possibility that makes his plays so funny. To choose between the different versions is as pointless as comparing oysters on a dish; it happens that the first pair I saw (Abigail at the kite, Simon on the track) pleased me more, but doubtless if I had come on different nights I would have reached different conclusions. The playing, directed by the author, has the quality of genuine observation that is so important in acting his plays; even Robin Murphy's wet Stafford is within the bounds of likehood. Alison Skilbeck, the haute bourgeoisie Abigail, and Judy Bridland, local-radio arts-presenter Dorcas, are skilfully contrasted, and Robin Herford's parade of colonial machismo as Simon is most expert. I found John Arthur as Len, the ever-suspicious copper who finds crooks in the running brooks and crime in everything particularly funny.

The fourth scene is similar, only the occasion is a wedding instead of a funeral. Melvyn's wedding to the unexpectedly sophisticated Brenda, and the tussle over Simon is ended, sisters still with their former escorts. Precisely what has happened in between I cannot tell you, for the demonic Alan Ayckbourn has hit on a new way of inducing us to go the theatre more often. There are two versions each of Scenes 2 and 3, so providing four potential plays with the one cast. It may be that on the picnic in Scene 2, Dorcas grabs Simon while Abigail is kept out of the way flying Melvyn's kite. It may be that Abigail gets him while Dorcas flies the kite. In either case, the picnic has all the worst characteristics of

Elizabeth Hall

Shirley-Quirk

by NICHOLAS KENYON

John Shirley-Quirk made a gem of a selection of Rakhmaninov's songs for his contribution to the current Mainly Slav series, and performed them compellingly. In the sequence of 18 songs included some from the early Op 4 of 1894, through to the Op 38 of 1916, the last solo songs Rakhmaninov wrote. To anyone who thought of Rakhmaninov as a purveyor of gorgeous sonorities, the development of his songs must have come as a shock. In the early numbers there is rhapsodic passion in plenty, but by Op 28 and Op 34 sets a dour austerity enters the writing (particularly in the piano parts). The sombre pathos of the Chekhov setting "Prokhorodit vsyo" and the restrained lilt of the children's song "K detyam" are both unexpected and heart-searching.

The first half of Thursday's concert was something of an embarrassment. Shirley-Quirk delivered Ravel's delicious *Histoires Naturelles* with something of the same heaviness which was so effective later, dousing their precise humour with a solidly sustained vocal line. And Cristina Ortiz, who accompanied the songs colourlessly, joined the young Vladimir Sietan Ashkenazy (son of the well-established pianist) in the composer's duet transcription of *The Rite of Spring*. Suffice it to say that the account had neither the exact ensemble nor the individual characterisation which might make this fascinating version worth hearing; brilliant, of course, to be able to play all those notes—but if this was the young Ashkenazy's London debut, it was a very unfair one. We look forward to hearing him in recital soon.

Yet the later songs do not quite realise the varied emotional promise of the early works. The Pushkin setting Op 4 No 4 has a perfectly-controlled wistfulness, which is articulated with features which sound genuinely Russian—augmented intervals, powerful vocal recitative with sudden flourishes. Op 8 No 2 has a fuller and more lush piano part than the later lullaby, yet it is wider in its range. One senses more of a creative ferment here than later, and only in the huge climax which dominates many of the early songs is there a note of false hope. John Shirley-Quirk's mellow, yearning voice found a strongly-focused intensity which made

the sequence an absorbing experience. One sees his voice, as it were, through a glass darkly—but this suits perfectly the withdrawn despair of so many of the songs. Only in a couple of them did he seem too restrained; the deep *fortissimo* opening of Op. 14 No. 10 (over an ethereal piano accompaniment) demands a real Slavonic bass to do it justice, and the full contrast of the final jovial song about the rat-catcher was underplayed. Nevertheless, these songs should be far more often heard; perhaps Mr. Shirley-Quirk will now sing them widely.

The Arts Council is to hold a public forum on The Arts Council and Music at 105, Piccadilly, London W1 on February 14 at 6 pm. The forum, the first of its kind, will be presided over by Professor Basil Deane, Professor of Music at the University of Manchester, who is chairman of the Council's music advisory panel. Members of the public are invited to apply for tickets and to submit questions in writing in advance. The forum will cover all aspects of the music department, except dance.



A glimpse of some of the changes the next Budget might contain

BY DAVID FREUD



Sir William Pile—chairman of the Inland Revenue

Survival is not enough

WHEN MR. JAMES Callaghan, the Prime Minister, declined to go to the country last autumn, he took a double risk. The first was that the support from the small parties, which have so far kept him in power, would somehow run out and he would be compelled to face a general election at a time not of his own choosing.

Decision

As Parliament resumes after the Christmas recess today, the prospects are that the Government can survive at least a little longer. The Ulster Unionists have suggested that they will keep Mr. Callaghan in office until such time as there is legislation to increase the number of Ulster representatives at Westminster. That legislation is now imminent—and is thus from the Government's point of view a 'winning' asset.

The Government also looks safe enough for a while on the Nationalist front. Both the Scottish and Welsh parties want the referendums on the creation of separate national assemblies to take place. They are scheduled to do so on March 1, but would have to be postponed if a general election were to be announced before that date.

The time for decision will, therefore, come as soon as the referendums are out of the way, and it is here that one returns to Mr. Callaghan's second gamble. By then, the Government should have delivered most of its promises to the smaller parties, but will its own prospects in the face of a general election look any better than they did last autumn?

New faces in Congress

DURING HIS first year in office President Carter got a poor Press for his evident failure to establish a good working relationship with Congress. In 1978, he did considerably better in editing legislation through Capitol Hill. But his skill in dealing with the legislative branch will be put to the test again as he faces the new Congress, elected in November's mid-term elections, which convenes for the first time today.

In one sense his position should be no more difficult, and it may be easier, than it was last year. Mr. Carter came to office as an opponent, at least in principle, of big government, and there is a widespread consensus that the mood of America and of the new Congress is more conservative than it was, as inflation has come to replace unemployment as the primary enemy of national prosperity.

Public spending has lost much of its appeal as a panacea for economic ills, and on this point of view the President may not encounter too much opposition to the general strategy of an 'austerity' budget with the deficit cut to under \$30bn. At the same time he may have difficulty in reconciling his aim of a balanced budget in 1981 with plans for a phased introduction of a national health scheme in the early 1980s.

Emerging debate

Overhanging these concrete issues is the more general question of President Carter's standing as the maker of America's foreign policy. The Camp David agreement on the Middle East is still seen in the U.S. as a major achievement in spite of the prolonged deadlock between Israel and Egypt.

THE TIME of the annual Budget jamboree is fast approaching, when the Chancellor will be assailed by an endless stream of unsolicited advice on taxation and public expenditure. The overall shape of the Budget will depend on how the Chancellor manages to balance the various economic and political pressures. Nevertheless, even at this early stage it is possible to forecast, with fair reliability, some of the contents of the Budget and accompanying Finance Bill—provided that an election does not upset the usual timing.

During the past two months such bodies as the Confederation of British Industry, the Consultative Committee of Accountancy Bodies, the Institute of Taxation, the Association of British Chambers of Commerce and the Law Society delivered their recommendations to the revenue.

After ideas have been digested Inland Revenue officials begin in the New Year to prepare "Budget starters," rough outlines of proposed changes in legislation. These are sent up to ministers and if approved in principle are formally prepared by Parliamentary draughtsmen. The legislation can go back and forth between the draughtsmen and revenue specialists several times before the wording is finally acceptable.

When this process is completed a decision is taken whether to mention the change in the Budget speech, delivered by the Chancellor, or to unveil it as an Inland Revenue press release on Budget day. Recently, with shorter Budget speeches in fashion, many of the more technical changes have seen the light of day in the press release.

The Finance Bill, which follows the Budget after a few weeks and translates its provisions into legislative language, is widely expected to be fairly short this year. However, this general impression does not derive from any specific ministerial statement and no one is confident as to what it implies in practice.

MEN AND MATTERS

Giving the Tories their dues

A Gordian knot of ample proportion was recently cut without noise or ceremony when the General and Municipal Workers' Union sold off £2m-worth of Stock Market investments and put the proceeds into a strike fund.

For financial officer Donald Paine the move came as something of a relief, even if it was not early enough to forestall a dig in the ribs from the current issue of Punch about the union's investment in some of the Conservatives' more generous supporters, including, for instance, a £28,000 sponsorship of Tate and Lyle.

The Labour Party seems undisturbed by such ironies: "It's practically impossible to invest in anything which isn't mixed up with the Conservatives," said a spokesman. "We do publish a list from time to time."

Ken Gill, Communist general secretary of TASS, the white collar engineering union, and a member of the TUC General Council, is one of the few unionists who does take the bull by the horns. "The idea of fuelling your own enemy is quite obscene. It's quite wrong to speculate, particularly when you are simply looking after Maggie," he says. TASS' money is in local authorities and property.



Hugh Routledge, chief secretary to the Treasury

Eligible for relief

The revenue is understood to be sympathetic to the recommendations, especially as changes should cost relatively little. Furthermore, the revenue breached the capital-revenue distinction for the first time in November, when it announced that it would give relief to mining companies for expenditure incurred on underground planning permission applications.

However, Ministers may be more sympathetic to giving allowances to new commercial buildings at 8 per cent a year, as the CBI is pressing for. This would cost only £100m in the first year rising to £200m-£300m in the third. The Inland Revenue is known to feel that there is no point of principle involved.

The dam was breached last year by the introduction of capital allowances for hotels, and that concession has already produced a lot of anomalies. Shops attached to hotel complexes, for instance, have gained the benefit of the allowance, while other shops have not. So perhaps this year's allowances may be extended to commercial buildings—in line with the recommendation of a Royal Commission in 1952.

Visible earnings

The full cost of the British worker's stubborn predilection for cash came home to the Daily Mirror group last summer, when a security guard was shot dead in a £200,000 pay roll raid.

Men of idea

Perhaps inspiration is an unusual commodity down Melbourne way—I hear that a former Lord Mayor of the city, Ronald Walker (CBE), is even now winging his way towards London in search of what is described as an "IDEA".

Hobson's jet

Anxious to please the jogging lobby, British Airways is embarking on the rash course of broadcasting "keep-fit isometric exercises" to long-haul passengers. "It's our way of lying the flat abroad," says the airline, playfully. I assume that the exercises—designed to be "unobtrusive"—are not compulsory. But skinnier travellers may be disconcerted by the behaviour of their neighbours.

DISALLOWED BUSINESS EXPENSES

- COST OF RAISING MONEY: Expenses of issuing debentures; Expenses of raising or transferring a mortgage; Commitment fees for loan facilities; Commission for guaranteeing a loan; Costs of share issues including the cost of obtaining a quotation. COSTS FOR THE USE OF MONEY: Losses on foreign currency borrowings; Discount on redemption of debentures; Bonus or premium on repayment of loan. EXPENDITURE ON SOME WASTING CAPITAL ASSETS: Commercial buildings—warehouses, offices, shops; Second-hand industrial buildings; Sites for waste disposal; Trade marks; Some capital costs of trade effluent disposal. MISCELLANEOUS: Pre-trading expenditure that would be deductible if incurred after commencement of trading; Costs of abortive capital projects; Payments to terminate onerous contracts; Redundancy payments in excess of statutory limit.

Consortia groups

Hopes for other changes must be more limited at this stage, although there will be developments right up to Budget day—and beyond. In last year's Finance Bill there were substantial technical changes in at least six areas by the time the Act was approved, quite apart from the successful Tory amendments on income tax rates.

One area where companies will be pushing hard concerns consortia group relief. The CBI and accountants want trading losses of a consortium company to be available not only to the owning companies pro rata but also to other companies in their respective groups, and trading losses of a company owning a consortium to be allowable against the profits of the consortium company.

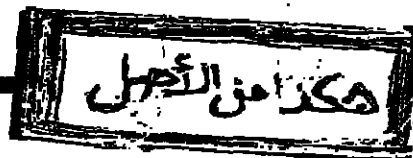
Banks are calling urgently for tax relief for exchange losses on foreign currency borrowings. These two demands have been rejected several times in the past and expectations of a reversal should not be high. However, with an election possible before the spring, tax officials will be acutely aware that the Conservatives could be proposing the next Finance Bill. And that would undoubtedly result in further changes. It might even eventually lead to the removal of tax management measures from the Budget for separate consideration, as Sir Geoffrey Howe, shadow Chancellor, has advocated.

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# FINANCIAL TIMES SURVEY

Monday January 15 1979



## Corporate Finance

The financial institutions are having to demonstrate their involvement in, and commitment to, British industry as never before. This is the result of another year of sustained scrutiny of the way these institutions provide corporate finance.

THE CITY is currently more remarkable for its new openness to discussion, criticism and even change than for the funds its component institutions are providing to British industry. Companies have not placed it under great pressure for money over the past 12 months. Loan demand remained restrained despite the fact that the private sector's cash requirement, estimated at about £20bn for 1978, disappointed hopes at the beginning of the year that industry would roughly balance its books. The requirement for equity capital was also low. Companies raised only £520m (excluding B.L. the car company) through rights issues, compared with £770m in the previous year. But if the City's institutions did not have to provide industry with much finance last year, they talked about providing it more than ever before. The clearing banks produced a thick volume of describing and justifying their activities. The Bank of England published a guide to small company finance and urged the banks to underwrite loans to small businesses. Every section of the City had to justify itself before the Wilson Committee which in turn published volume upon volume of evidence. The Stock Exchange geared itself up to convince the Restrictive Practices Court that it should be allowed to continue in its current form. By the standards of the very recent past, very little in the City remained sacred. At the same time, the City moved visibly in the direction

prescribed by the "mixed economy." The Bank of England's growing involvement with industry became conspicuous when it organised the rescue of Spillers, the troubled milling, baking and petfoods group. Its governor, Mr. Gordon Richardson, spoke out forcefully on the changes necessary in the management and ownership of British joint stock companies.

### Reconciled

Banks, merchant banks, and other institutions in the business of providing companies with capital, became reconciled to the existence of the National Enterprise Board, the Government-owned agency which owns B.L. and Rolls-Royce and which seeks by interventionist investment to force the pace of Britain's industrial development. Two years ago the NEB was the City's enemy, today Barclays, Midland Bank, Rothschilds, United Dominions Trust, and Finance For Industry are only some of the private sector institutions which are working in partnership with it. The NEB has made the running in this reconciliation. In the multiplicity of its activities it undoubtedly has had a ginger effect on the financial establishment. It has won respect with its entrepreneurial approach. Its required objective of a 15-20 per cent return on invested capital (apart from B.L. and Rolls-Royce) gives it respectability. Currently it is tossing balls into the air faster than they are landing. It is not until a day of reckoning comes in 1981 that the City finally will establish whether the NEB is

playing the private sector's game. The mixed economy is looming dangerously for the investing institutions, and for the pension funds in particular. They have been identified by the Wilson Committee as an important new concentration of

less, it seems unlikely that they will escape the spotlight. Quite apart from the attempts to harness them to the country's industrial strategy, there is a growing feeling within the private sector first, that they should be more visible in their investment activities; and,

12 months, there are few signs so far that the City's most basic characteristic is threatened — the clublike manner by which it regulates itself. On the initiative of the Bank of England the institutions sought to answer previous criticism of this system by setting

ment. Companies raised only about £0.5bn in share capital and a notable surge of takeovers—many of them for cash—meant that corporations were probably net purchasers of equities last year. The third quarter figures suggest that the total value of

those of the British Stock Exchange. At the same time, the Office of Fair Trading has challenged the Stock Exchange's rule book on the argument that its rules are "restrictive practices." These rules are basic to the Stock Exchange's powers of self-regulation. So the British securities industry is facing a period of flux.

There has not been much pressure recently for bank borrowing by companies. It is currently estimated that companies are making use of less than half of the overdraft facilities available to them. Under these conditions, foreign bankers have accounted for a noticeable proportion of new lending to the British private sector.

The latest figures suggest that this proportion was 11 per cent in the year to October 1978. A part of this success has been due to the easy availability of wholesale money (which disappears when credit conditions become tight) coupled with the relatively low overheads of the invaders—British banks are playing the same game in New York. But the Americans undoubtedly have given impetus to the rise of the medium-term roll-over loan in Britain through their success in marketing such credits.

Finally, 1978 was another good year for the small company after the Wilson Committee had stressed the problem of small company financing in its interim report in December 1977. Powerful institutions moved to plug the claimed gap. The National Coal Board pension fund stressed its readiness to invest

in small companies. Midland Bank teamed up with the National Enterprise Board in a new venture capital company, Equity Capital for Industry, a body sponsored by the major investing institutions, lowered its sights to cover smaller companies than had originally been envisaged. The Industrial and Commercial Finance Corporation (ICFC), had a very active year of small company finance.

Now the Bank of England has asked the clearing banks to set up a loan guarantee scheme to reduce the burden of loan security on small businessmen. This proposal is being worked on, though the clearers are resisting it.

A number of key developments stand out. The Bank of England is becoming increasingly interested in corporate affairs. Clearing banks are lending longer and becoming more involved in financial management. The Stock Exchange complains bitterly about the way it must sell predominantly government securities to a shrinking and increasingly powerful clientele. Investing institutions have been forced to face up to their own influence and to use it for the public good—however defined. These different strands add up to a trend away from a "free market" City in which institutions mediate for their own ends between many sources and many users of finance. Partly because it is politic, partly because of the changing structure of savings, the City now has a more continental feel. It is becoming reluctantly involved in the cause, as distinct from the business, of channelling British savings back into industry.

## How the City's role is changing

By Nicholas Colchester

financial power and the question is how they should deploy it and remain "accountable" for its deployment. The trades unions want the pension funds and insurance companies to help the "industrial strategy" by providing half the cash, and government the other half, for a new fund which would pump money into chosen sectors of British industry. The pension funds recently joined forces with the Confederation of British Industry in mounting a counter-attack. They played down their financial power and claimed that they should work only in the interests of their pensioners—not the public good. Neverthe-

second, that they should be more active in monitoring the performance of the managements of the companies in which they have invested.

In these circumstances intense interest has been generated by the few occasions when the funds have chosen to flex their muscles in public. They questioned Allied Breweries' bid for Lyons and Wilkinson Match's link with Allegheny in the U.S. They challenged Barclay's bid for an investment trust—an elaborate way of raising equity capital. And they barred the bid by S. Pearson for Pearson Longman. Despite the sustained scrutiny of the City over the past

up, last May, their new Council for the Securities Industry. This council was built round the Stock Exchange and the Take-over Panel, two pillars of self-regulation, and is designed to embrace merchant banks, the major investing institutions and clearing banks. Since the fanfare of its first announcement little has been heard of it.

### Surge

One of the pillars of this system, the Stock Exchange, is under official attack at a time when it is providing relatively little finance for British industry. Ninety per cent of the money raised on the exchange last year went to Govern-

ment. Companies raised only about £1.2bn, of which about one half will have been paid for in cash.

The concentration of primary market activity in the hands of government and of secondary, or trading, activity in the hands of institutions has led the Stock Exchange membership to look for other areas of business. Increasingly, the brokers are encroaching on such areas as fund management and corporate finance which, traditionally, have been the preserve of merchant banks. Both jobbers and brokers are looking covetously at the international securities game, where the rules tend to be incompatible with

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CORPORATE FINANCE II

Industry's borrowing set to rise

THE FINANCIAL position of industry has been much less strong than expected over the last year and no improvement is generally foreseen during 1979 despite the growing impact of North Sea oil production. This should not, however, create any serious problems for industry in raising external finance.

A year ago City analysts were generally confident that industry's financial position would be helped by rising North Sea profits and by the smaller drain of cash needed to finance the increase in value of stocks. This, it was thought, should at least in part offset sluggish growth of profits and a big increase in capital spending.

Accordingly, stockbrokers Phillips and Drew in January 1978 estimated that industrial and commercial companies would have a financial surplus of about £300m for the year. This is the amount left over after paying taxes and dividends and financing capital spending and the increase in the physical volume and value of stocks. At the same time, Wood Mackenzie estimated that there would be a deficit of £1.5bn for the year.

Official figures are still only available for the first half of the year and indicate there was a £2bn deficit for the period. These figures are subject to major revision—not only of size but also sometimes of direction. But on the basis of the evidence so far and the expected recovery in profits growth in the second half of 1978—reflecting the pick-up in economic activity—the deficit for the full year is now estimated at £2.4bn by Phillips and Drew and at £3bn by Wood Mackenzie, compared with a deficit of £2.4bn in 1977.

The main influences have been a slow overall growth in profits in 1978 as a result of the strength of sterling and the squeeze on domestic margins. But at least half the rise is expected to have come from rising North Sea production. Total income is expected to have risen by between £1bn and £1.5bn. On the other side, tax payments and dividends have been rising sharply so that total undistributed income may have risen last year by only between £250m and £500m.

Capital spending appears to have been even more buoyant than expected in 1978—rising from £9.5bn to between £11.2bn

and £11.5bn at current prices, though by much less in real terms. This drain on funds was partially offset by the expected decline in the amount required for stock appreciation from £4bn in 1977 to between £2.7bn and £3bn in 1978, reflecting the slowdown in the rate of price inflation.

The end result of a little changed, or possibly slightly higher, financial deficit for industrial and commercial companies has not created problems for industry in general. Indeed, as Wood Mackenzie has pointed out, a surprising feature of last year was that despite the size of the deficit, bank borrowing was at a fairly restrained level, rising by perhaps £2.7bn to £2.9bn compared with £3.1bn in the previous year. Moreover, capital issues were relatively low: for instance, if the £400m plus British Leyland rights issue is excluded the total was only about £500m.

The low level of advances was partly explained by reactivation of the casset controls: this encouraged inter-company lending which by-passed the banks and distorted the figures. However, the net liquidity position of larger companies appears to have deteriorated since the summer, judging by the Department of Industry's survey. For example, during the third quarter the companies covered by this survey reduced their bank deposits by £521m, or nearly 14 per cent. It is likely that the position may have deteriorated since September in the face of a squeeze on real profitability.

Mixed

The prospects for this year are mixed. Much will depend on the level of pay settlements in the current wage round and the outlook at present is not exactly encouraging. Industry has apparently found it hard to pass on higher labour costs over the past year because of the competition from imports in the home market and the impact of the high—or rather stable—exchange rate on export prices and profits.

The general expectation is that sterling should remain fairly stable—or at least not depreciate too far during the next 12 months both because of the Government's commitment to a stable exchange rate and as a result of the impact of growing North Sea oil production. This could put pressure

on margins again at a time of sharply rising labour costs.

However, most City analysts still expect that the rate of growth of trading profits should maintain the improvement of the second half of 1978, partly because of the expected pick-up in world trade and output. For 1979 as a whole, trading profits are expected to rise by around 16 to 20 per cent, or between £3bn and £3.5bn. This may be too optimistic. Roughly half the increase is expected to come from the growth in North Sea oil production, which should this

year account for more than 15 per cent of gross trading profits. The rise in the North Sea contribution will also mean a sharp rise in profits due abroad, while UK tax payments could increase by between £800m and £1bn. Consequently retained profits or undistributed income may only rise this year by less than £1bn, or around 11 per cent. The rate of growth of fixed investment is expected to slacken slightly in real terms after the big jump in 1978 but this could still mean an extra £1.1bn to £1.2bn at current prices.

The scale of State participation has, however, increased enormously in post-war years, and in the case of financial aids and incentives developments have been particularly rapid in the last five to ten years. Precise and comprehensive figures of what has actually been spent—as distinct from the plans set out in the annual public expenditure White Paper—are not easy to come by. But according to a statement by Mr. Alan Williams, Minister of State for Industry, shortly before Christmas almost £3bn of Exchequer funds had by then been committed to regional and

certain forms of industrial assistance since the 1972 Industry Act was passed. The detailed breakdown is instructive. Regional development grants had so far cost £1.68bn. Offers of selective regional assistance under section 7 of the 1972 Act had amounted to £499m, of which about 60 per cent was in the form of interest relief grants. Offers of selective assistance to individual industries and companies irrespective of whether they were located in an assisted area (under section 8 of the Act) had meanwhile totalled £787m. This figure included £210m for sectoral aid schemes (wool textiles, foundry, electronic components, etc.), £158m for the accelerated projects scheme and its successor, the selective investment scheme, and £399m for individual companies, notably British Leyland, Chrysler, and the experimental workers' co-operatives.

The rate at which commitments have been building up has been increasing. The total for these schemes (other than aid to individual concerns) in 1976-77 was £807m, in 1977-78 £974m, and in the first half of the current financial year £365m. Not all of these sums have yet been paid to the companies concerned. Grants and loans are paid as the investment takes place. By the end of March last year, for example, only £213m of the £485m of selective regional assistance offered under section

7 of the 1972 Act had been paid out. Only £22m of the £108m which had by then been committed under the accelerated projects and selective investment schemes had changed hands. And only £30m of the £152m committed to section 8 sectoral aid schemes had been paid. Even if these schemes were to cease overnight, a considerable sum of money would still have to be passed over under commitments already made.

These figures give, moreover, only part of the picture. They exclude commitments to the North Sea offshore supplies interest relief grant scheme under section 8 of the 1972 Act (about which the Industry Department is uncommonly reticent, in part no doubt because this particular scheme has aroused protests from the European Commission in Brussels).

They also exclude aid to the shipbuilding industry under the 1972 Act; expenditure under the Science and Technology Act 1965 which has been running at the rate of about £60m a year; aids to industries like tourism; the cost of advance factories built in the assisted areas; expenditure on industrial aids by local authorities; the expenditure programmes of the National Enterprise Board and the Scottish and Welsh Development Agencies (about £400m a year currently); support for industrial research and development; export promotion and export credits; industrial training (another £400m a year); and job creation and employment subsidies (about £300m a year in the last two years).

All told, around £2.5bn must be going on support programmes for industry during the current financial year—before counting

the amount required to finance stock appreciation may rise from between £2bn and £3bn last year to between £2.5bn (Wood Mackenzie) or £4.4bn (Phillips and Drew).

These differences more than explain the variation between Phillips and Drew and the £3.5bn deficit estimated by Wood Mackenzie. This would be the highest level since the crisis conditions of 1974. However, there is no reason to be alarmed about this prospect as there is no immediate danger of a liquidity crisis on the scale of

four years ago. It is possible that the increase in short-term borrowings produced by this deficit might only lead to an increase in gearing—total borrowings less cash—as a percentage of capital employed—of 2 to 3 points up to between 20 and 21 per cent. This compares with gearing of 26 per cent at the end of 1974, and the difference is explained by industry's efforts to improve balance sheets, notably through the large amount of rights issues of 1975-77.

Nevertheless, there is likely to be a significant rise in bank borrowing by industrial and commercial companies. This would not only reflect the larger expected financial deficit but also the impact of the run-down in industry's liquidity position during the second half of last year.

Consequently, bank advances are projected to rise by between £4.3bn and £4.6bn this year, compared with between £2.7bn and £2.9bn in 1978. Industry's bank deposits may rise by between £1bn and £2bn.

Peter Riddell  
Economics Correspondent

State help now a major element

LONG GONE are the days when the State limited its involvement in industry to laying down the legal and regulatory framework within which business was expected to operate. Nowadays the State is an active participant itself, through such bodies as the nationalised industries, the National Enterprise Board and the Scottish and Welsh Development Agencies and by the provision of a wide range of fiscal and financial incentives.

This is not a wholly recent development. There were State and municipal trading bodies before World War II. The beginnings of regional policy—in the form of Ministerial involvement in the location of particular industrial investments—can be traced back to the inter-war years. And the State, in one guise or another was also active in several measures of industrial reorganisation in those years.

The scale of State participation has, however, increased enormously in post-war years, and in the case of financial aids and incentives developments have been particularly rapid in the last five to ten years. Precise and comprehensive figures of what has actually been spent—as distinct from the plans set out in the annual public expenditure White Paper—are not easy to come by. But according to a statement by Mr. Alan Williams, Minister of State for Industry, shortly before Christmas almost £3bn of Exchequer funds had by then been committed to regional and

the revenue cost of tax depreciation allowances and the external financing requirement of the nationalised industries.

This is an impressive slice of public expenditure and one cannot help wonder what is being achieved. The specifically counter-recession programmes, such as the temporary employment subsidy and the job creation programme, are perhaps a case apart. The dangers here—of preserving jobs in one company at the cost of displacing jobs in a competitive company in the UK or abroad—and of encouraging resistance to industrial change and delaying rationalisation—are fairly obvious; and it is possible that we have now seen the peak rate of expenditure on these short-term palliatives.

But what about the mainstream programmes such as regional and industrial aid schemes? These were being operated before the post-1973 recession and they have been pursued by Conservative and Labour Governments alike. Do they represent a judicious use of public money?

It is not simply a question of devising suitable administrative machinery to vet applications, of checking up on the viability of firms and their projects, or of taking a more cold-blooded look at lame ducks, which, belatedly, now appears to be happening. It is more a question of judging whether the methods chosen are the most appropriate way of achieving the desired objectives. For example, Ministers are fond of pointing out that the £158m so far offered to firms under the accelerated projects scheme and the selective investment scheme will have generated about £1.3bn-worth of investment which would not have taken place at all or at the particular time unless government money had been made

available on concessionary terms. That possibly could be so. At the same time, it would not be surprising if businessmen dressed up their applications to conform to Whitehall's rules to take advantage of cheap capital when it is offered. Nor would one blame them.

Then there is regional policy. Several studies (for example, those by Messrs. Moore and Rhodes of the Cambridge Department of Applied Economics) have indicated that regional aid programmes were having somewhat less effect in the early 1970s than in the 1960s. Was this because, as Moore and Rhodes suggested, their initial impetus had begun to wear off? Or was it because the proliferation of non-regionally-differentiated assistance programmes had reduced the discrimination in favour of the assisted areas? One would have thought that it might be relevant to policy-making to try to find out.

The Government has resisted pressure from the Commons Public Accounts Committee and elsewhere against the automaticity of the regional development grant and in favour of instituting a cost-per-job limit (as, for example, in France) on the grounds that the automaticity of the grant is an important attraction to industry. Yet unpublished cost-per-job limits are applied to the grant of selective regional assistance (section 7 of the 1972 Act), though they would appear to be somewhat flexibly operated when it comes to attracting footloose international investment.

Comparisons of the jobs actually created as the result of selective regional assistance with the numbers originally planned are now being collated in Whitehall, though they have as yet to be published. Studies are under way on the "effectiveness" of the sectoral aid

schemes under section 8. The National Enterprise Board and the Scottish and Welsh Development Agencies have been changed with achieving target rates of return on their entrepreneurial ventures with public funds—though it will be time before it is possible to measure their performance against those targets.

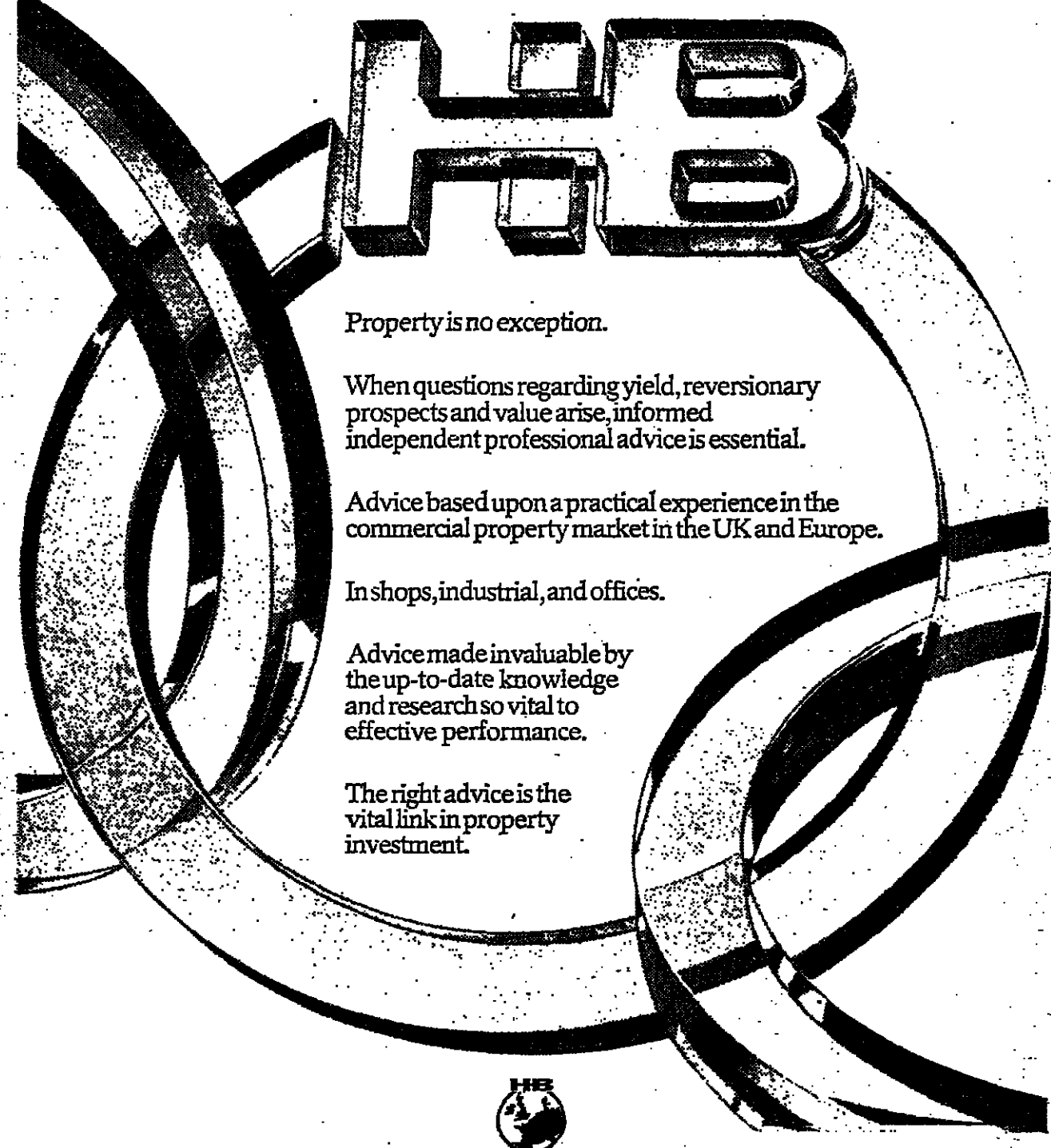
All this is for the good. But one cannot help but wonder whether, instead of lowering the cost of capital for a select minority, it would have been more sensible to have created a more encouraging climate for all by skirting oppressive price, profit and dividend controls; by avoiding getting into situations where the public sector borrowing requirement crowds out the private industrial sector's market for finance; and by pursuing more consistent demand management policies and a less hostile policy towards private industry.

The Government's industrial strategy represents, in its way, an attempt to emulate the (not completely successful) industrial policies of successive French and Japanese Governments without the all-pervading sense of partnership and mutual empathy which has characterised industrial policy in those countries.

It runs the risk of attracting second-best projects—by definition, viable projects would go ahead regardless of conical subsidy finance—and of arousing international trade antagonism as the repeated difficulties with Brussels and the course of the recent GATT trade negotiation have shown. At heart, it is a question of whether the market or politicians and bureaucrats are likely to be successful at picking winners.

Colin Jones

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Political courtship of the small business

THE WOOING of small businessmen by the two main political parties that began some 18 months ago with the appointment of Mr. Harold Lever as the Cabinet Minister responsible for small companies will increase during the run up to the general election. The Labour Government will be trying to finalise some new initiatives to launch with the spring Budget while the Conservatives, led by their new Front Bench small firms spokesman, Mr. John Biffen, will point out that it is their planned taxation changes that are really needed to increase the flow of funds into small businesses.

The resulting debate will underline the problems that Mr. Lever has faced from the start with Left-wing and other leaders of the Labour Party who oppose many of the measures. He considers necessary to speed up investment in small businesses. Mr. Lever has succeeded in pushing through a number of changes in capital gains, capital transfer, and other taxes, but he has not managed to win all the exemptions for small business investors that he would like.

Further tax initiatives are likely to be prepared for the spring Budget including help for loans in new ventures. One idea being pushed by the London Chamber of Commerce is that the income tax concessions introduced in last year's Finance Act for the research and development form of profit sharing should be adapted to help those who invest in small firms for a specified period of time.

Another advance being considered by the Government is a proposed guarantee scheme under which the clearing banks would underwrite their loans to save small businessmen having to provide excessive personal guarantees. Mr. Lever believes that the burden of such personal guarantees can sometimes dissuade owners of small firms from expanding their businesses. He hopes that a new

bank-run, guarantee system might unleash fresh investment and has asked the Bank of England to try to persuade the clearing banks to set up such a scheme. Talks are now taking place in the City, although the banks have as yet shown little enthusiasm and may oppose the idea.

This is the latest stage in the debate about a guarantee system for clearing bank loans that has been in progress for some time. Advocates of the idea point to successful guarantee systems in the U.S. and Germany. But a report produced last August by the National Economic Development Council's Roll Committee on Finance for Industry cast doubt on whether it was really needed.

The Treasury and the Department of Industry have also opposed the idea if it has to be launched and backed by the Government because of the amount of State aid that might be needed to buy out bad debts. But small firms' pressure groups have continued to urge that such a scheme should be tried and have pointed out that the Roll Committee report did not oppose an experimental scheme. This has now been taken up by the Government, which wants new measures to announce before the election.

The idea which the Bank of England has been canvassing for the Government is that there should be a pilot insurance scheme which would be organised and financed by the clearing banks themselves, either collectively or individually. The extent of the pilot scheme might be limited either by the amount of money it is given, or it might be limited to a specific area of the country.

There would be little if any financial involvement by the Government, although there have been some suggestions that the Treasury might provide up to 10 per cent of the cost of meeting the guarantees. Mr. Lever has spoken to the chairmen or chief executives of all the leading banks about the need to help small firms in some

way or other, and the special guarantee idea is likely to be advocated in a report from the Wilson Committee on Financial Institutions which is to be published soon dealing with small companies' problems.

But some bankers believe that they have already introduced enough new measures to help small businesses and that the guarantee scheme is unnecessary. They can indeed point to a number of new initiatives launched by banks and other financial institutions. The Industrial and Commercial Finance Corporation, a subsidiary of Finance for Industry, reported record business last year when it provided £32m in loan and share capital to 277 small firms during the six months to September, compared with £19m to 183 concerns in the same period of 1977.

Specialists

Other long-established development capital specialists such as the Charterhouse Group and Gresham Trust have expanded their activities in this field and pension funds have also shown some signs of interest. Initiatives among clearing banks have included a Midland Bank partnership with the National Enterprise Board in the north to provide finance, while Barclays Bank has expanded its team of small firms' specialists and last summer committed £2.5m to this area of its business. More recently, the Midland has launched an export finance scheme for small businesses. So it is not surprising that there is a view that the City is doing enough already without a new guarantee scheme. Mr. Lever believes, however, that banks should become a little more adventurous and less cautious about the way they react and should be prepared to cautiously push forward the frontiers of risk taking. Another important area which is being pursued by Mr. Lever is the way in which large companies can help small firms. He also wants the public sector to help by purchasing more goods from small businesses,

and the broad idea has now been taken up by Mr. Biffen who says that nationalised industries should help to set up small businesses in decaying urban areas.

Most small businessmen would say that the most constructive way in which large concerns could help would be to pay their bills promptly and not to insist on punitive credit arrangements. Shell UK, which is one of the leaders in this area, has included the prompt payment of small firms' bills as one of the items in a programme it has drawn up. It has said that a "fourishing small firms community is good for the UK economy and for the country, and therefore good for us," and is launching a series of initiatives.

It is involved with a number of other organisations and companies such as the IFC, Marks and Spencer, BP, IBM, British Oxygen and Tesco in trying to set up a London Enterprise Agency to help small firms in inner London. This work is being co-ordinated by the London Chamber of Commerce and is being encouraged by the Government. Similar projects are being considered elsewhere.

So the political initiative launched by the Prime Minister to co-ordinate the Government's small firms policies has undoubtedly helped to galvanise innovations both among financial institutions and other concerns. Critics may understandably claim that a Labour Government is only interested in small firms because of political expediency and because it is desperate to try to cut the high unemployment level by reinvigorating one part of the economy that is likely to respond quickly by recruiting more labour. But Mr. Lever has nevertheless helped to turn the tide of opinion in favour of small businesses, even if he cannot hand out all the tax benefits that Mr. Biffen would include in a Conservative manifesto for small firms.

John Elliott  
Industrial Editor



هكذا من الأجل

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**Dutch Food Group Wessanen in the U.S.A.**

According to the Board the activities of Wessanen, a big food group in the Netherlands with international establishments, have now been extended to the United States. This group was made possible by the acquisition of a major food group in the U.S. Midwest. The move is a logical consequence of the policy set out in the group's Annual Report 1977.

"Diversification? Yes, but within the own branch". The objective of Wessanen's policy is the rapid extension of profitable investment abroad, thereby contributing to the continuity of the parent company and supporting the employment in their European plants.

A stable industry This policy is based on the principle that the shoe-maker should stick to his last. Wessanen takes the view that the food industry is among the more stable industries in the Dutch economy and is sufficiently stable to justify expansion within the branch in which the group is engaged.

For example, we placed last year about 20 million... (text continues with financial details and market analysis)

# Interest rates at high levels

OVER THE past year industry has experienced the less comfortable consequences of the Government's acceptance of money supply targets. The combination of an increase in economic activity and a high level of public sector borrowing have meant that the private sector has had to be squeezed to prevent a breach of the monetary objective.

The result naturally has been a sharp rise in interest rates—to levels almost without precedent in real terms after adjusting for inflation. Moreover, there is little prospect of a substantial reduction in the general level of rates.

This is very different from the beginning of last year when the direction of interest rates was still downwards. Indeed, in the first week of 1978 Minimum Lending Rate fell 1 point to 6½ per cent, reflecting the strength of sterling and despite a rise in U.S. rates.

The immediate response was a cut in base lending rates of the clearing banks to 6½ per cent from a previous range of 8½ to 7½ per cent. The result was that top-quality industrial borrowers had to pay 7½ per cent for overdrafts and others had to pay up to between 11 and 11½ per cent.

This was a low level of interest rates by the standards of the previous five years, except for very short periods. Over the following couple of months there were growing signs of a pick-up in bank lending to industry and of a more general revival in economic activity.

The money supply figures suggested that sterling M3 (the broadly-defined money supply including cash and bank current and seven-day deposit accounts) was growing more rapidly than the permitted rate of 9 to 13 per cent for 1977-78. This was then seen as a temporary phenomenon produced by the impact of the late autumn 1977 tax cuts and the lingering effects of the large inflow which occurred when the sterling exchange rate was being held down up to the end of October, 1977.

But the City was generally less confident that the money supply was well under control; the implications for interest rates of the Government's attempt to adhere to its monetary target became clear during the late spring and early summer. It was plain that if something had to give it would be interest rates, whatever the effect on the politically sensitive mortgage rate in what was then seen as a pre-election period.

The turning point was the mid-April Budget when Chancellor Denis Healey sought to reconcile a rise in the estimated public sector borrowing requirement from £5.7bn to £8.5bn in 1978-79, a slight tightening of the monetary target to a range of 8 to 12 per cent with hopes of meeting industry's demand for funds. In an attempt to reassure the City, Minimum Lending Rate was increased on Budget Day by a full point to 7½ per cent.

This was followed by a one point rise in the clearing banks' base rates to 7½ per cent, so that top-quality borrowers then had to pay 8½ per cent. However, the Budget strategy failed to convince the markets and institutional investors, the Government's critics argued that fiscal and monetary policies were incompatible. The result was further speculation about a further rise in M.L.R.—followed by a rise of 1½ points to 9 per cent early in May with a further 1½ points rise in the banks' base lending rates to 9 per cent.

All this failed to settle markets. In spite of a further 1 point rise in M.L.R. in mid-May, indeed, investors' confidence in Government policies was further undermined by the publication of figures showing that the growth of the money supply had been higher than previously assumed. Over the 1977-78 financial year sterling M3 turned out to have increased by 16½ per cent, compared with Mr. Healey's budget projection of a rise of under 14 per cent and the original 9 to 13 per cent target.

In addition, public sector borrowing was boosted by a successful amendment to the Finance Bill which reduced the standard rate of income tax, and the Government failed to announce any immediate response.

**Formula**

In late May, the Government also announced the abandonment of the market-related formula for M.L.R. and its replacement by direct official control through administrative decision.

The result was what was described by some commentators as a gilt-buyers' strike. The authorities were unable to sell anything like the required amount of stock outside the banking system and so avoid boosting the money supply. The institutions' attitudes were criticised and part of the blame was placed by Mr. Healey on "young men in brokers' offices who write circulars."

In any event, the Government was forced to respond on June 8 with a package of measures aimed at boosting sales of gilt-edged stock and reasserting control over the money supply. The package involved a one point rise in M.L.R. to 10 per cent, reactivation of the so-called corset controls on the banks, and a 2½ point increase (later limited to 1½ points) in the employers' National Insurance contributions to recoup the revenue lost by the income tax cut. The M.L.R. rise was followed by a similar 1 point rise in the bank's base lending rates up to 10 per cent, so that top-quality borrowers had to pay 11 per cent.

The most important measure was reactivation of the corset which penalises banks if the expansion of their interest-bearing deposits is faster than laid down by the Bank of England. This covers wholesale money market deposits and interest-paying bank deposits.

The markets' immediate response to the package was favourable in that the Bank was able to sell very large amounts of gilt-edged stock. But there were still sceptics and stock-brokers W. Greenwell concluded that "the latest re-introduction of the corset will probably not mark a major turning point of the economy and interest rates, as it did on the previous two occasions."

Reactivation of the corset and the heavy sales of gilt-edged stock created difficulties in the money market for a couple of months. So the authorities were forced to provide temporary relief to avert further upward pressure on rates created by shortage of funds.

In any event the desired impact on the rate of growth of the money supply was produced by the early autumn. However, it was recognised that the official figures distorted and understated the underlying demand for credit, in particular through the increasing provision of acceptance credits. This is what is known as disintermediation and was reflected in the low growth of sterling M3 in the first half of 1978-79.

Moreover, short-term money market interest rates began to rise from the beginning of October onwards. Three-month interbank rates rose from 8½ per cent in September to more than 11½ per cent by the end of October. This was against the background of a sharp rise in U.S. interest rates and growing domestic concern about the prospects for inflation in view of the fact that the growing opposition to the Government's pay policy, Treasury Bill rates rose steadily and would have

triggered a rise in M.L.R. under the old market-related formula. Moreover, in early November Barclays Bank increased its base lending rate by 1½ points to 11½ per cent.

While there was no immediate credit control, the Government tried to take the initiative on November 9 by announcing a 2½ point rise in M.L.R. to 12½ per cent. This not only acknowledged the rise in short-term rates which had already taken place but sought, in the Bank of England's words, to "establish a new level appropriate for the continuing restraint of monetary expansion." At the same time, the 8 to 12 per cent monetary target was extended until October this year, which implied a slight tightening in the official monetary stance in view of the earlier, slower growth of the money supply.

**Adjustment**

Mr. Healey presented these measures as largely a technical adjustment in response to money market pressures, higher U.S. interest rates, and inflationary uncertainties. But in addition the authorities appear to have been concerned about signs of an underlying pick-up in the level of private sector demand for bank credit and the probability of a high level of public sector borrowing during the winter.

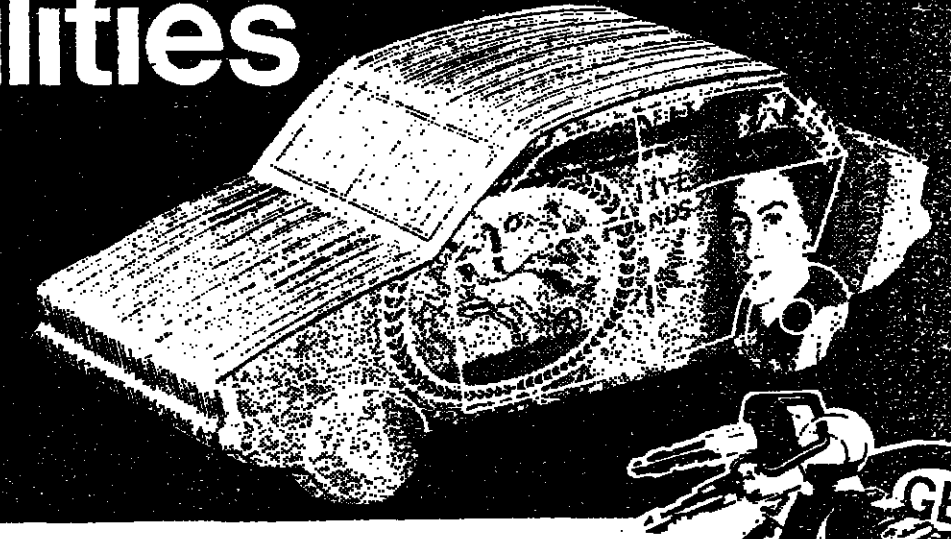
The package was followed by a further rise in clearing bank base rates up to 12½ per cent, so that top-quality borrowers were having to pay 13½ per cent and others up to 17 per cent. Moreover, the Government was able to sell sizeable quantities of gilt-edged stock.

The current view of most City analysts is that short-term rates should not rise much further from the current high levels, but there is disagreement about the timing and scale of any decline. Some brokers point to the recent favourable trend of money supply growth and the likelihood that the slowdown in economic activity later in the year will limit the private sector's demand for bank credit.

Against this, continuing pay uncertainties, the rise in U.S. interest rates and high level of public sector borrowing may restrict the scope for any decline. In particular, the increasingly prominent position of monetary restraint in the Government's counter-inflation policy suggests that the authorities are likely to be cautious about allowing a reduction in M.L.R. which might have to be reversed quickly.

Peter Riddell

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## High stakes

With the political stakes very high, however, the City has been reluctant to reject the various recent attempts to graft on new institutions. It has been judged better to cooperate when the politicians—and in the case of ECI, the Bank of England—have been exerting pressure. However, the obvious lack of conviction has led to a feeling that many City institutions would be far from unhappy to see the new organisation falling on hard times.

Certainly FFI in its new guise has never remotely resembled the £1bn giant once envisaged

in the early days of the present Labour administration. And it has been a hard struggle for ECI—the "Equity Bank"—to carve out a niche for itself. On the other hand, the much longer established Industrial and Commercial Finance Corporation (ICFC)—which is actually now a subsidiary of FFI—has for many years shown itself to have a vital role in the small company sector.

FFI's larger scale business is channelled through its subsidiary FCI, which advanced a total of £40m during the last complete financial year ended last March. But there has been no real buoyancy in this market, and in the six months to September FCI lent no more than another £24m to nine customer companies.

The strength of FCI has derived from its ability to lend for quite long terms at fixed rates of interest. Unfortunately, rates of interest have generally been very high in recent years—and have of course climbed back in the past few months. This has made company treasurers reluctant to commit themselves to high fixed interest rates, and they have preferred to borrow variable rate money which could allow them to gain a benefit from an eventual fall in interest rates.

FCI does offer variable rate loans, and has indeed extended the maximum term for this kind of debt up to 15 years. But this is a field where many banks and other institutions are very active and competition for business has often been fierce (though less so since the banking "corset" was imposed last summer).

An underlying problem has been the fact that the large companies to which FCI seeks to lend have generally been passing through an especially liquid phase. After the often bitter experiences of 1974 companies are reluctant to raise their gearing levels in order to finance capital investment.

Curiously, however, FFI's subsidiary dealing with small companies, ICFC, reports quite

a different experience. From about the summer of 1977 onwards small businesses have gained their confidence—and began investing in expansion once more. In the six months to September 1977 ICFC invested £18m in the loan and share capital of small companies, but in the next six months this jumped to £31m and in the half-year to September 1978 the higher level was maintained.

## Phenomenon

An intriguing new phenomenon is that executives of subsidiaries or divisions of large groups are flocking to buy these operations from the parents. In the first nine months of the current financial year ICFC has made 30 investments as a result of this type of proposal. Clearly, being their own boss has much more appeal for down-the-line managers these days.

Meanwhile, proprietors of existing independent small businesses have also gained a new enthusiasm for expansion, though in real terms the sums involved are often rather smaller than in the past. ICFC's average loan has stayed at around £100,000 for the past five years, despite rapid inflation, and it still does plenty of business in smaller sums right down to the lower limit of just £5,000.

Both the investment market—covering companies seeking new capital—and what ICFC calls the purchase market—embracing existing shares which holders wish to realise for cash—have been very busy. ICFC manages, and has a 42 per cent stake in, Estate Duties Investment Trust (EDITE) which is listed on the stock market.

Originally EDITE was set up to allow shareholders in small companies to meet tax bills. Nowadays EDITE also has some quite substantial companies on its books—companies which at one time would have been considered ripe for a stock exchange listing but which in present circumstances see no

point in incurring the expenses and responsibilities of going public.

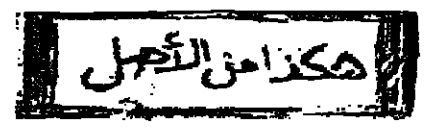
The very latest trend at ICFC, however, is slightly less buoyant. New business applications fell away noticeably in December, and although its executives are reluctant to say definitely that the trend has changed, they are watching the situation closely. The pattern can tend to be deceptive over the Christmas and New Year holiday period, but there is a fear that Government action to raise short-term interest rates still further last November has had a dampening effect on confidence in the small business sector.

In 1977 the upturn in demand for finance by small businesses gave advice waiting of a more general recovery in the economy. It could be that the declining level of activity at ICFC is now acting as a lead indicator of a slowdown. In fact ICFC's own rates on long-term loans have only risen slightly in recent weeks—by 1 per cent or so. But the very high level of overdraft rates is making entrepreneurs nervous about embarking on expansion projects.

Over at ECI, however, the hope is a period of tight credit conditions will at last help to establish this two-year-old operation with a distinct role. ECI's first investment—in Bond Worth—Holdings—went disastrously wrong—and since then it has found only a handful of investments. Its most recent action has been to underwrite a rights issue by Hawkins and Tipson.

The problem has been that ECI has very little room for manoeuvre. After the Bond Worth fiasco, it does not want to take big risks. Yet if it invests in other situations existing shareholders may protest, as some did when ECI took a stake in UEM group. The point here is that institutional shareholders in companies are very often also shareholders in ECI. They do not want ECI to put up funds when they would be happy to do so directly themselves.

Barry Riley





# Restrained growth in bank lending

BANK LENDING has picked up since the spring, although the expansion has been fairly restrained in comparison with the sharp growth in output between the first and second quarters, and the increase in consumer spending.

The most sluggish areas of lending has been to industrial companies — which on the surface seems rather surprising since such customers have priority for bank loans.

Among the reasons for the low loan demand from industry has been the introduction of the official "corset" controls designed to curb bank lending. This has generated company-to-company lending, bypassing the

banks, which has distorted downwards both the figures for industry's bank advances and its bank deposits.

There have also been intra-company transactions associated with currency uncertainties and these may have reduced the need for reduced UK companies to raise external finance.

The corset — or special supplementary deposits — were introduced as part of an economic package in June as the growth in demand for private sector finance, along with a public sector borrowing requirement officially forecast at £8.5bn in the 1978-79 financial year, brought fears of a

renewed inflationary spiral. There had been little change in the sluggish rate of bank lending to the private sector in the summer months of 1977. Despite a dramatic fall in Minimum Lending Rate, which bottomed out at 5 per cent in October, 1977.

In the autumn there was the first hint of a revival in the fact that the categories of borrower which accounted for most of the increase in clearing bank advances — agriculture, retailers, personal and professional, were among those least likely to have improved their liquidity through inflows from abroad.

Although the underlying rate of growth remained at the same level — about 1 per cent — the decline in the rate of inflation meant that bank lending began to rise in real terms from about the turn of the year rather than fall.

In the 12 months to mid-November total bank lending in sterling to UK residents has expanded by 18 per cent. Over the same period retail price

inflation was running at 8.1 per cent, so the inflation-adjusted increase in lending was about 8 per cent.

The pattern over the year has not been smooth, however, and there has been some slackening in the latest six-month period. Figures released last month by the Bank of England show that while bank lending in sterling rose 4.2 per cent between mid-November 1977 and mid-February 1978 and 4.4 per cent in the next three months, between mid-May and mid-August the increase had dropped to 3.9 per cent and in the latest three-month period to 2.3 per cent.

The slackening can be attributed mainly to the impact of the corset as banks struggled to bring their interest-bearing resources, or eligible liabilities, under the set limits.

The corset came into operation if the average of a bank's interest bearing resources for the three months August-October exceeded by more than 4 per cent the average amount outstanding on the banking

make-up days in the six months of November, 1977 to April, 1978. After the June announcement the authorities said that the scheme was to remain in force for a further eight months, until July, allowing 1 per cent expansion each month.

The rate of deposits required depends on the level of the excess increase of the banks interest-bearing resources.

Thus if the excess is 3 per cent or less the rate is 5 per cent. But if the margin over the limit is more than 3 per cent but not more than 5 per cent, then the rate is 25 per cent. Thereafter the rate is 50 per cent of the excess growth in interest-bearing liabilities.

Institutions with average interest-bearing liabilities of less than £10m are not required to pay the deposits.

Bank of England figures released last month showed that the main clearing banks were all well under the official corset ceiling in August-October, the period in which the restrictions began to bite.

At the same time the figures revealed that seven banking institutions failed to come below the corset ceiling, and only one of these was penalised at the 50 per cent rate. Another bank was penalised at the 25 per cent rate, while the remaining five had excesses over the corset ceiling of 3 per cent or less.

Bank lending to manufacturers has trailed behind the expansion for other groups, even though the authorities have repeated their guidance to banks on the direction of lending, stating that industry is the first priority. The first occasion was at the time of the Budget and the second when the June economic package was introduced.

Manufacturers have borrowed an extra £1bn from banks in the 12 months to mid-November, an increase of 14.2 per cent. At the end of the period manufacturers were taking up 40 per cent or less of the overdraft loan facilities bank managers had agreed to allow them. In the past this proportion has risen to more

than 70 per cent when output was growing strongly.

Two-thirds of the annual expansion took place in a single three-month period, between mid-May and mid-August, when manufacturers borrowed an extra £689m, or 8.5 per cent more from banks. The comparable increase in the following three months was only 0.5 per cent.

Within the crude total there were only four categories which showed any appreciable net growth in the 12-month to mid-November. Chemicals and allied industries increased their bank borrowing by 32.7 per cent to £2.1bn; electrical engineering by 21.6 per cent to £3.1bn; other engineering and metal goods 24.2 per cent to £1.9bn; and shipbuilding 21.3 per cent to £2.1bn.

There were slight declines in bank borrowing by the food, drink and tobacco sector and by vehicle manufacturers over the year.

There was strong growth in borrowing by the agriculture, forestry and fishing sector, up 28.6 per cent to £1.9bn in the

year. Construction industry borrowing rose by 8.1 per cent to £1.7bn, while bank borrowing by the mining and quarrying sector fell 5.8 per cent to £1.3bn. There is some evidence of fairly strong demand for leasing finance. The category containing this item, "other financial," recorded growth of 19 per cent to £4.5bn in the year.

Bank lending to the personal sector rose 23.3 per cent over the year to £5.8bn. The overall increase in bank lending to the service sector was a modest 8.9 per cent, but this disguised large variations.

At one extreme lending to public utilities and the central government actually fell, by 15.2 per cent to £2.9bn. At the other there were increases of over 20 per cent. Lending to retail distribution rose 12.7 per cent to £1.7bn and to other distribution by 26.8 per cent to £3.1bn. Lending to the professional, scientific and miscellaneous sector rose 20.2 per cent to £3.6bn.

David Freud

## China opens the gate to exporters

ONE OF the most significant events for British exporters last year was the conclusion of a \$1.2bn credit deal with China, involving seven groups of UK banks, which did much to enhance the reputation of the banks concerned and the Export Credits Guarantee Department (ECGD), which played a leading role.

The deal was the first of its kind negotiated by China, through the Bank of China, and will operate much the same as a normal line of credit, allowing exporters to supply a wide range of goods and services on the basis of credit provided at internationally competitive rates of interest.

Although it is certain that the British initiative will be followed by similar arrangements in other European countries — such as France, which has yet to give details of a similar scheme — it says much for the adaptability of the UK export finance system, and also for the Bank of China.

Export finance remains a highly competitive field, with the major countries anxious to be ahead of the game while remaining within the internationally accepted rules on interest rates and periods of recovery (or at least without breaking the rules too blatantly).

When it became clear that the Chinese were adopting a new and more flexible attitude to trade, reflecting the more outgoing political attitudes of the country, British banks saw the need for financing arrangements which would have to meet the cautious requirements of the Chinese.

China had long opposed the provision of credit in any form, but more recently agreed to consider a deposit facility through the Bank of China. This was successfully adopted in Japan and modified by British banks into an agreement which is very similar to a line of credit as far as UK exporting companies are concerned.

will be made over five years, tied to an estimated mean delivery, final delivery or installation date. Contracts must be approved by December 6 this year and drawings must be completed by the same date in 1982.

The agreement itself is a simplified version of a normal line of credit, which excludes some of the more complex legal requirements developed for more litigious countries, particularly in relation to arbitration in the event of a dispute over a contract.

This was also done in deference to the Chinese practice of leaving much unsaid in the conclusion of contracts on the understanding that both parties will honour the spirit of the agreement more than the letter of the contract.

Although exporters to China will no doubt be willing to use the facility without hesitation for smaller contracts, particularly for goods which can be supplied off the shelf, there is likely to be some hesitation where complex high value projects are involved under the present agreement.

It is also clear that the banks and ECGD have had to agree to a slightly higher degree of liability than would normally have been acceptable, however in a matter of such national importance it was regarded as necessary and in any case all parties have placed great reliance on the Bank of China.

It is unlikely that any subsequent agreement will leave so many blank spaces, and discussions are now likely to centre on the provision of buyer credit agreements for larger individual contracts.

Concessions to the Chinese are, however, a price that ambitious exporters apparently have to pay. Although few substantiated details have emerged on the terms of proposed Japanese loan agreements, the concept of "developmental" loans at a rate of 6 to 6½ per cent is regarded by most other countries with some suspicion.

Although Japanese bankers claim that such loans will not be tied to Japanese products and are in any case faced with pressure from China to extend loans in dollars rather than the strong yen, it is obvious that much of the business generated would go to Japan.

There are also indications that the Chinese are also seeking a very large long-term loan agreement with Japan, doubling existing proposals, which would go a long way towards financing their trade during the early part of the 1980s.

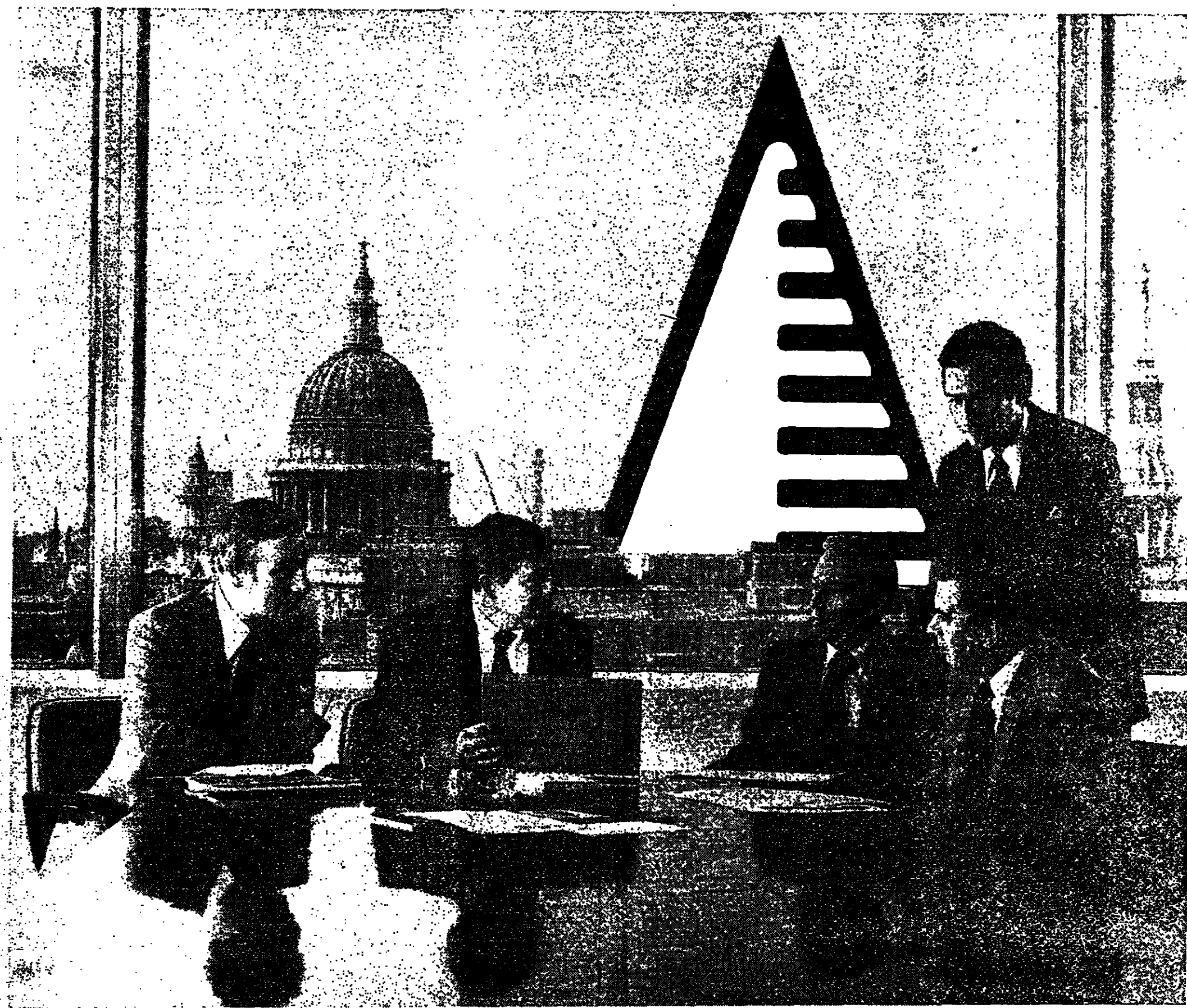
In those circumstances, Japanese banks would be under great pressure to offer concessionary terms which could in turn lead to a round of damaging competition on interest rates between all the major exporting countries, many of which are also faced with growing problems over exports to the Middle East.

France has recently concluded a credit agreement with China which is understood to be valued at FFY 30bn over a 10 year period, also guaranteed by its official export credit organisation, Coface, and although the details of the deal have not been revealed, some bankers believe it may be at a concessionary rate.

The United States has long been unhappy about the tendency of some countries to drop interest rates or lengthen the term of loans where a new and important market is developing and exporters see the need to establish their presence.

At the last meeting of the ECGD consensus nations in Paris, the U.S. delegation was outspoken on the need for a tightening up of the rules, which specify interest rates of 7½ to 7½ per cent on export credits for developing countries, but it would appear that things are now moving in the opposite direction.

Lorne Baring



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# Limited role for merchant banks

WHILE THE merchant banks may impress the need for full and frank disclosure on their corporate clients, they do not say very much about their own affairs. None of the accepting houses reveals its true profits—Barings in fact only declares enough profit to provide exact cover for its dividend—and none of them publishes interim figures. Instead, they prefer to issue anodyne statements hinting that either profits are up or down or almost the same. Nevertheless, in occasional moments of indiscretion most merchant bankers will confirm that 1978 was hardly a vintage year for their profession.

In the previous year most of them had a bonanza. The gilt-edged market had been booming, which meant that there were plenty of profits to be had for the nimble-footed operator. There had been a steady stream of rights issues and one or two major financial/corporate success stories such as the huge placing of BP shares or the flotation of Lasmo where the merchant banks could show off their prowess.

However, 1978 has been a pretty dull year for the merchant banking community. The number of rights issues has tailed off in line with the corporate sector's financial needs and apart from a handful of small companies, there has been a dearth of new issues. In addition, competition for international banking business has been cut-throat and margins on domestic business have been under pressure.

In terms of direct lending business, the accepting houses occupy only a minor role in the financial system. They account for about 4 per cent of the total assets of all the banks in the UK. Their total footings run to about £9bn, which is small in comparison with the £30bn-plus controlled by the London branches of the American banks. Of course, the latter are boosted by a disproportionately large amount of Euro-currency business, but even so merchant banks still account for only about 6 per cent of the sterling market. In terms of sterling advances they lend somewhat less than the three Scottish clearing banks and considerably less than the U.S. banks in the City.

Over the past 12 months their position in the local market has come under further pressure. The main problem is that while the clearing banks have been able to increase their lending substantially to the personal sector, the merchant banks have been faced with sluggish demand for funds from their traditional industrial clients. Over the 12 months to August 1978 the banking community as a whole increased its lending to manufacturing industry from £9.4bn to £10.6bn but the merchant banks' lending to this sector remained almost unchanged at £381m.

About the only type of merchant bank lending which showed any sort of increase last year was to the service industries and in particular to those parts covered by the professional, scientific and miscellaneous category.

However, while the merchant banks' direct lending to British industry is small, their comparative success with other financial institutions, they have always insisted that they were much more important in "mobilising" finance for their clients. Until recently this has not been quantified but in its evidence to the Wilson Committee the Accepting Houses Committee tried to assess the importance of this indirect provision of funds by the merchant banks in their role as managers. They reckoned that while the accepting houses' advances at the start of 1977 amounted to about £2.5bn, the total funds mobilised by them amounted to over £12bn.

## Negotiable

There are two major areas where the accepting houses are important providers of indirect finance. The first is the traditional acceptance credit which recently has been experiencing a new lease of life. An "acceptance credit" involves the borrower selling a bill of exchange to an accepting house. In return for a commission the merchant bank "accepts" the bill of exchange and promises to pay when the bill matures and is presented. After it has been accepted the bill of exchange becomes a highly liquid negotiable asset which is sold to the discount market.

The borrower who could be an industrial company anywhere in the country, then receives the money.

By agreeing to "accept" the borrower's bills, the merchant bank enables the industrial company to tap the short-term money markets. In return, banks like to do this type of business since it provides industry with a useful source of working capital and is an ideal asset since every transaction is self-liquidating and the banks do not have their money tied up for long periods.

Although it used to be regarded as rather an old-fashioned way of providing finance which was on the way out, acceptance credits have been experiencing a resurgence in popularity. One of the reasons is that they are an easy

way of doing business and do not pose any balance sheet problems for the merchant banks who have only to lend their name to the bills.

More recently, however, the introduction of the corset which has put a curb on conventional banks' lending has forced banks to look for ways of boosting their lending without paying a penalty. An obvious way is by using acceptance credits since they are regarded as guarantees rather than straight bank loans. Over the past year sterling acceptance credits for the bank lending system as a whole have shot up from £2.3bn to £3.3bn and for the accepting house they have risen from £1.2bn to £1.4bn. Among the merchant banks, roughly three-quarters of the acceptance credit business is done by Hambros, Kleinwort

Benson, Hill Samuel, Schroders and Morgan Grenfell.

The second main way that the merchant banks mobilise funds—apart from conventional capital raising exercises which will be touched upon later—is by putting together syndicates of banks. This idea was pioneered in the medium-term Euro-currency lending market but has begun to be used with notable effect in the domestic market. In its evidence to the Wilson Committee the Accepting Houses Committee estimated that part of the £3.6bn provided by the merchant banks in the form of outstanding advances and acceptance credits, another £6.0bn had been raised from non-merchant banks by the accepting houses in their role as managers. In addition, another £1.6bn had been

arranged under the Government's export credit scheme.

For most people though merchant banks are best known for giving financial advice and their role as arranger of equity finance. They respond to the demands of industry and the fact that the number of rights issues fell during 1977 had little to do with the availability of finance, only the fact that the demand for funds was not there. The same goes for the new issue market. There have been a number of small issues led by Robert Fleming and others but there have been no major company flotations such as Pilkington Bros. or Sainsbury.

Some big private companies are no doubt shy of coming to the market because of the increased public attention and responsibilities they might have

to shoulder. Indeed, if there is any criticism of the merchant banks, it is that they have brought some companies to the market that just were not ready to be floated. The performance, for example, of companies such as Thomas Borthwick and Wilson Walton Engineering, following their flotation has been far from brilliant.

For the merchant banks though the main problem at the moment is trying to sort out their long-term niche in the financial system. Their business has changed enormously over the past few years and their dominant position in certain areas such as international business and now domestic merchant banking is being challenged successfully by both the more aggressive foreign banks and the domestic clearing banks.

The latter's merchant banking subsidiaries may never have the cachet of a Warburg, Kleinwort or Rothschild but they have stolen a lot of the merchant banks' bread-and-butter business.

The merchant banks have lost their market share over the last decade and seem likely to lose still more over the next few years. Aside from one or two notable exceptions such as Morgan Grenfell, Kleinwort Benson, S. G. Warburg and Robert Fleming, the funds by the merchant banks in the merchant banking business have not been able to expand their lending and maintain their market share.

William Hall

# Initiatives needed on risk capital

"THE SETTING up of one's own manufacturing or service business is a difficult task. It requires ideas, skills, hard work, strength of character, and involves much worry in the initial stages."

"The rewards, however, are great. It enables men and women to be in control of their own lives, to be in charge of their own kingdoms, to put their own ideas on industrial relations into practice. There is tremendous satisfaction to be had from seeing one's products and services sold or used, perhaps all over the world, to meet all kinds of people."

These remarks—made recently at the launch of a small business competition—explain a spirit of adventure and entrepreneurship that has been the subject of much discussion over the past year. The rewards of small business and the existing and potential benefits of this sector to the national economy have been well aired. So, inevitably, has the problem of financing small companies and those starting up.

But, even now, while a much wider appreciation of small

businesses and the difficulties associated with raising funds for them has been generated, there still remains a dearth of statistics about this sector, particularly in relation to venture capital.

A good indication of the amount of debt finance provided to industry by way of overdrafts and other facilities emerges regularly from banking statistics. But what level of risk money is made available each year is anyone's guess. Part of the problem is that most institutions which provide pure venture capital—and they are few and far between—also extend other types of credit. So the venture capital content is not clear. Then, there are other sources of risk capital, such as companies and individuals, which remain for the most part undetected.

It is clearly necessary to differentiate between venture capital and other types of finance since confusion frequently arises. Let alone between differences of opinion over definition. Venture capital is essentially equity funding for companies starting up or for embryonic projects. This contrasts with, say, development capital which is extended to established organisations to enable them to achieve a new phase of expansion.

The opening remarks were made in a speech by Mr. Herbert Loeb, a Northern businessman

who has founded several ventures and who is well qualified to talk on the subject of company formation and the financing of new business. He is also the founder of Enterprise North, a voluntary organisation of businessmen which aims to encourage new company formations in the North.

He was talking at the launch of a "Build Your Own Business" competition, sponsored by Shell and run by Enterprise North and Durham University Business School. Competitions have been something of a feature of the small business-venture capital scene in the past year or so, with new ones taking their place alongside those established for some time.

Mostly, they have involved straight cash prizes, but one of them is keeping strictly within the orbit of venture capital by offering the winner equity funding at normal commercial rates.

## Innovation

Among the competitions has been Technical Development Capital's Innovator of the Year Award, which carries with it a £10,000 first prize. It went to Graeme Minto, who has developed an ink-jet printing system. But as well as being an example of innovation, Mr. Minto's experience also shows the scale of money required to

get a new technology-based venture off the ground, and therefore the size of the challenge facing venture capitalists.

For Mr. Minto's development costs—his system uses micro-processors—ran into "hundreds of thousands" of pounds and without the assistance of Cambridge Consultants, where he used to work, and where he did much of his development work, the project probably would not have got off the ground.

Development Capital, an associate of the Small Business Capital Fund, is offering straight venture capital. In association with the French and German venture capital concerns, Sofinnova SA and Deutsche Wagnisfinanzierungs-Gesellschaft respectively, it is sponsoring a European "Company of the Year" competition where each national winner, judged to be the most profitable business, or potential business, will receive around £100,000. The competition is being featured on BBC's *The Money Programme* in the UK and on Antenne 2 Television in France.

It is this sort of exposure, together with wide Press coverage and other television programmes such as the BBC's "Risk Business," which has highlighted venture capital as a subject to be considered. But have things really changed that much in the venture capital market, or is a lot of the activity

faking place more of a cosmetic job?

A report by the Association of Independent Businessmen in October though, it embraced essentially debt finance rather than venture capital, gives an inkling of the ground to be made up. The report said that bank loans accounted for only 13 per cent of loans outstanding at May 1977, whereas the sector provided 40 per cent of the GNP and 35 per cent of private sector jobs. The report also mentioned that losses suffered by the banks in this sector were less than 1p in the pound.

Even though evidence such as this arguably adds weight to the lobby seeking a more flexible approach by the clearing banks to risk financing, little real progress seems in the offing. Banks remain convinced that their contribution to the well being of the small business sector should be by way of overdrafts rather than equity capital.

Some new initiatives have been taken, such as Midland Bank's scheme in association with the NEB to provide small companies in the north with funds requiring little or no security but overall the amounts of venture capital money are still very modest.

A cynic might say that a cosmetic job is being done in tandem with the growing activities of Mr. Harold Lever, the Minister with a special brief for small companies, and in anticipation of the report by Sir Harold Wilson's committee on financial institutions. This report has for long been

expected to show that, whereas most areas of finance are well provided for, venture capital is the weak link in the chain.

If the institutions can demonstrate that they have been adopting a sympathetic approach towards venture capital, even though the amounts lent might still be low, they would be able to take the sting out of any criticism that might emerge in the wake of the Wilson report.

Meanwhile, there are still examples to show that the traditional sources of venture capital—private individuals—are alive, if not kicking with such gusto as they once did. Such new enterprises as an aerial crop-spraying business and a new board game, Skirrit, which have both been featured in the Financial Times, got off the ground with the benefit of substantial cash contributions or guarantees from private backers and they have since been further assisted by private companies taking over the mantle of fairy godmother with venture capital facilities.

An interesting development is a new venture which is likely to be announced within the next month or so. The people behind it sought out finance from banking institutions, but without success. Instead, offers of cash backing by way of equity funding have come from companies. One of these offers has been taken up and the venture is now on the verge of being launched.

Nicholas Lester

# Finance houses flourishing

DESPITE THE official constraints on consumer credit, the finance houses have continued to expand their operations over the past year. Not all the houses have unveiled their results for 1978, but from those that have it is clear that some sizeable advances in new business have been taking place.

Mercantile Credit, which is part of the Barclays Bank group, increased its receivables under the accounting heading of customers and other accounts by more than two-fifths in the 12 months ended last September, with assets out on hire or lease advancing by no less than three-fifths. Within the National Westminster Bank enclave, Lombard North Central reports some equally striking progress.

Over a similar period, new business at Lombard North Central rose by just over half to around £700m, and for the opening quarter of its current financial year to September 1979 the company reports even sharper gains. Like Mercantile Credit, Lombard North Central cites the current boom in leasing—where new business more than trebled last year—as the driving force behind this expansion.

Total new business at Lombard North Central in 1977-78 included just over £100m arising outside the UK. The figure for overseas business was broadly maintained, but the patterns within the domestic performance provide some very illuminating messages about the present condition of finance house "lending."

notably in areas like working capital. Nor are finance house funds likely to find their way into capital requirements demanding long-term or permanent finance. In the main finance houses function as a provider to industry of medium term money for investment in plant, machinery and vehicles.

Finance of this sort varies from house to house and in some instances can be a specialist, almost bespoke, arrangement. Basic credit finance, however, splits into four basic forms—hire purchase, leasing, contract hire or rental and direct loans. The greater part of finance house business with industry centres on hire purchase and leasing. Both are forms of instalment credit and with both the "borrower" gets the assurance of finance for an agreed period (one generally covering the working life of the assets being purchased) at a cost known at the outset of the transaction.

In both cases the asset provides the lender (the finance house) with his security, and only in exceptional circumstances will a finance house require additional collateral, such as a charge on other assets.

Contract hire and other forms of rental are for the most part variations of leasing. This is a specialised facility mainly used for vehicle financing in which the user pays only the pre-calculated depreciation during the fixed hire period. Frequently provisions for maintenance, service and repairs are included in the contract. In the case of heavy commercial vehicle contract hire, provisions for drivers and fuel can also form part of the package deal.

As an alternative to hire purchase some sections of industry settle for direct loans with the security in a re-saleable asset being replaced by security in credit-worthiness. Loans of this nature are mostly made for specific and well established purposes.

As for the terms of credit finance the sort of down payments demanded by hire purchase and leasing contracts are broadly similar in cost. Hire purchase down payments constitute a deposit, while for leasing contracts this amount to the number of advance rentals. Both types of contract are quick and inexpensive to arrange. And in both cases a high degree of flexibility of terms can be agreed. The detailed terms of a repayment can be adjusted to match each customer's anticipated cash flow which helps to make the "discharge of his liability" as painless and as efficient as possible.

There are a number of varia-

tions on the normal pattern of repayments associated with hire purchase and leasing contracts. Some have curious names like *balloon* or *skip* payments. The former are mostly used in contracts where goods have a high residual value, while skip payments are tailored to suit customers in the construction industry. Many contractors know in advance that at certain times of the year plant will be forced to lie idle.

## Advantages

Both hire purchase and leasing contracts offer the user tax advantages. The two types of contract have quite different tax treatments, but by and large the choice before the customer boils down to whether or not he can take immediate advantage of the capital allowances available on new investment. If he is rarely short of taxable profits he clearly will be less anxious to avoid tax liability.


If full tax allowances can be used a customer will almost invariably plump for a hire purchase contract. Otherwise leasing becomes the generally chosen financing route.

This latter tends to hinge on whether the leasing company is in a position to claim capital allowances and is prepared to pass on to the customer all or part of the consequent profit benefit. This caveat is important. No one set of rules can be applied to every situation. In the final analysis only the borrowing company, aided by its tax adviser, can decide on the best form of financing.

As for operational trends, Lombard North Central reckons that the average term of its non-leasing contracts would be in the region of 44 months, while the company's leasing managers see a move towards greater utilisation in their field. "Bigger buyers are asking for larger amounts," is how one Lombard North Central manager puts it.

Intensely competitive business and the list of finance houses is long. The largest, arguably is Lombard North Central with a field force of over 600 working from some 110 branches spread across the UK. But Mercantile Credit, Bowmaker, Forward Trust and Lloyds and Scottish are never very far behind. Most major credit companies have clearing bank links or parentage. United Dominions Trust the largest of the companies independent of the banks is Prudential Assurance and Eagle Star.

Jeffrey Brown



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Non-leasing forms of instalment credit expanded by around a sixth to £382m in terms of new business, while the company's full leasing operations—moved from £68m in 1976-77 to no less than £216m last year. The key to this high demand for leasing is motor-vehicle demand. Mercantile Credit underlined the point in its recently published accounts for 1977-78: "These figures reflect the increased activity of all sides of our instalment credit business, including car leasing, which has captured the imagination of the business sector," declared the company's chairman.

The role of the finance houses as providers of capital to industry has tended to be clouded a little in recent years, but a number of broad conclusions can none the less be reached. In general, finance house facilities do not compete with those of the clearing banks, which, especially through the use of overdrafts, tend to underpin the day-to-day needs of the corporate sector.

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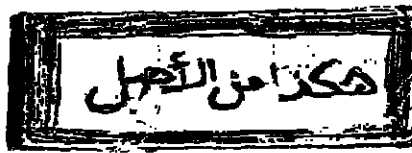
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CORPORATE FINANCE VII



Currency risks hit Euromarkets

VIOLENT AND almost un-

some new openings into

British borrowers were in

ing of the UK Treasury's \$1.5bn

In most cases the low interest

During 1978, for the record,

The broad movement into

Commercial paper represents

The bonds being redeemed

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Some of the UK clearing

Savings

Upturn

Concessions

Fourth

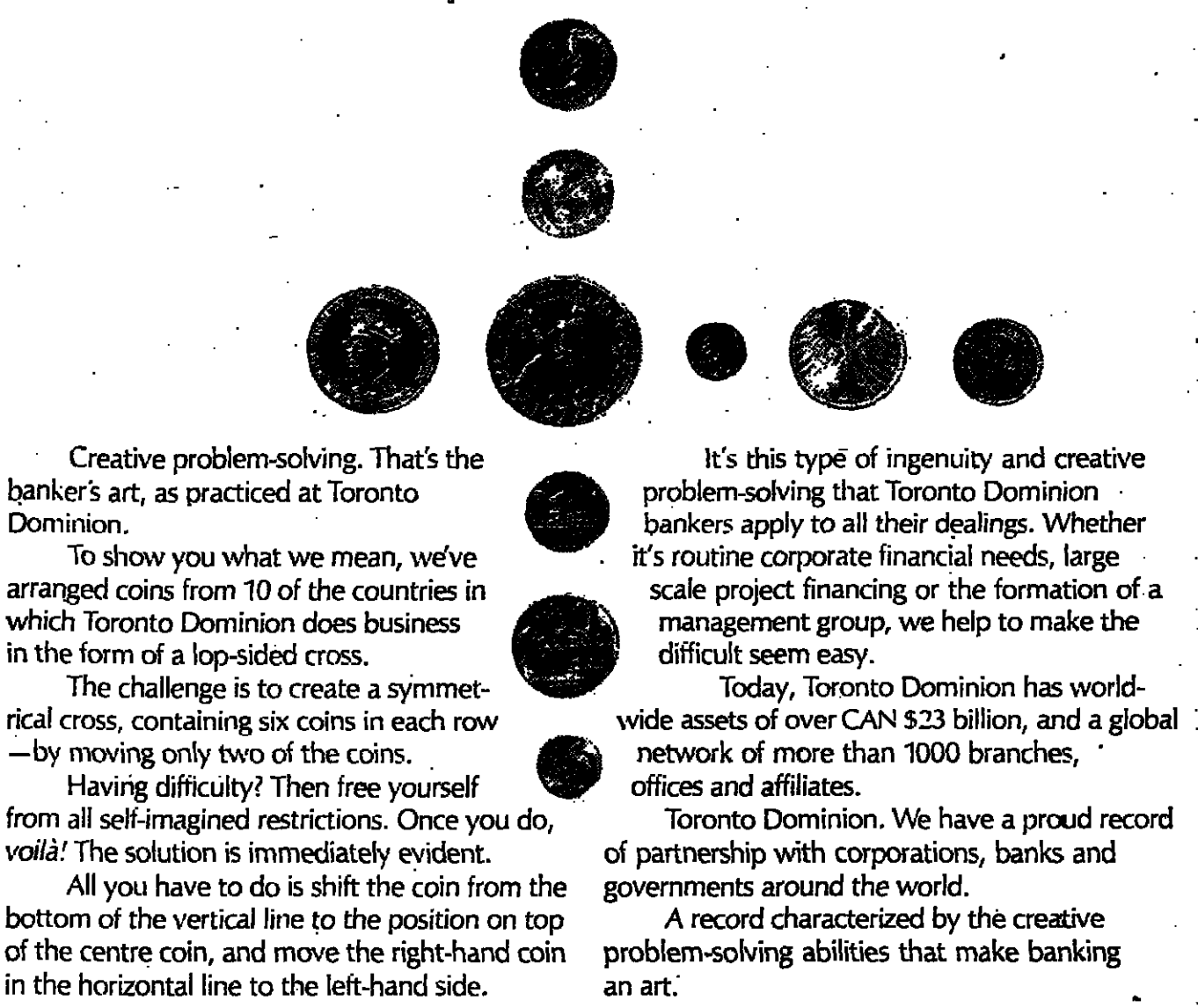
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Table listing survey titles and dates: Credit Management (March 6), German Banking (March 7), Belgian Banking and Finance (March 14), Canadian Banking and Finance (March 16), Euromarkets (March 19), Scottish Banking and Finance (March 20), Spanish Banking and Finance (March 28), Multibank Consortia (March 30), Austrian Banking (April 24), Finance for Small Companies (April 24), World Banking 1 (May 21), World Banking 2 (May 29), Medium and Long Term Finance (July 5), Arab Banking (July 16), UK Banking (September 3), Luxembourg Banking and Finance (September 25), Banking in France (October 16), Italian Banking (November 13), Swiss Capital Markets (November 20), Nordic Banking and Finance (December 5), Japanese Banking and Finance (December 18), Brazilian Banking and Finance (Date to be announced).

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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John Evans

Barry Riley



# Record year reflects the popularity of leasing

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LAST YEAR went out with a flourish for the leasing industry. Contracts worth many millions of pounds were signed by leasing companies taking advantage of taxable capacity available at December year-ends, and yet another record year drew to a close. The outlook for 1979 is similar to that of a twelvemonth ago—extremely buoyant.

The leasing company members of the Equipment Leasing Association will have added about £1bn of new capital assets to their books in 1978, compared with £675m in 1977. In addition to this there is a large, unquantifiable volume of investment in leased assets by corporations seeking to take advantage of first-year allowances by purchasing plant and machinery for lease to third parties. Estimates of the volume of money involved varies between 10 and 40 per cent of the E.L.A. totals.

Industrial corporations are leasing plant, vehicles and equipment more readily now than ever before, and leasing as a source of finance continues to grow at a significantly faster rate than other forms of industrial finance. The Royal Dutch Shell Group of companies, for example, valued its lease obligations at £173m at the end of 1977, which represented a little under 6 per cent of long-term borrowing of £2.7bn. At a recent conference in London, the Regional Treasurer at Shell International Petroleum responsible for leasing, Mr. C. R. Whitley, summarised the corporation's reasons for leasing as follows.

There were times, he said, when in conventional tax-oriented deals the lessee could make less use of depreciation allowances and investment credits than the lessor in a particular tax jurisdiction. This was a cost-saving consideration, but often there were other objectives which made a lease package attractive. Leasing allowed a diversification of sources of funds, giving access to funds not normally available. This applied to some sectors of the institutional market, where funds dedicated to a specific

asset via a lease would be preferred to a corporate loan.

It was often useful too to have an "independent ownership presence," or a third party owner/lessor, not directly connected (in this case) with the oil industry. This frequently had defensive political connotations, and allowed benefits available to the arms-length owner to be harnessed for mutual benefit.

There were cases, too, where a shareholder was reluctant for a variety of reasons to increase share capital or loan finance, and preferred to lease. Credit restrictions could also be a factor here. "Additionally, the attraction of an equity interest in the asset and in the residual could provide easier funding than through conventional credit arrangements, and furthermore, would generate 100 per cent of the cash acquisition cost," Mr. Whitley said.

The residual in a lease refers to the secondhand value of the asset when the primary lease period comes to an end. In some countries the lessee has an option to purchase the asset, sometimes for a nominal sum if the lessor has amortised the asset over the primary term. In the UK this is not permissible if the lessor has taken tax allowances on the asset, but normally 95 per cent of the value of the asset—sometimes even 99 per cent—is returnable to the lessee as a "rebate of rentals."

## Attractive

An asset with a high residual value, such as an aircraft, can be an extremely attractive investment for corporate funds, providing opportunities for medium-term finance. In fact leasing has provided a steady source of medium-term finance for industry, leasing rates having proved remarkably steady throughout the wild fluctuations of the money markets as a whole.

A thriving sub-industry in lease brokerage has emerged over the past two to three years, which has had the effect of creating significant rate com-

petition between lessors. Part of the competition for business involves negotiation over the value of the residual and the flexibility of rental payment arrangements. British lessors for the most part have proved far more flexible financiers than conventional bankers.

Operating leasing is commonly held to be an area of great potential. The largest leasing companies in the UK are subsidiaries of the banks, and generally write finance leases, that is, leases in which the asset is amortised over an agreed term, the lessor taking no interest in the maintenance of his property. A growing volume of leasing companies specialise in a line of products—computers, containers and motor vehicles are the prime examples—which are run under operating leases. The capital value of the asset is amortised over a series of shorter leases, rather than over one primary term, and maintenance services are provided at agreed rates.

The computer leasing sector is currently extremely volatile, chiefly as a result of IBM's development of cheaper and more powerful machines, and the expectation of even more startling new developments. Computer users are reluctant to tie themselves down to long lease terms. Meanwhile, residual values and consequently rental rates have dwindled too. Attempts at insuring residual values have run on to very stony ground and, in fact, in the U.S. computer lease financing is at a near standstill for the moment because of residual uncertainties. Only operating lessors have the time and expertise to tackle these problems.

The motor car sector has grabbed a large slice of the leasing cake in recent months, at times causing controversy by eating up unexpectedly large portions of leasing company capacity, leading some companies on a search for further lines of finance. "The star of the vehicle leasing market has been car leasing—rising from 26m in 1976 to anything from £200m to £300m or £400m in 1978," says Mr. George Spokes of JBOS Fleet-lease (Industrial Bank of Scotland). But he sees nothing untoward or undesirable in this growth. The £6m figure was incredibly small, because of certain



One of the star performers is vehicle leasing—particularly motor cars

government controls which formed barriers to business.

If you assume that 60 per cent of all new cars are for business use, then the business car market is currently worth £4.9bn, says Mr. Spokes. So £200m represents only 6.7 per cent and even £400m is not an excessive figure, he says. He sees 1980 as being a year of peak interest, with 10 per cent of all cars, about 1.2m, being company fleet cars.

The area where dissatisfaction still prevails in the leasing industry is the accounting side. The biggest question concerns whether or not assets should be capitalised in the lessee's accounts—the lessee may not legally own the asset but he is to all intents and purposes liable financially. The Equipment Leasing Association, fearful for the legal rights of ownership, strongly recommends a comprehensive note to

the balance-sheets underlining the liabilities involved. Also under consideration are methods of accounting for leases to recognise profits at appropriate times, and the treatment of investment grants which are non-taxable—the non-taxable element increasing the value of a grant by a book entry of 52 per cent.

Research study for a basic accounting standard was completed in March, 1974, and a sub-committee of the Accounting Standards Committee was formed in February, 1975, to develop exposure drafts. Consideration by the committee was put off during 1977 and 1978, and the latest news is that April, this year is the likely date. In the U.S. Federal Accounting Standard No. 13 requires the capitalising of leases in lessee's accounts, except in cases effectively concerning operating leases—and

if operating leases can be treated "off balance-sheet," then that is considered an advantage by the industry.

For corporations looking for finance, leasing continues to offer a strong and flexible option, and there appears to be no reason why 1979 should not be another record year. The item of greatest influence will be the setting of accounting guidelines—and if the demand procedures of Federal Accounting Standard No. 13 are emulated in the UK, it is at least comforting to note, in the words of Mr. William Montgomery, president of Chas. Manhattan Leasing Corporation, New York: "The standard has now been in effect for two calendar years and the leasing industry seems to be unaffected by the change."

Robert Hawkins  
Editor, Leasing Digest

## How factoring speeds the cash flow

SLOWLY BUT surely factoring is establishing itself as a recognised financial service for the British industry. True, there are still chief executives of many small companies unaware of what a factor does and a few who reckon it to be too expensive or too intrusive to use. But over a thousand, mainly small, businesses are attached to one of the half dozen leading factors in the UK.

For the uninitiated, or the uncertain, the basic services of a factor are three. In effect a factor becomes the accounts department of its client company, assuming responsibility for its financial well-being, and leaving the company free to concentrate on producing goods or supplying a service. It "buys" the debts of its client, and chases up its customers to make sure that they pay.

But it does more than this administrative task. As soon as the factor receives the invoices it forwards to the client up to 80 per cent of the face value of the debts, passing on the remainder after a fixed period. So a company using a factor is not only assured of getting its money; it also receives it more than promptly. In addition to handling the accounts and providing instant money a factor usually guarantees its client against bad debts. These three services are charged separately—a fee of between 1 and 3 per cent of turnover for the administrative and insurance facility, and an extra charge of about 2-3 per cent above base rate for the use of the cash. A client does not have to take all these services, and leading factor, Alex Lawrie, does not offer the credit insurance side at all. It does not find this a disadvantage; indeed it factored £129m debts in its last financial year, a rise of 26 per cent, and saw its profit increase by 44 per cent to £1m.

The point is that if a factor has doubts about a customer of a client it declines to service the business or only covers it to a certain limit. One criticism of factors is that they only guarantee safe accounts. "This is probably because in the early years, around a decade ago, factors lost a great deal of money through

bad debts. Now they are worried if bad debts exceed more than 0.1 per cent of their turnover.

A factor must itself be financially solid and it is not surprising that the industry has become dominated by the major banks, Lloyd (and Scottish) controls three — International Factors with a turnover approaching the £200m mark; Alex Lawrie, which as well as not offering insurance tends to concentrate on smaller clients; and Independent Factors which was bought last January from the Bank of America. National Westminster owns the other leading factor, Credit Factoring; the Midland Bank has Griffin; and Barclays is building up Barclays Factoring, and has just merged its factoring and invoice discounting services into one company and established it at Basingstoke. It plans a turnover of £100m in the current year.

The banks have other advantages in offering factoring as a financial service apart from their cash resources. They have well-developed computer systems which can handle comfortably the intricacies of acting as an accounts department for perhaps hundreds of small companies and they also are in an ideal position to promote factoring among their corporate customers. Bank managers could well push likely companies towards the bank's factoring arm.

## Potential

But some businessmen dislike being so financially involved with their banks. They could be interested in E and I Factors, which is part of the Walter E. Heller group, or Arbutnot, which also concentrates on working for smaller companies. And although there might be a bias among the big banks towards factoring their own customers, the competition for good prospects means there is no rigid pattern. Much more important is the type of business and the growth potential of the company looking for a factor. This is not a service for a company in trouble and more companies are turned down by factors than are accepted. There used to be a concentra-

tion among the factors for working in a few old-established manufacturing industries—textiles and engineering in particular. Now factors are more adventurous and will work for service companies too. The main consideration is the quality of the management and the probability of expansion; factors dislike lame ducks intensely. On average companies being factored tend to have turnovers approaching £1m a year, although the specialist factors will look at concerns with turnovers nearer £300,000, and in recent years quite large companies with sales in excess of £10m like the convenience of factoring. Sometimes a really substantial concern will use a factor on part of its business—for instance, a division operating in an area outside the main interests of the company, or in the export field.

The problems with a factor are first the cost, and secondly the intrusion. Factors tend to charge according to the work they are put to. If a client company has a few regular customers of good financial standing the charge will be low. But then, say the critics, the company does not really need a factor. If the business is complicated with lots of small accounts among suspect customers and seasonal as well—just in fact the complicated financial situation likely to cause an entrepreneur to pull his hair out—the factor is, either unwilling to service it or else charges a very high fee.

Factors are also criticised for coming between a client and its customers, although in practice factors are scrupulous about not putting too much pressure on for payment of debts without reference back to the client. But obviously when there is a third party very involved in such delicate matters as advising whether to trade with certain customers, putting credit limits on them, and also collecting the debts, a really good working relationship between client and factor is essential.

Factors see themselves as well-intentioned advisers sharing the same aim as their client—as expanding and profitable business. They do not expect

to have a permanent relationship with companies; ideally they take them on at an early stage in their progress and look after the financial side while turnover and management skills mature. Eventually most companies will want to establish their own accounts department and the factor will gracefully withdraw.

## Exporting

One sector where a factor can be of great help is exporting. All the main factors have international links, either because their banks trade worldwide or because they are part of the Factors' Chain International. This gives them contacts with factors in all the main trading nations and in practice it means that a company can export as easily and as safely as selling inside the UK. There are no currency problems; no worries about the financial standing of customers; no long delays in getting paid. The factor assumes the whole burden, and the cost need not be any greater than domestic trading.

The factoring service is as good as the client makes it. It can pay for itself and more if effective use is made of the ready cash—getting discounts from suppliers for quick payment, or taking advantage of seasonal offers. Above all it leaves the management of small companies time to concentrate on what they are most skilled at, with no sudden financial crises. A company should always keep contact with its factor and be aware of what it is doing, and before entering into a relationship a company should also visit more than one factor and prefer three or four because there is still specialisation and the opportunity for competitive quotes. Wisely used a factor can be a very great asset at a certain stage in a company's development.

The growth of the industry to a total turnover of over £900m is the most obvious measure of the UK factor's success—together with their almost excessive profit figures.

Antony Thornicroft

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# Shareholders revolt at Volvo

BY WILLIAM DULLFORCE, Nordic Correspondent

**THE NEXT** three weeks promise to be the most dramatic in Swedish business history since the collapse of the Kruger match empire in the early 1930s. When Volvo shareholders convene in Gothenburg on January 30 to vote on the sale of 40 per cent of their company to Norway, we shall know whether the decision of the Swedish Shareholders' Association (SARF) board to fight the deal has succeeded.

The deal has been opposed since the first meeting of the shareholders' revolt. Whatever the objectives of the deal, the decision to fight it has been a major success for the Volvo-Norway deal or in the prevailing political climate in Sweden where trade union pressure for the establishment of a shareholding fund controlled by the unions and financed from company profits has become a dominant question.

The sale of 40 per cent of Sweden's largest commercial enterprise to Norway is indisputably linked with an industrial agreement between the two governments which would ensure long-term deliveries of Norwegian North Sea oil to Sweden. The Volvo agreement, so it is said, was made clear by the Norwegian Labour Government within hours of the SARF announcement that it would fight the Norwegian deal.

Union spokesmen have been quick to condemn the deal as "out-letting" of the company to describe SARF's action and charged it with putting short-term profit motives before national interests. The SARF decision should open the eyes of the whole people to the necessity for some form of wage-earner share-holding funds, the chairman of the

Volvo branch of the Metalworkers' Union stated. The efforts of Mr. Pehr Gyllenhammar, Volvo's managing director, to solve the car and truck manufacturer's long-term capital needs are thus threatened by the old struggle between capital and labour and to bring to a head the political confrontation about union demands for worker control over capital. Should SARF succeed in blocking the Norwegian deal, it would certainly become a key issue in the September general election, in which Mr. Olof Palme's Social Democrats will be attempting to return to power.

Yet SARF can fairly claim to be winning the doubts and uncertainties of Sweden's small shareholders, to whom most political parties at least pay lip service as one of the pillars of the mixed economy which Sweden so successfully practised in the 1950s and 1960s under Social-Democrat rule.

**Fair return**  
In the particular context of the Volvo-Norway deal many shareholders fear that the involvement of the Norwegian Government will mean a loss of public concern whose priority would be to create jobs and maintain employment rather than to provide a fair return on shareholders' money. Four years ago SARF at the point of dissolution but since then it has experienced a remarkable revival, coinciding with the trade unions' push for shareholding funds. It now has 25,000 members and has been able to obtain representation on the Boards of at least 10 Swedish companies, including Electrolux, Uddeholm and the Skandia Insurance company.

Its major feat was the collection of 12,000 proxies from Volvo shareholders, covering 29 per cent of the voting rights, which enabled it to get a repre-

sentative appointed to the Volvo board at the last annual general meeting. Mr. Haskan Gergils, who became chairman in 1977, is part owner of a small family clothing company from western Sweden. SARF members pay an annual subscription of SKr 75 (£8.70) and Mr. Gergils likes to point out that the association has nothing like the financial resources of the trade unions. Union leaders retort that SARF has the support of major companies and it has even been suggested that in the Volvo case the association is being used as a stalking horse for "more powerful capital interests."

This is a euphemism for Dr. Marcus Wallenberg, the leading figure in Swedish business for the past 40 years and the chairman of Saab-Scania, the rival Swedish car and truck company with which Volvo tried unsuccessfully to merge in 1977. It may be more than a coincidence that the investment companies associated with the "Wallenberg Bank"—Skandinaviska Enskilda—are more sceptical about the Volvo-Norway deal than the companies close to Svenska Handelsbanken, whose former chairman, Dr. Tore Browaldh, is now the Volvo chairman.

The SARF board's objections to Mr. Gyllenhammar's capital-raising deal are that Norway is getting 40 per cent of Volvo far too cheaply, that Volvo's commitments to invest in Norway, create jobs there and pay dividends to the Norwegian holding company would have a deleterious effect on the company's cash flow and over a five-year span would also undermine the equity consolidation achieved by the SKr 750m new share capital from Norway.

The price is debatable. The Stockholm Stock Exchange currently values Volvo at somewhat less than SKr 1.5bn with the share price hovering around SKr 80 after plunging from

SKr 250 four years ago. The SARF argument is that, based on its profit performance, the truck and bus side of Volvo's operations is alone worth some SKr 2bn and that the Volvo board is effectively giving away free the car operations, which account for half the company's turnover.

To ram home the argument that Volvo's commitments to Norway would erode the advantages of the SKr 750m equity input, Mr. Sten Johansson, leader of SARF's analysis team, has put forward an alternative suggestion under which Volvo would raise SKr 400m in new capital on the Swedish market alone. Mr. Gergils also points out that Volvo holds property valued at SKr 12.5bn.

Mr. Johansson figures that over the five-year period to the end of 1984 the Norwegian deal is likely to give Volvo a cash flow deficit of SKr 410m compared with a gain of SKr 200m, if the company instead raises SKr 400m in Sweden. The gap stems chiefly from the extra costs and investments in Norway and the larger dividend payment called for.

His calculations also show that the Norwegian agreement would raise Volvo's equity ratio (measured as equity plus all untaxed reserves as a proportion of total capital) by three percentage points in 1979 but would leave it with a decline of 0.8 per cent in 1984. In contrast, he expects the raising of SKr 400m within Sweden to boost the ratio by only 0.8 per cent in 1979 but to preserve that equity ratio until 1984.



Mr. Pehr Gyllenhammar, managing director of Volvo (left), and Mr. Haskan Gergils, chairman of the Swedish Shareholders' Association.

than Dr. Wallenberg that Volvo need not look to Norway for new risk capital. But, it must be emphasised, no concrete suggestions on how this capital is to be raised have so far been tabled.

At the Volvo shareholders' meeting on January 30, 33.4 per cent of the voting rights will be enough to defeat the sale to Norway, because a two-thirds majority is required to change the company's articles to fit the new organisation. At the last annual general meeting SARF held proxies for 29 per cent of the total voting rights and 33.7 per cent of those represented at the meeting.

SARF's letter to Volvo's 130,000 shareholders advising against the Norwegian deal is being accompanied by proxy forms, by which shareholders can instruct SARF to vote for (or against) the Volvo Board's proposal. Those who gave SARF their proxies for the last annual meeting can thus ignore SARF's advice.



Mr. Haskan Gergils, chairman of the Swedish Shareholders' Association.

unions are meeting this week to plan their counter action to SARF and are expected to seek proxies from Volvo employees holding company shares.

The National Pensions Fund holds 5.6 per cent of the voting rights and its Board has agreed that 60 per cent of its votes should be used by its trade union members with the managing director voting the other 40 per cent. The union members have already said they will vote for Volvo's Norwegian deal. The managing director has voiced reservations privately but will vote "yes" in line with his board's instructions.

It is clear that SARF will have to collect more proxies authorising it to vote against the Norwegian deal than the 12,000 it held at the last annual general meeting. But this is by no means impossible. A summary in the Stockholm daily Dagens Nyheter last Wednesday, based on known commitments and the latest indications of voting intentions, gives the opponents of the Norwegian deal 33 per cent of the voting

rights with 13 per cent still undecided. But both SARF and the shareholders will be subjected to a full-scale political campaign in favour of the Norwegian agreement over the next 15 days. The institutional investors which have already expressed doubts about the agreement may well change their minds, when the unions use SARF's stand to justify their demand for worker share-holding funds.

The Liberal minority Government's reaction has been cautious. The Prime Minister, Mr. Olof Palme, acknowledged the shareholders' right to vote down the Norwegian agreement but reiterated that the Government considered it both good for Sweden and for Volvo.

He also pointed out that none of the larger shareholders had yet taken a definite stand against the Norwegian agreement. SARF has undoubtedly put Mr. Gyllenhammar's imaginative move into jeopardy and even raised questions about his future tenancy of the managing director's seat but the association's leaders and sceptical shareholders will need strong nerves over the next 15 days if they are to withstand the pressure that will be mounted against them.

It would also be easier for them, if someone could come up with a realistic and concrete alternative to Volvo's capital needs. This would seem to be the task of the bigger Volvo shareholders, who have as yet only mounted the possibility in retrospect it is hard to avoid the conclusion that the merger between Volvo and Saab, which aborted in 1977, would have been a simpler and more obvious solution to the problems of Sweden's car industry. It would also have involved less political dynamite than a shareholders' vote against Volvo's Norwegian agreement would contain.

## Changing jobs

**FROM MR. F. NASH**  
Sir—The current interest in pension schemes leaving service rights has stimulated a number of suggested solutions to the problem of such rights varying from the present legal minimum (which for short service leavers can be nothing) through to benefits based on hypothetical inflation proofed pensionable earnings many years after the leaving date. It is unlikely that any solution will satisfy all parties, but it is important that commercial common sense should prevail in the debate.

Anything is possible if someone is prepared to pay for it, but there is a clear distinction between the ability of an employer in the private sector to set aside part of his profits and that of the public sector where the taxpayer foots the bill.

Whatever the conclusion of the Occupational Pensions Board when it reports on this matter, the following points need making. Scheme members leaving of their own accord should put a value on their pension rights together with a value on their new and old salaries and conditions as part of the personal equation in deciding whether or not to join a new employer. It is inequitable to expect a commercial employer to underwrite future unknown earnings increases particularly when many major employers already provide leaving service benefits in excess of minimum statutory requirements. It is also unfair to renege on scheme members if such additional costs are carried by the pension fund.

If the costs of leaving service benefits increase then we must expect a downward trend in scheme benefit structures. For example, sixtieth final earnings schemes may become eightieth final earnings schemes or final earnings schemes generally may revert to average earnings type arrangements.

Commercial companies are restricted by what they can afford to spend on pensions out of current profits and an increase in leaving service benefits will logically lead to a comparable reduction elsewhere. Philip Nash, 3 Birch Crescent, Aylesford, Maidstone, Kent.

## Letters to the Editor

queues, petrol queues, food buying panics, holiday travel delays, dangerous icy, ungrated roads, intimidated drivers drawing other non-involved workers into a striking union's dispute. The list is very long indeed.

Noticeably there is a self-righteous and self-pitying tone to union statements. But the days when unions stood up for the pitifully oppressed are gone. And the unions don't need such a working class, inferiority complex any more. They have power.

They also have power to stop the advance of technology, progress in our country. And they use it all too often ignorantly and destructively.

The point surely is that we must have some way of dealing with union power. There's no need to talk about union rights, they have plenty there already. Unions now act against society and society has neither protection against them nor the capacity to regulate them rationally within society.

Strikes are not infrequently about money. And contrary to your leader article it is in that area that strikers could be discouraged—by removing the present support given to strikers' families. Union power is also possessed of union wealth these days and unions should stand on their own feet in times when they think that they must strike because no doubt there are times when they must. But they could be encouraged to have a more thoughtful and a more resourceful attitude to strikes (e.g. negotiate more skilfully) if they didn't get financial support or subsidies to strike.

## Bringing down Lloyd's

**FROM THE PRESIDENT ROYAL INSTITUTE OF BRITISH ARCHITECTS**  
Sir—Mr. Marcus Binney (December 2) raises a number of points about the Lloyd's development proposals. Some of them are clearly not for me but on others and in my capacity as president of the Royal Institute of British Architects I am qualified to comment.

In my opinion Lloyd's has demonstrated the highest order of responsibility and architectural patronage in its approach to the problem on this sensitive site and in the procedure adopted for choosing the architect. Would that other important clients took the same trouble in terms of time and money, not only in their own interests but in the interests of architectural quality, present and future, with which Mr. Binney is rightly concerned.

Having been asked by Lloyd's to assist in the briefing and selection procedure I can assure Mr. Binney that the instructions to the six architectural firms of international repute who were commissioned to react to the problem left entirely open the question whether or not the old building should be retained. None considered retention a practicable way of meeting the requirements. I can also assure Mr. Binney that in the searching appraisal of the various submissions the reactions of the architects to the City environment were a central consideration.

The intrinsic merit of Lloyd's old building is open to debate but I doubt if many would quarrel with the brief description in "Save the City"—"dull of their kind... conventional commercial classical." That is not to say that demolition should be contemplated lightly, nor has it been. Furthermore, the quality of the replacement is of the greatest importance. Lloyd's is quite clear about this and has demonstrated an acceptance of responsibility by the trouble it has taken to find architects of flair and imagination. I am confident that a major new City building of real distinction can result. As an evolving place the City can well do with a few more such buildings.

That is the fundamental point I wish to make. As to some of Mr. Binney's other comments on the way in which additional space requirements might be met—based on an erroneous figure of 7,000 sq ft, the potential effect of data processing, and the real character and function of the underwriting room—I would only say that he must do a lot more homework before he can seriously challenge the validity of the project on such grounds. Gordon Graham, 66, Portland Place, W1

## Monopoly of power

**FROM MR. E. CRAWFORD**  
Sir—Should not the Transport and General Workers' Union action at the present time be referred to the Monopolies Commission?

E. L. Crawford, Tanglewood, Buck Lane, Grindleton, Clitheroe, Lancs.

## Programming negotiations

**FROM MR. D. MORRIS**  
Sir—In a civilised industrial society one would not expect trade unions to strike first and argue after. It is a far cry from the responsible free collective bargaining which union leaders were promising a few months ago.

Over the years Parliament has given trade unions legal rights to assist them in their work, but today union leaders are taking advantage of their position and the public are suffering. It is Parliament's primary responsibility to protect the public especially in present circumstances. Without any proposals from the TUC, perhaps a measure to programme negotiations should be considered. Four weeks' negotiating period including at least 20 hours "contact" time; if no agreement then, two weeks compulsory conciliation or arbitration; if no agreement then, three weeks for a compulsory postal ballot conducted by an independent body; and if a majority of over 30 per cent vote in favour of a strike then the union may call an official

strike, but must give ten days notice. It would seem reasonable in these circumstances—but no other—that strikers' families should be entitled to social security benefits and trade unions should be protected from claims by third parties. David C. Morris, 21 Soho Square, W.1.

## Today's Events

**GENERAL**  
House of Commons returns after Christmas recess—Government statement on strike situation expected.  
Ministry of Agriculture publishes annual Review White Paper on the state of British farming.  
Mr. Tom Keating appears at Old Bailey accused of conspiracy and deception concerning Old Master reproductions.  
Mr. Felipe Gonzalez, first secretary of the opposition Spanish Workers' Party, arrives in London for three-day visit, will meet the Prime Minister and US-Foreign Secretary.  
National Union of Teachers publish details of pay claim.  
European Parliament assembles in Strasbourg (until January 19).  
EEC Foreign Affairs Council meeting in Brussels.  
U.S. Congress reconvenes after Christmas recess.  
International group of trade unions (ORIT) plan boycott of goods moving to and from Chile.  
UN General Assembly opens for 10 days to clear business unresolved at Christmas.  
Tokyo Round of world trade negotiations talks resume in Geneva.

South Asian and Third World trade Ministers meet in Colombo for three days to prepare for UNCTAD conference in Manila.  
Palestine National Council convenes in Damascus.  
Maltese Government presents budget to Parliament.  
Sir Kenneth Cork, Lord Mayor of London, attends Gardeners Company Dinner, Mansion House.  
**PARLIAMENTARY BUSINESS**  
House of Commons: Motion to take notice of the 11th Report

from the Expenditure Committee for 1986-77, and 13th Report, 1977-78, on the Civil Service.  
**OFFICIAL STATISTICS**  
Balance of payments current account and overseas trade figures for December. Provisional retail sales figures for December.  
**COMPANY RESULTS**  
Flint dividends: Meegitt Holdings, Norfolk Capital Group, Great Northern Investments, Ultra Rubber, Interim dividends: Westmor Group, Howard Shuttleworth, Reims Properties, Highgate Optical and Industrial.  
**COMPANY MEETINGS**  
See Financial Diary on Page 27.

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## Bullying habit of unions

**FROM THE MANAGING DIRECTOR, TEK TRANSLATION AND INTERNATIONAL PRINT**  
Sir—I do regret that your leader article on trade union power, January 9, didn't have more to say and couldn't speak in a more forthright manner. It is unquestionably clear today that union power is too great. And that there is no authority in this land of ours which is able to exert effective control of it.

## The strike weapon

**FROM MISS M. GOUGH**  
Sir—Mr. Sutton (January 8) may have confused himself but not, I hope, your readers. Only Mr. Imrie can define his prin-



# Good second half boosts Associated Sprayers

A SECOND-HALF jump in taxable profits from £67,102 to £395,492 at Associated Sprayers boosted the figure for the full year ended August 31, 1978, from £139,102 to a record £297,492—a rise of 185 per cent. Sales increased to £5.72m against a previous £6.06m.

Mr. H. E. Newton-Mason, the chairman, says the balance sheet has been greatly strengthened, and the short-term debt eliminated.

Earnings per 10p share are well up at 5.07p (1.78p) and the directors propose a dividend, payable on March 1, of 2p net per share, the first distribution since a 1.47p final for 1974. Also announced is a one-for-five scrip issue.

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

**Interim:** Highgate Optical and Industrial, Howard Shuttering, Regional Properties, Restmor.

**Final:** Great Northern Investment Trust, Jira Rubber Plantations, Meggitt Holdings, Norfolk Capital.

**FUTURE DATES**

Calendian Trust	Feb. 12
City of Aberdeen Land	Jan. 25
Cowen, De Group	Jan. 25
Dowry	Feb. 7
Fintas	Jan. 22
S.T. Japer Investment Trust	Jan. 22
Group Investors	Jan. 16
Property Security Invest. Trst.	Jan. 17
Seville Gordon (L)	Jan. 18
Schlesinger Far East Fund	Jan. 25
Schlesinger Int. Fund (Jersey)	Jan. 25
Thornerton Trust	Jan. 25
Wellman Engineering	Jan. 18
Wellman Board Mills	Jan. 16
Finlay	Jan. 17
Amel	Jan. 17
Amel Television	Jan. 17
Amel-Peimoulze	Jan. 17
London	Jan. 17
Macpherson of Scotland	Jan. 17
Spencer Clark Metal	Jan. 16

shares made at 28p per share. All the remaining new ordinary shares which were not taken up by shareholders have been sold at a premium, and the net proceeds will be distributed pro rata to the original allottees, in accordance with the terms of the offer document.

Rivington Reed's rights issue of 1.5m Convertible Redeemable Preference shares has been taken up to the extent of 1,298,779 shares (86.6 per cent).

# Customagic losses rise to £61,000

PRE-TAX losses of Customagic Manufacturing rose from £15,806 to £61,131 in the half year to October 31, 1978, on turnover down from £1.91m to £1.65m.

At the end of last year the pre-tax losses of the company, which became a subsidiary of Mooloya Investments in July 1978, were £139,000.

The before tax figure was after exceptional expenditure of £24,519 (nil). There is again no tax.

After extraordinary debits of £58,725 (nil) the net loss jumps from £15,806 to £119,558. The figures are after crediting a temporary employment subsidy more than halved from £156,000 to £81,000.

At the end of last year shareholders were told that moving to Derby Street, Chesham, Manchester, would result in considerable savings, and the closure of some 96 shops since May 1977 would reduce selling costs.

The chairman then said further closures would take place during the current year in accordance with the policy of concentrating sales in major retail outlets.

# Kennings Estates profit fall

Lower profits are reported by Kennings Estates, subsidiary of Kennings Motor Group, for the year to September 30, 1978. The pre-tax surplus slipped from £1.45m to £1.4m on turnover of £1.41m, against £1.38m.

Tax takes £732,000 (1754,000) and retained profits come out at £277,000, compared with £312,000.

The company's shares are traded on The Over-the-Counter



Mr. I. M. Abrams, chairman of the Restmor Group, at the Hackbridge factory with the new de luxe reclining pushchair being produced exclusively for Mothercare. Restmor's interim figures are expected today.

# George Blair slumps and warns on year

Despite an increase in turnover from £4.69m to £5.15m in the 26 weeks to September 30, 1978, pre-tax profits of George Blair and Co., engineering and steel founding, fell sharply from £507,000 to £221,000.

Mr. I. L. Blair, chairman, states that prices have been adversely affected by the highly competitive conditions which now prevail in the steel foundry industry throughout the world and by the weakening of the dollar.

Trading conditions continue to be more difficult than previously anticipated and there is no indication that these will improve in the near future. Shareholders are warned not to expect the previously forecast improvement in the second half.

However, an increased number of employees and higher turnover indicates improved productivity which the Board believes will "stand the company in good stead" when trading conditions improve.

The net interim dividend is 4.4p. Last year's total payment was 10.04p.

The company's shares are traded on The Over-the-Counter

# Investors Capital Trust

Gross revenue of Investors Capital Trust increased from £3.27m to £3.85m in the year ended November 30, 1978, and net revenue available for ordinary shares was higher at £1.99m, compared with £1.12m previously.

Earnings per share are shown at 2.26p, against 1.81p, and the final dividend is 1.3p making a 2p total for the year, against 1.85p in 1977-78.

Net asset value per 25p ordinary share is 97.7p (95.4p).

# Belhaven repaying £550,000

Belhaven Brewery Group is repaying immediately £550,000 of medium/long term loans, carrying interest at approximately 14 per cent per annum, as to £425,000 to the Commonwealth Development Finance Company, and £125,000 to the I.C.F.C.

These loans are being repaid with surplus cash funds generated from the current high cash flow of the group.

# George Blair slumps and warns on year

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# NEW LIFE BUSINESS Phoenix premiums jump by 32%—writes £1.7bn

NEW ANNUAL premiums on worldwide life business of the Phoenix Assurance group rose 32 per cent last year from £115m to £152m. New single premiums advanced by 10 per cent from £19m to £21m. New sums assured amounted to £1.7bn compared with £1.1bn in 1977, and new annuities totalled £17.1m against £13.5m.

In the UK, new annual premiums improved by 42 per cent from £8.5m to £12.3m. The company recorded good sales of both executive and self-employed pension contracts with annual premium 20 per cent higher. But sales of group life and individual term contracts, in which Phoenix is a market leader, were extremely buoyant. Group life premiums were 74 per cent higher on the year and individual term assurances 40 per cent higher.

Single premium business in the UK amounted to £14m, of which 95 per cent was transferred by the link life subsidiary Property Growth Assurance. Sales of linked bonds proved to be extremely good with investment being concentrated in the property and agricultural funds.

Record new business figures for 1978 have been announced by Sun Life Pensions Management, a member of the Sun Life Assurance Group. Total new premium income rose from £9.8m in 1977 to £20.2m last year, of which £15.9m came from transfers of schemes previously insured with Sun Life. The number of pension scheme clients using the fund for investment rose to about 70 and the value of the fund jumped from £24m to £60m at the end of the year.

Mr. John Webster, general manager of Sun Life Pensions, reports that the portfolio at the end of 1978 was split 49 per cent fixed-interest, 31 per cent equities, 1 per cent property and 19 per cent cash. The managers, in view of the uncertainty of the market, had allowed the liquidity of the fund to build up towards the end of the year.

Substantial new business gains in 1978 is reported by London Life Association, new annual premiums rising by 78 per cent from £2.58m to £4.51m and single premiums by 55 per cent from £1.33m to £2.06m. Amounts invested in immediate annuities, in which the company had been a market leader, improved 26 per cent from £2.15m to £2.68m.

The company expanded its ordinary individual life and endowment annual premium business by nearly 70 per cent to £1.31m and its self-employed pension contract premiums by 40 per cent to £1.1m, but the most buoyant factor last year was company and executive pensions—boosted by the introduction of the new state pension scheme these recorded premiums of £2.7m, more than double the level of the previous year. The

# SHARE STAKES

Parambe—Mr. R. C. A. Shaw has acquired 200,000 ordinary shares (8.33 per cent).

Alpine Soft Drinks—Mr. K. E. Price, director, has acquired 10,000 ordinary shares making total holding 18,000.

Paterson Zochonis—Mr. B. Snouder and Mr. G. A. Loupos, both directors, have notified the company of following reduction in their non-beneficial interests—£8,606 ordinary shares and 26,394 "A" (non-voting) ordinary. Reduction arises because of their resignation from the position of trustees.

William Baird and Co.—Mr. T. D. Parr, director, has become interested non-beneficially in additional 220,000 ordinary shares bringing total to £35,750, 16.27 per cent of equity.

N. Nichols (director), has sold 10,000 shares.

Spillers—Mr. G. A. Wiltaker, director, has purchased 10,000 ordinary shares.

Westera Board Mills—Royal London Mutual Insurance Society now holds 238,500 shares and its pension fund a further 50,000, together representing 6.45 per cent.

Longest Transport (Holdings)—A substantial shareholder, Industrial and Commercial Finance Corporation and its associates, have reduced their holding to 1,071,025 ordinary shares to 1,021,025 reducing holding from 17.04 per cent to 16.27 per cent of equity.

London Brick Company—Ronald Stewart, a director, has exercised an option under the share option scheme. As a result, 30,000 shares, fully paid, have been allotted at par cash on January 9.

Charles Clifford Industries—Jobe Investment Trust holds 80,000 ordinary shares (15 per cent).

Derriford—Amalgamated Industrials—Holdings has purchased a further 56,000 ordinary shares bringing total holding to 10,974,296 (84.2 per cent).

## comment

Associated Sprayers has ramped up with nearly trebled pre-tax profits. True the second half benefited from the upturn in consumer spending on both its gardening and household goods activities (business is sold roughly 50-50). But the improvement—pre-tax profit for the 1977/78 year was £389,000.

First half turnover included rents receivable during the period of £325,668 (£262,852), sales of development properties £113,000 (nil) and interest receivable £7,475 (nil).

Profit was subject to a tax charge of £134,210 compared with £88,303 last time, and the attributable balance came out at £124,152 (£88,760)—last year was an extraordinary credit of £2,500.

The directors anticipate an increased dividend for the year, last year's being 1.625p net.

## FT Share Service

The following security has been added to the Share Information Service appearing in the Financial Times.

Kaneb Services Inc. (Section: Overseas-New York).

# Upsurge for Avenue Close

Pre-tax profit of Avenue Close rose from £172,268 to £258,362 for the half year ended September 30, 1978, on turnover well up from £362,582 to £446,143.

The directors say they are satisfied with the progress of the company and expect results for the full year to show a further improvement—pre-tax profit for the 1977/78 year was £389,000.

First half turnover included rents receivable during the period of £325,668 (£262,852), sales of development properties £113,000 (nil) and interest receivable £7,475 (nil).

Profit was subject to a tax charge of £134,210 compared with £88,303 last time, and the attributable balance came out at £124,152 (£88,760)—last year was an extraordinary credit of £2,500.

The directors anticipate an increased dividend for the year, last year's being 1.625p net.

## RIGHTS RESULTS

Northshire Fine Woollen Spinners announces that acceptance has been received in respect of 513,086 20p ordinary shares (£8.99 per cent) of the recent rights issue of 589,780

These securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

January, 1979

## Banque de Développement Economique de Tunisie

Kuwaiti Dinars 7,000,000

8 per cent. Guaranteed Notes due 1985

Unconditionally and irrevocably guaranteed by

### The Republic of Tunisia

Issue price 99½ per cent.

Kuwait Investment Company (S.A.K.)

Abu Dhabi Investment Company Arab African International Bank—Cairo

Banque Nationale de Paris Citicorp International Bank Limited

Kredietbank S.A., Luxembourgeoise Swiss Bank Corporation (Bahrain Branch)

Algemene Bank Nederland N.V. (Bahrain Branch)

Arab Finance Corporation S.A.L.

Arab Investments for Asia (Kuwait) k.s.c.

The Arab and Morgan Grenfell Finance Company Limited

Al Saudi Banque

B.A.I.I. (Middle East) Inc.

Bank of America International Limited

Bank of Bahrain and Kuwait B.S.C.—Kuwait

Bayerische Vereinsbank International

Société Anonyme

Byblos Arab Finance Bank (Belgium) S.A.

Financial Group of Kuwait K.S.C.

The Gulf Bank K.S.C.

Gulf Riyad Bank E.C.

The Industrial Bank of Kuwait K.S.C.

Kuwait Financial Centre S.A.K.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Kuwait International Finance Company S.A.K. 'KIFCO'

National Bank of Bahrain, Bahrain.

The National Commercial Bank, Saudi Arabia

Nederlandse Credietbank N.V.

Riyad Bank Ltd.

UBAN-Arab Japanese Finance Limited

Union de Banques Arabes et Européennes—U.B.A.E.

### FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 19.1.78.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	12½	12½	12½	12½	12½	12½	12½	13

Rates for larger amounts on request. Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-928 7822, Ext. 1771). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and FCI.

### MORTGAGE BANK OF FINLAND OY

8½% 1971-1986 SUS 15,000,000

Holder of the above-mentioned bonds are hereby informed that the annual redemption instalment of "15 000,000" due on February 15th, 1979, has been entirely repurchased in the market.

The bonds outstanding on and after February 15th, 1979, amount to SUS 9,900,000—

BANQUE INTERNATIONALE D'INVESTISSEMENT S.A. (Société Anonyme) Trustee

Luxembourg, January 15th, 1979.

### SIMCO MONEY FUNDS

Saturn Investment Management Co. Ltd.

66 CANNON STREET EC3N 6AF

Telephone: 01-236 1425

Rates paid for W/E 14.1.79

	Call	7 day
	% p.a.	% p.a.
Mon.	11.74	11.538
Tues.	11.71	11.528
Wed.	11.61	11.538
Thurs.	11.86	11.501
Fri./Sun.	11.62	11.468

### THE PHILIPPINE INVESTMENT COMPANY S.A.

Net Asset Value as of December 31, 1978 U.S.\$13.19

Listed Luxembourg Stock Exchange Agent.

Banque Générale du Luxembourg Investment Bankers.

Manila Pacific Securities S.A.

### COMPANY NOTICES

CITY OF OSLO 5½% Bonds of 1964 FINAL REDEMPTION

Holder are reminded that the final redemption of these bonds will be effected on 15th February, 1979 at the offices of—

S. G. WARBURG & CO. LTD., 30, Gresham Street, London EC2P 2EB

or at one of the paying agents named on the reverse of the bonds; interest will cease to accrue on the bonds on and after 15th February, 1979.

S. G. WARBURG & CO. LTD. as Principal Paying Agent.

### PUBLIC NOTICES

METROPOLITAN BOROUGH OF TAMESIDE VARIABLE RATE REDEMABLE

1982

The Council of the Metropolitan Borough of Tameside announces that the 1982 variable rate of interest due on the 1978-79 bonds (the "1982 rate") will be 6.5625% (less income tax) for £100 of bonds.

11th January, 1979.

### TRAVEL

MARSELLA MAJORCA ALGARVE

Gold Holidays from 599.00 incl. flights, transfers, 1978-79, 1979-80, 1980-81, 1981-82, 1982-83, 1983-84, 1984-85, 1985-86, 1986-87, 1987-88, 1988-89, 1989-90, 1990-91, 1991-92, 1992-93, 1993-94, 1994-95, 1995-96, 1996-97, 1997-98, 1998-99, 1999-00, 2000-01, 2001-02, 2002-03, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, 2009-10, 2010-11, 2011-12, 2012-13, 2013-14, 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25, 2025-26, 2026-27, 2027-28, 2028-29, 2029-30, 2030-31, 2031-32, 2032-33, 2033-34, 2034-35, 2035-36, 2036-37, 2037-38, 2038-39, 2039-40, 2040-41, 2041-42, 2042-43, 2043-44, 2044-45, 2045-46, 2046-47, 2047-48, 2048-49, 2049-50, 2050-51, 2051-52, 2052-53, 2053-54, 2054-55, 2055-56, 2056-57, 2057-58, 2058-59, 2059-60, 2060-61, 2061-62, 2062-63, 2063-64, 2064-65, 2065-66, 2066-67, 2067-68, 2068-69, 2069-70, 2070-71, 2071-72, 2072-73, 2073-74, 2074-75, 2075-76, 2076-77, 2077-78, 2078-79, 2079-80, 2080-81, 2081-82, 2082-83, 2083-84, 2084-85, 2085-86, 2086-87, 2087-88, 2088-89, 2089-90, 2090-91, 2091-92, 2092-93, 2093-94, 2094-95, 2095-96, 2096-97, 2097-98, 2098-99, 2099-00, 2100-01, 2101-02, 2102-03, 2103-04, 2104-05, 2105-06, 2106-07, 2107-08, 2108-09, 2109-10, 2110-11, 2111-12, 2112-13, 2113-14, 2114-15, 2115-16, 2116-17, 2117-18, 2118-19, 2119-20, 2120-21, 2121-22, 2122-23, 2123-24, 2124-25, 2125-26, 2126-27, 2127-28, 2128-29, 2129-30, 2130-31, 2131-32, 2132-33, 2133-34, 2134-35, 2135-36, 2136-37, 2137-38, 2138-39, 2139-40, 2140-41, 2141-42, 2142-43, 2143-44, 2144-45, 2145-46, 2146-47, 2147-48, 2148-49, 2149-50, 2150-51, 2151-52, 2152-53, 2153-54, 2154-55, 2155-56, 2156-57, 2157-58, 2158-59, 2159-60, 2160-61, 2161-62, 2162-63, 2163-64, 2164-65, 2165-66, 2166-67, 2167-68, 2168-69, 2169-70, 2170-71, 2171-72, 2172-73, 2173-74, 2174-75, 2175-76, 2176-77, 2177-78, 2178-79, 2179-80, 2180-81, 2181-82, 2182-83, 2183-84, 2184-85, 2185-86, 2186-87, 2187-88, 2188-89, 2189-90, 2190-91, 2191-92, 2192-93, 2193-94, 2194-95, 2195-96, 2196-97, 2197-98, 2198-99, 2199-00, 2200-01, 2201-02, 2202-03, 2203-04, 2204-05, 2205-06, 2206-07, 2207-08, 2208-09, 2209-10, 2210-11, 2211-12, 2212-13, 2213-14, 2214-15, 2215-16, 2216-17, 2217-18, 2218-19, 2219-20, 2220-21, 2221-22, 2222-23, 2223-24, 2224-25, 2225-26, 2226-27, 2227-28, 2228-29, 2229-30, 2230-31, 2231-32, 2232-33, 2233-34, 2234-35, 2235-36, 2236-37, 2237-38, 2238-39, 2239-40, 2240-41, 2241-42, 2242-43, 2243-44, 2244-45, 2245-46, 2246-47, 2247-48, 2248-49, 2249-50, 2250-51, 2251-52, 2252-53, 2253-54, 2254-55, 2255-56, 2256-57, 2257-58, 2258-59, 2259-60, 2260-61, 2261-62, 2262-63, 2263-64, 2264-65, 2265-66, 2266-67, 2267-68, 2268-69, 2269-70, 2270-71, 2271-72, 2272-73, 2273-74, 2274-75, 2275-76, 2276-77, 2277-78, 2278-79, 2279-80, 2280-81, 2281-82, 2282-83, 2283-84, 2284-85, 2285-86, 2286-87, 2287-88, 2288-89, 2289-90, 2290-91, 2291-92, 2292-93, 2293-94, 2294-95, 2295-96, 2296-97, 2297-98, 2298-99, 2299-00, 2300-01, 2301-02, 2302-03, 2303-04, 2304-05, 2305-06, 2306-07, 2307-08, 2308-09, 2309-10, 2310-11, 2311-12, 2312-13, 2313-14, 2314-15, 2315-16, 2316-17, 2317-18, 2318-19, 2319-20, 2320-21, 2321-22, 2322-23, 2323-24, 2324-25, 2325-26, 2326-27, 2327-28, 2328-29, 2329-30, 2330-31, 2331-32, 2332-33, 2333-34, 2334-35, 2335-36, 2336-37, 2337-38, 2338-39, 2339-40, 2340-41, 2341-42, 2342-43, 2343-44, 2344-45, 2345-46, 2346-47, 2347-48, 2348-49, 2349-50, 2350-51, 2351-52, 2352-53, 2353-54, 2354-55, 2355-56, 2356-57, 2357-58, 2358-59, 2359-60, 2360-61, 2361-62, 2362-63, 2363-64, 2364-65, 2365-66, 2366-67, 2367-68, 2368-69, 2369-70, 2370-71, 2371-72, 2372-73, 2373-74, 2374-75, 2375-76, 2376-77, 2377-78, 2378-79, 2379-80, 2380-81, 2381-82, 2382-83, 2383-84, 2384-85, 2385-86, 2386-87, 2387-88, 2388-89, 2389-90, 2390-91, 2391-92, 2392-93, 2393-94, 2394-95, 2395-96, 2396-97, 2397-98, 2398-99, 2399-00, 2400-01, 2401-02, 2402-03, 2403-04, 2404-05, 2405-06, 2406-07, 2407-08, 2408-09, 2409-10, 2410-11, 2411-12, 2412-13, 2413-14, 2414-15, 2415-16, 2416-17, 2417-18, 2418-19, 2419-20, 2420-21, 2421-22, 2422-23, 2423-24, 2424-25, 2425-26, 2426-27, 2427-28, 2428-29, 2429-30, 2430-31, 2431-32, 2432-33, 2433-34, 2434-35, 2435-36, 2436-37, 2437-38, 2438-39, 2439-40, 2440-41, 2441-42, 2442-43, 2443-44, 2444-45, 2445-46, 2446-47, 2447-48, 2448-49, 2449-50, 2450-51, 2451-52, 2452-53, 2453-54, 2454-55, 2455-56, 2456-57, 2457-58, 2458-59, 2459-60, 2460-61, 2461-62, 2462-63, 2463-64, 2464-65, 2465-66, 2466-67, 2467-68, 2468-69, 2469-70, 2470-71, 2471-72, 2472-73, 2473-74, 2474-75, 2475-76, 2476-77, 2477-78, 2478-79, 2479-80, 2480-81, 2481-82, 2482-83, 2483-84, 2484-85, 2485-86, 2486-87, 2487-88, 2488-89, 2489-90, 2490-91, 2491-92, 2492-93, 2493-94, 2494-95, 2495-96, 2496-97, 2497-98, 2498-99, 2499-00, 2500-01, 2501-02, 2502-03, 2503-04, 2504-05, 2505-06, 2506-07, 2507-08, 2508-09, 2509-10, 2510-11, 2511-12, 2512-13, 2513-14



MacMillan directors oppose bid from CPI

YANCOUVER — Directors of MacMillan Bloedel issued a statement opposing plans by Canadian Pacific Investments (CPI) to take over their company.

McGraw-Hill will decide policy today on Amex bid

BY STEWART FLEMING IN NEW YORK THE BOARD of McGraw-Hill, the U.S. publishing group, meets today to hammer out its policy towards the \$830m takeover bid with American Express.

The dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Company Name, Announcement Date, Announcement Year, Dividend Amount, Dividend Yield, etc.

RECENT ISSUES

Table with columns: Issue Name, Issue Price, Opening Price, etc.

FIXED INTEREST STOCKS

Table with columns: Issue Name, Issue Price, Opening Price, etc.

"RIGHTS" OFFERS

Table with columns: Issue Name, Issue Price, Opening Price, etc.

Japanese links in Queensland smelter venture

FIVE JAPANESE groups have agreed to join with Comalco and Kaiser Aluminum in the development of a new 450,000 (US\$ 575m) aluminium smelter at Gladstone in Queensland.

Corco acts over merger plan

BY OUR FINANCIAL STAFF THE FINANCIALLY troubled Commonwealth Oil Refining Company (Corco), currently operating under the shelter of the U.S. bankruptcy laws, has responded cautiously to a re-

BASE LENDING RATES

Table listing various banks and their base lending rates, such as A.B.N. Bank, Allied Irish Banks, etc.

Dividend passed as losses double at NK-Aahlen

BY WILLIAM DUFFLORCE IN STOCKHOLM NK-AAHLEN, THE Swedish retailing group, plunged further into the red during the financial year ended October 31.

CURRENCIES, MONEY and GOLD

Sterling markets calm

BY COLIN MELHAM Sterling came under pressure at the end of last week as the foreign exchange market grew more concerned about Britain's industrial problems.

Industries, and expectations of a rail strike. Problems concerning the Public Sector Borrowing Requirement, and the future level of taxation, are also very much to the fore.

THE POUND SPOT FORWARD AGAINST £

Table showing exchange rates for various currencies against the pound, including U.S. Dollar, Canadian Dollar, etc.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various countries, including Canada, Mexico, etc.

OTHER MARKETS

Table showing market rates for various commodities and currencies, including Argentina, Australia, etc.

EXCHANGE CROSS RATES

Table showing cross rates between major currencies like Sterling, Deutsche Mark, etc.

MONEY RATES

Table showing money rates for New York, Germany, and Japan.

LONDON MONEY RATES

Table showing London money rates for overnight, 7 days, 14 days, etc.

Advertisement for Industrial Bank of Finland Ltd, featuring a logo and text about Kuwaiti Dinars 6,000,000, 7 1/2 per cent. Guaranteed Notes due 1989, and other financial services.



INSURANCE

Difficulty of defining what a contract fully represents

BY OUR INSURANCE CORRESPONDENT

WHAT IS a contract of insurance? What a question you may say, for we all know that it is an agreement whereby the insured, in consideration of the payment of premium by the insured, undertakes to pay an amount, if a particular event or events occur in which the insured has an insurable interest.

True, but is this all or is there something more? Suppose we belong to a sports club to which we pay our subscriptions, which entitle us to enjoy all the club facilities.

Suppose the club committee has discretion whether or not to afford that protection, though that discretion has never been exercised.

In these circumstances have we, the members, contracts of insurance? Or do we have something less, because ultimately, we have no enforceable legal right, the protection offered by the club rules?

Discretionary basis

This was the cause of a dispute between the Department of Trade and the Medical Defence Union which recently appeared before Mr. Justice Megarry. The union has for nearly 100 years as part of its service provided financial protection against professional negligence claims, but on a discretionary basis only, with no legal obligation resting on the union.

Over the years, the Department of Trade had been content to leave the union to go on its self-regulatory way, but with the passage of the 1974 Insurance Companies Act, the department decided that the union was engaging in the provision of contracts of insurance, so that the department must be entitled to move in, require the union

to comply with the provisions of the 1974 Act in respect of its insurance activities.

Nowhere in the 1974 Act is there any legal definition of the phrase "contract of insurance" and so while commonsense might suggest that enforceability should be of the essence, the department were fully entitled to argue that if all the other features of a normal insurance arrangement were present then it was immaterial that there was any discretion to pay or not.

The judge ruled in favour of the union and against the department, saying that since the union's legal protection facilities were discretionary, because members had the right not to indemnify, but only to be considered for it, the union was not engaging in insurance and not providing contracts of insurance within the 1974 Act.

Department may appeal

It is not yet certain whether the department will appeal, but surely they ought now let the matter rest. The 1974 Act was designed for the regulation of insurers providing protection for the public and it is unlikely that at any time during its consideration, drafting and passage into law that there was any intention that bodies such as the union, should be caught by the Act's provisions.

The judge's decision if left unappealed, does not open the door to the establishment of a multitude of new "insurance" companies outside the Act; for no one buying insurance, be it commercial fire protection, private motor insurance, or personal life assurance will be willing to accept insurers' discretion which connotes the danger of insurers' refusal to pay, when a valid claim is made.

The judge's decision is valid only in its narrow context and is solely for the benefit of professional bodies like the MDU who have discretionary professional indemnity schemes or who may now decide to set them up for the protection of their members.

APPOINTMENTS

Senior executive post at BICC

Mr. J. Banks is to be appointed by BICC as managing director, group services, responsible to Mr. H. G. De Ville, executive vice-chairman, for BICC Research and Engineering, corporate planning, and group management services. Mr. Banks became chairman of BICC Overseas Engineering and a member of the parent Board in July last year.

Mr. Robert Piper has been appointed marketing director of the BANKER and has been succeeded by Michael Prigadeux as financial advertisement manager of the FINANCIAL TIMES.

Mr. D. R. M. Venus has been appointed a director of TAYLOR WOODROW INTERNATIONAL.

Mr. A. MacDougall has been appointed managing director, HALL-THERMOTANK with responsibility for the industrial refrigeration and air conditioning companies in the UK and overseas. Mr. Coy. Ball has become deputy managing director and Mr. G. R. Conner joins the Board. The company is a member of the APV Group.

Mr. G. C. D. Freys has been appointed a managing director of SECOMBE MARSHALL AND CAMPION.

The BANK OF AMERICA NT AND SA has made the following appointments to vice president in the Europe, Middle East and Africa Division: Mr. W. Lynn Rowell, Paris; Claire Taplett, Bank of America International; London, and Mr. Samuel M. Zavatti, Middle East area office. Appointed assistant vice president are Mr. Christopher Neshead of EMEA training, London; Mr. James D. McQuillans, Piraeus; Mr. Hugh Russell, Paris; Mr. Dirk G. Teungs, Rotterdam; and Mr. George Vautier, Marseille.

Mr. John Edwards has become chief executive of ENERGY EQUIPMENT. His appointment follows the investment recently of £500,000 by the National Enterprise Board is that company.

Mr. Jack Harris has been appointed finance director and Mr. Andrew Senn, marketing director, of HERON MOTOR GROUP. Other appointments to member companies are Mr. Donald Lock director, H. R. Owen, Mr. Michael Petrie, director, Heron Trucks, and Mr. Jimmy Kerr, director,

Rossleigh, Mr. Brian Hishon and Mr. Keith Goodson have become directors of Heron Fleets. At Heron Leasing, Mr. Robert Burton is now marketing manager and Mr. Hayden Hughes, administration manager. Mr. Wilmet Wickramasuriya and Mr. Philip Keane have been appointed by Heron Corporation as assistant directors with group finance functions.

Mr. J. H. Robinson has resigned as managing director of WOODRIDGE AND RIXSON (HOLDINGS) and is joining SMITH AND NEPHEW as managing director of the Elastoplast division. Mr. G. S. Baker, executive chairman of Woodhouse Rixson, takes over the responsibilities of group managing director.

Lord Wyford has been appointed chairman of CBS in succession to the late Sir Geoffrey Kitchen.

Mr. Robert N. Sears, a member of the Board of directors and a senior vice president of PHILLIPS PETROLEUM COMPANY, will on February 1, on that day, Mr. Russell L. Roward becomes a vice president, assuming responsibility for the New York City corporate office, which Mr. Sears has headed since 1962.

Mr. J. M. Butler has been appointed chairman, and Mr. A. C. M. Sigsworth, chief executive, of IDEAL CASEMENTS (READING).

Mr. Peter Seabrook has become a director of ROGER HARVEY.

Mr. Brian Cunningham has been appointed deputy managing director of HUGH SMITH (GLASGOW), heavy machine tool manufacturer, subsidiary of The Low and Bonar Group. He continues as technical director.

Mr. Stanislaw Berkiet, head of the products division of CITIBANK's operating group in the UK, has been appointed a vice president. Mr. John Vernon also becomes a vice president. He is head of the merchant banking group's London money market division.

Mr. Miles Milling has been appointed marketing director of FAIRBY FAIRERING, member of the Fairley Holdings group.

Mr. Brian J. Spang and Mr. Ronald C. Treuter have been appointed to the Board of HOME STEEL MAGNETIC.

WORLD STOCK MARKETS

Indices

Table with columns for New York - Dow Jones, 1978-79, High, Low, and Stock. Includes data for 1978-79 and 1979-79.

Table with columns for Standard and Poors, 1978-79, High, Low, and Stock. Includes data for 1978-79 and 1979-79.

EUROPE

Table with columns for Amsterdam, Brussels/Luxembourg, Copenhagen, and Vienna. Includes columns for Price, Div. Yld., and Stock.

Table with columns for N.Y.S.E. All Common, 1978-79, High, Low, and Stock. Includes data for 1978-79 and 1979-79.

Table with columns for Tokyo, Stockholm, and Hong Kong. Includes columns for Price, Div. Yld., and Stock.

WALL STREET

NEW YORK

Table with columns for 1978-79, High, Low, Stock, and Jan. 12. Lists various stocks and their prices.

1978-79

Table with columns for 1978-79, High, Low, Stock, and Jan. 12. Lists various stocks and their prices.

1978-79

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1978-79

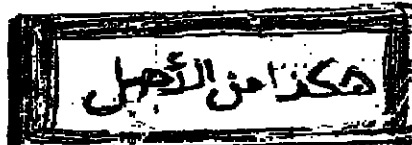
Table with columns for 1978-79, High, Low, Stock, and Jan. 12. Lists various stocks and their prices.

1978-79

Table with columns for 1978-79, High, Low, Stock, and Jan. 12. Lists various stocks and their prices.

Handwritten text at the bottom of the page.





Companies and Markets

INTERNATIONAL CAPITAL MARKETS

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, U.S. DOLLARS, Amount m., Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %.

INTERNATIONAL BONDS

Package deal from Bayer

BY FRANCIS GHILES

A \$200m ten-year issue of bonds with warrants for a prime German industrial name, Bayer, through Deutsche Bank, has effectively reopened the new issue market for fixed rate dollar denominated bonds after it had been closed for a month.

The warrants can be used to purchase the shares of Bayer over the next ten years at just below the current price of the shares, DM138. Each \$1,000 bond will carry detachable warrants which can be used to buy 18 Bayer shares at DM138 each.

Important role: this is true of the Deutsche-Mark but also, though to a lesser degree, of the French franc where demand for the Peugeot-Citroen issue is reported to be good and well spread geographically.

Two prime borrowers announced they were floating DM bonds last week. Nippon Telephone and Telegraph is a name that could hardly be improved upon in the eyes of many, while Amex International is also that rare animal, a good U.S. bank name.

with short term bonds seeing most demand and increasing most in price. Exactly the contrary happened in the German domestic market which was dampened in mid-week by the announcement of a new government bond. The last one, barely two weeks old, has not yet been entirely sold.

A DM200m convertible for Kansai Electric was announced to be arranged by Dresdner Bank. The amount was less than expected because of a disagreement between the borrower, which is Japan's second largest electric utility, and the banks, which would have liked to see a coupon higher than 4 per cent, particularly for such a large convertible.

U.S. BONDS

Money supply too true to be good

BY JOHN WYLES

THE LATEST money supply statistics published by the Federal Reserve Board on Thursday brought such splutters of disbelief from some Wall Street economists that the Fed was forced to issue a denial

on Friday that the figures were inaccurate and that it planned to correct them.

Forecasting the money supply is at best a hazardous enterprise but some economists were left with more egg on their faces

than usual because of projections they made earlier in the week of an expected bulge of up to \$5bn when M1 appeared unchanged and M2 up a modest \$500m. The bond markets staged a gentle rally which halted the

declining trend of the previous three days.

But Friday saw the mood change, bringing with it news that unemployment had risen insignificantly in December and that therefore the economy was still showing no signs of stalling under the impact of high interest rates.

FT INTERNATIONAL BOND SERVICE

The list shows 150 200 international bonds for which an adequate secondary market exists. The prices over the last week are indicated by the following table.

Table with columns: U.S. DOLLAR, Issued, Bid, Offer, Change on week, Yield.

Table with columns: OTHER STRAIGHTS, Issued, Bid, Offer, Change on week, Yield.

Table with columns: FLOATING RATE NOTES, Issued, Bid, Offer, Change on week, Yield.

Table with columns: CONVERTIBLE BONDS, Issued, Bid, Offer, Change on week, Yield.

Table with columns: YEN STRAIGHTS, Issued, Bid, Offer, Change on week, Yield.

FORFEITING

Discounting with a difference

BY JOHN EVANS

THE CURRENT banking dispute due before the British High Court over alleged non-payment of bills of exchange worth DM 26m has focused attention on the system of "forfeiting" employed in many international trade transactions.

Forfeiting—the loose British equivalent is the discounting of trade bills—is still unfamiliar outside continental Europe, particularly Switzerland and Germany where it has its origins.

It denotes the purchase of obligations falling due at some future date, arising from the deliveries of goods and services by an exporter—but without claim on any previous holder of the obligation.

currency markets rather than the sterling-based trade finance markets. Forfeiting is still little used by British exporters, although there has been growth in specific areas.

Trading down

Anticipation that after two months of extremely slow money supply growth, the figures were about to take a turn for the worse and dampened most of the week's trading up to Thursday afternoon. Evidence that the money supply curve is still flat "poses a rather intriguing mystery in view of the economic strength in the closing months of 1978," says Mr. Henry Kaufman of Salomon Brothers.

He notes that the combination of economic strength and no movement in the money supply should have produced sufficient pressure in the credit markets to push the Fed funds rate out of the relatively narrow range of 9 1/2 to 10 per cent. But he is reluctant at this stage to commit himself to any particular explanation. Whatever the reasons for the current phenomenon, Mr. William Miller, the chief man of the Fed, made it clear this week that present levels of inflation argue for continued austerity on the credit front.

Five-year note

Clearly this does not point to significantly lower interest rates in the near future. The climb to present levels has so dampened down foreign bond sales in the U.S. that one of the most interesting issues of last week was the \$150m of five-year notes from the Kingdom of Norway.

The first true Yankee issue (Canadian bonds technically do not count) in four months, the pricing was a vigorous reminder of the times. Norway sold \$150m of five-year notes in the U.S. last June at a yield of 8.5 per cent. But to ensure strong investor demand this week the yield was "jacked up" to 9.875 per cent on a semi-annual basis.

According to Morgan Guaranty some \$5,688bn of foreign bonds, including Canadian, were sold in the U.S. last year compared to \$7,423bn in 1977 and \$10.6bn in 1976.

Sales decline

The decline was almost entirely due to a slump in issues by international organisations—\$459m against \$1.9bn—who withdrew from the U.S. market either because of relatively high interest rates or to avoid putting more pressure on the debilitated dollar.

Meanwhile trading this week may draw some initial support from the oil workers settlement in line with the President's anti-inflation guidelines. New issues are expected to include \$150m of 30-year bonds from the Bell Telephone Company of Pennsylvania and some \$370m of an assortment of municipal bonds.

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U.S. \$70,000,000 PROJECT FINANCING LOANS JORDAN FERTILIZER INDUSTRY COMPANY LIMITED U.S. \$50,000,000 Ten year floating rate loan THE HASHEMITE KINGDOM OF JORDAN provided its guarantee to participants



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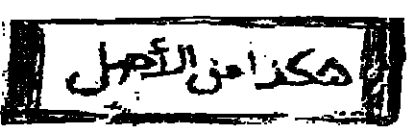
OFFSHORE AND OVERSEAS FUNDS

Table of financial data for various unit trusts and offshore funds, including columns for fund names, managers, and performance metrics.

INSURANCE AND PROPERTY BONDS

Table of financial data for insurance and property bonds, listing various companies and their associated products and rates.

INSURANCE BASE RATES table with columns for property growth and vanbough guaranteed rates.



NOTES section containing additional information and disclaimers regarding the data presented in the tables.



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NEW ISSUE 10th January, 1979

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(Incorporated with limited liability in the Netherlands Antilles)

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4th January, 1979

US \$25,000,000

**European Investment Bank**

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Issue Price 99 3/4%

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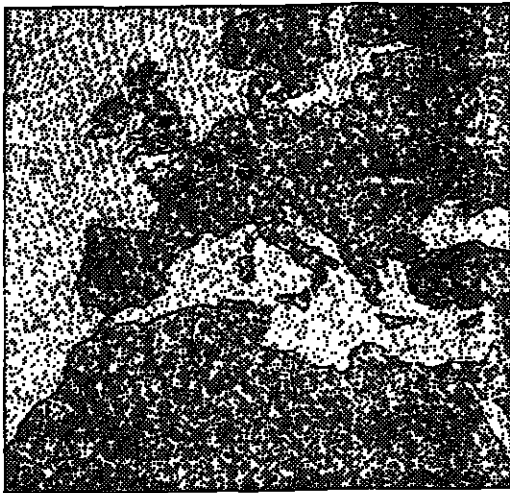
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# The Civil Service comes under scrutiny

BY PAUL TAYLOR



Mr. Michael English, MP, Chairman of the Commons Expenditure Committee.

THE HOUSE OF Commons will today debate the merits of the more radical changes to the structure and working of the Civil Service and its relationship to Government and Parliament proposed by a committee of backbench MPs.

The public image of the Civil Service as some form of monolithic and bureaucratic monster beyond the control of MPs and Ministers is both widely held and potent. However, this unfortunate role in which the Civil Service and therefore the 500,000 non-industrial civil servants — is often cast depends more for its existence on continued repetition rather than on detailed scrutiny. For this reason the full scale Parliamentary debate on the service — the first for more than 30 years with the exception of the debate on the Fulton Report in 1968 — is welcomed by both Government and the service as a chance to correct misapprehensions.

The Government for its part will attempt to rectify the Civil Service's image while also justifying its own decision to opt for a considered pace of change in the relationship between Parliament, Government and the service rather than rush into the more radical approach sought by some MPs on both sides of the House.

The level of public expenditure handed by the service, currently about £42bn a year, and the underlying public and Parliamentary suspicion of both Government and Civil Service should ensure a lively debate. When the influential Commons Expenditure Committee, under the chairmanship of Mr. Michael English, MP, published its 11th report in September, 1977, it was the first time for 104 years that a Commons Select Committee had investigated the service as a whole.

In spite of the widely publicised minority report prepared by Mr. Brian Sedgemore, MP, notorious for its extreme language — it referred to "reactionaries" and a "Vichy mentality" in the Civil Service — the over-riding concern expressed by the committee was a fear that the service had outgrown Parliament and was capable of usurping the power of MPs and the Government.

The central issues raised by the committee were ones of financial and political accountability, managerial efficiency and the way Whitehall worked. Since the publication of the

report the Government has gone a long way to accepting and implementing many of the recommendations, particularly in the areas of efficiency and financial control, recruitment and training. Of the 54 recommendations made by the committee, 34 have been partly or wholly accepted, 11 were rejected and the remainder are still under consideration.

### Misconceptions

Government Ministers and senior civil servants accept that the image of the service as an all powerful bureaucracy is both widely held and is even understandable. However they do not consider such a view is based on a series of misconceptions. They argue that far from being a single unit, the Service is divided as it is into departments with separate political masters — is a relatively amorphous body which responds and advises but has no central political will of its own.

As evidence they point to such cases as the well publicised debate about the abolition of Vehicle Excise Duty when Ministers were at loggerheads with each other and so were Department officials. It is the "creative tension" between Ministers with political objectives and civil servants with administrative duties which it is claimed, was misinterpreted by the committee

service under the close scrutiny of the Government. It also drew the distinction between the responsibility of the service to the Government and that of the Government, through Ministers, to Parliament. Any extension of the accountability of civil servants, it was argued, must take account of the over-riding responsibility of departmental Ministers for the work and efficiency of their departments.

This was regarded by the committee in its 12th report as an implicit rejection of its proposals. However, the question of Parliamentary committee structure has been examined by the House Select Committee on Procedure. Although the report has not yet been published there are signs that neither the Government nor the committee recommended "we believe that our Rules made a modest and reasonable attempt to increase the accountability of the Executive to the House of Commons and we regret it did not receive a more favourable response."

The English committee report was prefaced by the comment that the recommendations were designed to "help the Civil Service do a good job better." However following the publication of the White Paper the committee recommended "we believe that our Rules made a modest and reasonable attempt to increase the accountability of the Executive to the House of Commons and we regret it did not receive a more favourable response."

In answer to the critics, Mr. Charles Morris, Civil Service Minister, is likely to argue that the pace of change in the relationship between Parliament and the Executive depends not only on whether such changes are desirable but also on the de-stabilising effects of rapid change. To argue, as the committee did in its 12th report, that the Government has neatly sidestepped the fundamental and most controversial proposals — both obvious and true though perhaps a little unfair because changes demand lengthier consideration. The Government is faced with a series of difficult decisions. To do nothing would merely reinforce the belief, perhaps held more strongly within the Left wing of the Labour Party, that the service is capable of wagging its master's

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Black with Black Everflex Roof and Black Hide. 8,000 miles

**1976 ROLLS-ROYCE CORNICHE SALOON**  
Silver Mink with Dark Blue Everflex Roof and Dark Blue Hide. Fitted with Camargue air conditioning. 22,500 miles

**1974 ROLLS-ROYCE CORNICHE CONVERTIBLE**  
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**1973 ROLLS-ROYCE CORNICHE CONVERTIBLE**  
Black with Black Hood and Red Hide. 20,000 miles

**1978 BENTLEY T2 SALOON**  
Silver Chalice with Dark Blue Hide. 1,500 miles

**1978 ROLLS-ROYCE SILVER SHADOW II SALOON**  
Pewter with Green Hide. 1,100 miles

**1978 ROLLS-ROYCE SILVER SHADOW II SALOON**  
Black with Special Tan Hide. 6,000 miles

**1977 ROLLS-ROYCE SILVER SHADOW II SALOON**  
La Mans Blue with Magnolia Hide. 15,000 miles

**1976 ROLLS-ROYCE SILVER SHADOW SALOON**  
Caribbean Blue with Red Hide. 28,000 miles

**1975 ROLLS-ROYCE CORNICHE CONVERTIBLE**  
Dark Olive with Beige Hood and Beige Hide. 23,000 miles

**1974 ROLLS-ROYCE SILVER SHADOW SALOON**  
Walnut with Tan Everflex Roof and Beige Hide. 46,000 miles

**1973 ROLLS-ROYCE SILVER SHADOW SALOON**  
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- 78 FIAT PANTHER J73 SPORTS Automatic. Silver Red Hide. Radio. 2,000 miles. £11,950
- 79 JAGUAR 4.3 Carriage Brown, Cinnamon Hide. Under 1,000 miles. £10,250
- 80 DAIMLER ROVERBIGN 4.2 Dark Blue/Black Hide. Air Conditioning, 71 Glass. Chrome Wheels. Radio. 15,000 miles. £8,950
- 78 PORSCHE 924 Red/Black and White trim. Sun Roof. 71 Glass. Radio. 14,000 miles. £7,950
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- 1978 Nov. Mercedes-Benz 450 S.L.C. Milan Brown with Brown Velour. Air Conditioning, Elec. Sun Roof, Alloy Wheels, Cruise Control, Radio Cassette Player. Delivery Mileage. £24,750.
- 1977 T. Reg. Mercedes-Benz 450 S.L.C. Metallic Silver with Blue Velour. Elec. Sun Roof, Radio Stereo, Wipers, Tyres. 20,000 miles. £24,400.
- 1978 T. Reg. BMW 733i Auto. Metallic Silver/Green with Green Velour. Air Cond. Elec. Sun Roof, Elec. Windows. Delivery Mileage. £18,950.
- 1977 S. Reg. Ferrari 308 GTB. Steel body. Red with Tan Leather. Air Cond. Wide Wheels. 7,500 miles from new. Immac. throughout. £14,750.

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- 1978 (June) Bentley T.2 Oxford Blue with Magnolia hide trim. 3,100 recorded miles.
- 1978 (January) Silver Shadow II Caribbean Blue with Magnolia hide trim. Picnic tables and head rests. 17,000 recorded miles.
- 1977 (November) Silver Shadow Regency Bronze with Magnolia hide trim piped in Dark Brown. Picnic tables. 15,000 recorded miles.
- 1977 (March) Silver Shadow II Regency Bronze with Black hide trim. 10,000 recorded miles.
- 1976 (February) Silver Shadow White with Tan hide trim. One private owner. 40,000 recorded miles. £21,950.
- 1978 (June) Silver Shadow LWB with division. Garnet with Black vinyl roof and Tan hide trim. 49,000 recorded miles. £19,950.

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- 1979 CORNICHE. Silver Chalice with Black Everflex roof. Red Hide trim. Delivery Mileage only.
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- 1979 PORSCHE TURBO 3.3. Gold with Air Conditioning, Electric roof etc. Delivery Mileage only.
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- 1978 SHADOW II. Regal Red with White Everflex roof. Beige Hide upholstery. Front and rear head restraints. Export suspension and steering. White wall tyres to 1979 specifications including wash wipe. Total mileage under 5,000 miles.
- 1978 SHADOW II. Chestnut with Beige trim. 600 miles only.
- 1977 SHADOW II. Moorland Green with Walnut Everflex roof. Full matching drapery upholstery and trim. Leather knee rolls. Front and rear head restraints. Leather top roll. Lambswool rugs. 17,000 miles.
- 1976 SILVER SHADOW. Seychelles Blue on Silver Mink. Blue Hide upholstery. White wall tyres. Lambswool rug. Speedo reading under 35,000 miles.
- 1969 SHADOW I. Metallic Dark Green. 76,000 miles.

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- 1978 117 523i CSL. Metallic mid.
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- 1978 117 723i IA. Metallic pale Green.
- 1978 117 723i Marmal. Maroon.
- 1978 117 723i Marmal. Pale Blue.
- 1978 117 523i IA. Metallic dark Green.
- 1978 117 728 Automatic. Metallic pale Green.

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- 77 Seville. (with 6 T registered). 6 choice of 4 cars in Pewter, Blue, Turquoise and Oregan. From £5,750.
- 78 New Caprice Estate. Delivery Mileage. Tremendous carrying capacity. Seats 9 adults. Fully conditioned. Choice of 2 in Metallic Brown or Metallic Green. From £8,250.
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BUSINESSMAN'S DIARY

Table with columns: Date, Title, Venue. Includes UK Trade Fairs and Exhibitions such as International Toy Fair, Stationery Industry Exhibition, and Micro-Electronics for the TV Industry.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Includes international trade fairs like Int'l Trade Fair, Motor Workshops and Gasoline Station Equipment, and International Boat Show.

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. Lists various business and management conferences such as RRG: Risk Management in Practice, IPE: Practical Aspects of Work Study, and ESC: 1979 Finance Directors Conference.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final.

Table with columns: TODAY, THURSDAY, FRIDAY, SATURDAY. Lists various company meetings, board meetings, and dividend/interest payments for numerous companies.

LOCAL AUTHORITY BOND TABLE

Table with columns: Authority, Annual Interest, Life. Lists local authority bonds from Barnsley Metro, Bursley, East Lindsey, etc.

NOTICE OF REDEMPTION

To the Holders of Plywood-Champion International Finance Company 5 1/4% Convertible Guaranteed Debentures due 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1968 providing for the above Debentures, \$216,000 principal amount of said Debentures have been selected for redemption on February 15, 1979 (the "Redemption Date").

Those outstanding Debentures of \$1,000 each of prefix "M" bearing numbers ending in the following two digits: 34 40 51 63 72 79 80 81 82

And outstanding Debentures of prefix "M" bearing the following numbers: 335 759 1059 1858 1889 2786 3269 3295 4359 4385 6256 6589 7059 7189 7339 7759

On February 15, 1979, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York...

Debentures are presently convertible into Common Stock of Plywood-Champion International, Inc. (formerly U.S. Plywood-Champion Papers, Inc.) at the office mentioned above, at the rate of 37.38 shares of such Common Stock for each \$1,000 principal amount of Debenture.

The right to convert any of the above Debentures called for redemption will expire at the close of business on the Redemption Date.

Plywood-Champion International Finance Company

Dated: January 15, 1979

PLANT & MACHINERY SALES

Table with columns: Description, Telephone. Lists various industrial machinery for sale, including rolling mills, drawing machines, shears, and presses.

CONTRACTS AND TENDERS

Tender Announcement for Nominated Sub-Contracts

The Government of the State of Qatar will shortly invite bids for the Nominated Sub-Contracts for the University of Qatar which is situated approximately 6 km north of Doha.

- The Sub-Contracts will comprise: 1. Engineering Systems A. Mechanical, B. Electrical

- 2. Architectural Finishes A. Joinery and Associated Works, B. Applied Finishes, Suspended Ceilings and Decorations

- 3. Equipment A. Movable (furniture), B. Fixed (fittings)

- 4. Landscaping

Applications to participate should be sent as soon as possible, but not later than 24th January, 1979 to The Technical Adviser to His Highness the Amir, The Amir's Office, P.O. Box 923, Doha, Qatar.

The application must be accompanied by: 1. List of major projects recently completed, quoting value and date of completion.

2. List of current projects quoting value and percentage completion, with contract completion date. 3. Complete financial statement (audited) for the past five years.

Interested firms should have the turnover shown in the table below for each trade and documents will be available at the Amir's Office for prequalified bidders at the prices listed.

Table with columns: Sub-Contract, Turnover QR, Document Price QR. Lists sub-contract details for Engineering Systems, Architectural Finishes, Equipment, and Landscaping.

Firms must state in their replies the Sub-Contract in which they are interested. Full details of incorporation of company, clarification or relationship of any proposed joint venture and name of local agent must be supplied. Firms not supplying any of this information may be excluded from participation.

The Main Contract period will be approximately 40 months, with an assumed commencement date of March 1979. It is the intention to invite bids from a select list of pre-qualified bidders at dates which are appropriate for letting sub-contracts for each of the construction elements listed above. Tender bids will be valid for 90 days after submission. Tender and performance bonds will be required. All sub-contracts will be let on a fixed-price basis.

TURKISH STATE RAILWAYS (TCDD)

The Chairmanship of Central Purchasing and Sales Commission Ankara - Gar/TURKEY

Tenders are invited for 11 DIESEL GENERATOR SETS of which the technical features are written in the specifications

- 1 - The above items are to be purchased through bids received from countries which are members of the World Bank and Switzerland.

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# FT SHARE INFORMATION SERVICE

## BONDS & RAILS—Cont.

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## BRITISH FUNDS

“Shorts” (Lives up to Five Years)

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

Five to Fifteen Years

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

Over Fifteen Years

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

Undated

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## INTERNATIONAL BANK

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## CORPORATION LOANS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## COMMONWEALTH & AFRICAN LOANS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## FOREIGN BONDS & RAILS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

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## BANKS & HP—Continued

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## CHEMICALS, PLASTICS—Cont.

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## ENGINEERING—Continued

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## AMERICANS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## HIRE PURCHASE, etc.

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## DRAPERY AND STORES

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## BEERS, WINES AND SPIRITS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## CANADIANS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## BUILDING INDUSTRY, TIMBER AND ROADS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## ELECTRICAL AND RADIO

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## FOOD, GROCERIES, ETC.

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## HOTELS AND CATERERS

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

## INDUSTRIALS (Miscel)

Interest	Stock	Price	Last	Yield	Div	Yield
1M	1000 7% 1980	100	100	7.00	7.00	7.00
1M	1000 7% 1981	100	100	7.00	7.00	7.00
1M	1000 7% 1982	100	100	7.00	7.00	7.00

مركز من الأخبار



INDUSTRIALS—Continued

Table of industrial stocks including companies like ICI, Shell, and BP, with columns for stock price, price/earnings ratio, and dividends.

INSURANCE—Continued

Table of insurance stocks including companies like Lloyds, Sun Life, and Prudential, with columns for stock price, price/earnings ratio, and dividends.

PROPERTY—Continued

Table of property stocks including companies like British Land, Guinness, and Anglo Irish, with columns for stock price, price/earnings ratio, and dividends.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Guinness, Anglo Irish, and various international funds, with columns for stock price, price/earnings ratio, and dividends.

FINANCE, LAND—Continued

Table of finance and land stocks including companies like Anglo Irish, Guinness, and various financial institutions, with columns for stock price, price/earnings ratio, and dividends.

SANWA BANK Tokyo, Japan. Serving the world with financial expertise.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various international mining firms, with columns for stock price, price/earnings ratio, and dividends.

LEISURE

Table of leisure stocks including companies like British Airways, British Telecom, and various entertainment firms.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Airways, British Telecom, and various transportation firms.

Commercial Vehicles

Table of commercial vehicle stocks including companies like British Airways, British Telecom, and various transportation firms.

Components

Table of component stocks including companies like British Airways, British Telecom, and various transportation firms.

Gargers and Distributors

Table of gargar and distributor stocks including companies like British Airways, British Telecom, and various transportation firms.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like British Airways, British Telecom, and various transportation firms.

PAPER, PRINTING

Table of paper and printing stocks including companies like British Airways, British Telecom, and various transportation firms.

PROPERTY

Table of property stocks including companies like British Land, Guinness, and Anglo Irish.

INSURANCE

Table of insurance stocks including companies like Lloyds, Sun Life, and Prudential.

PROPERTY

Table of property stocks including companies like British Land, Guinness, and Anglo Irish.

INSURANCE

Table of insurance stocks including companies like Lloyds, Sun Life, and Prudential.

SHIPBUILDERS, REPAIRERS

Table of shipbuilder and repairer stocks including companies like British Airways, British Telecom, and various transportation firms.

SHIPPING

Table of shipping stocks including companies like British Airways, British Telecom, and various transportation firms.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like British Airways, British Telecom, and various transportation firms.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, De Beers, and various international mining firms.

TEXTILES

Table of textile stocks including companies like British Airways, British Telecom, and various transportation firms.

TOBACCO

Table of tobacco stocks including companies like British Airways, British Telecom, and various transportation firms.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo Irish, Guinness, and various financial institutions.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including companies like Anglo Irish, Guinness, and various financial institutions.

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Table of finance, land, and other stocks including companies like Anglo Irish, Guinness, and various financial institutions.

OILS

Table of oil stocks including companies like Anglo Irish, Guinness, and various international mining firms.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo Irish, Guinness, and various international mining firms.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like Anglo Irish, Guinness, and various international mining firms.

TEAS

Table of tea stocks including companies like Anglo Irish, Guinness, and various international mining firms.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and various international mining firms.

CENTRAL RAND

Table of central rand mining stocks including companies like Anglo American, De Beers, and various international mining firms.

EASTERN RAND

Table of eastern rand mining stocks including companies like Anglo American, De Beers, and various international mining firms.

FAR WEST RAND

Table of far west rand mining stocks including companies like Anglo American, De Beers, and various international mining firms.

O.F.S.

Table of O.F.S. stocks including companies like Anglo Irish, Guinness, and various international mining firms.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo American, De Beers, and various international mining firms.

CENTRAL AFRICAN

Table of central African stocks including companies like Anglo Irish, Guinness, and various international mining firms.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various international mining firms.

TINS

Table of tin stocks including companies like Anglo American, De Beers, and various international mining firms.

COPPER

Table of copper stocks including companies like Anglo American, De Beers, and various international mining firms.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo Irish, Guinness, and various international mining firms.

NOTES

Notes regarding stock prices, dividends, and other financial information.

REGIONAL MARKETS

Regional market information for various countries and regions.

OPTIONS

Options market information including call rates and other details.

FINANCE

Finance market information including interest rates and other details.

DIAMOND AND PLATINUM

Diamond and platinum market information including prices and other details.

CENTRAL AFRICAN

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REGIONAL MARKETS

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Bain Dawes A worldwide insurance broking service

EEC move to check state aid to industry

BY GILES MERRITT IN BRUSSELS

A CONTROVERSIAL move that would directly challenge EEC member governments' sovereignty in two important areas is being contemplated by the European Commission.

At their meeting on January 24 the 13 commissioners are to discuss the unilateral imposition by the Commission of a directive that would force the governments of the Nine to notify Brussels of their financial transfers to public enterprises.

The plan envisages taking advantage of the Rome Treaty's so far unused Article 90, which empowers the Commission to bypass the Council of Ministers and introduce its own directives in the field of public undertakings.

The use of Article 90 would, however, almost certainly result in an open clash between the Commission and the French, Italian and British governments, and could easily spark a damaging row throughout the Community over the Commission's role and powers.

Britain, France and Italy have already made it clear in three meetings with the Commission that the present draft directive is wholly unacceptable.

All three governments see the notification procedure as a comparatively short interim phase leading to the Commission's further use of Article 90 to impose powers under which it would vet public financing policies.

Commission officials have indicated that if the draft directive is adopted, "profitability criteria" would eventually be applied to the financing of public enterprises.

The funding of domestic industry would not be affected so much as the subsidising of such international industries as steel and shipbuilding, where trade distortions can occur.

It is also understood that some sections of the Brussels Commission see the initiative as a means of encouraging the rationalisation of over-capacity industries.

Commission lawyers are studying the possibility of including coal and steel—covered separately by the Treaty of Paris—in the sectors that would be covered by the new directive. Posts and telecommunications services, electricity, railways and airlines have been exempted.

Oil and gas are included, however, despite determined British efforts to have them dropped from a list that in different countries ranges from the motor and aircraft industries to shipbuilding and banking.

Backing for the Commission's draft directive—which would entail pre-notification to Brussels of every transfer of state money to all public enterprises not exempted—is believed to be coming from West Germany, Denmark, Holland and Belgium, where the degree of state participation is comparatively low.

Whether those EEC member governments would countenance the European Commission's use of Article 90 remains to be seen. France, Italy and the UK are examining legal doubts that surround it. The Commission may instead employ Article 94 to avoid a political debate on its powers.

Article 94 provides for the Council of Ministers to rule on a Commission proposal by a qualified majority and was the procedure used in March 1977 to pass the fourth directive on competition policy that gave Brussels the power to vet direct Community aids to shipbuilding industries.

From the Commission's point of view, the difficulty with Article 94 is that opposition from three of the EEC's four largest members would probably preclude a qualified majority of 41 votes out of the 56 in the Council.

Workers' Union alone, not least because the union needed no reminding of its relative weakness. A national strike against the pay limit would have had virtually no impact on refinery output, which could, and would, have been maintained by supervisors staff.

Two other factors helped secure the settlements. In response to a union request Gulf and Amoco tabled offers for flat rate pay rises instead of a percentage increase on basic rates. They also offered a contract re-opening clause at the end of the first year of the two-year contract, which could enable the union to take advantage next year of any change in the guidelines, or the general direction of Government policy.

The resulting agreements will give the oil workers increases amounting to 8 per cent in the first year and 5 per cent in the second year and will be subject to renegotiation at the beginning of next year.

Although the renegotiation clause will cause some fluttering in the Administration, this will be outweighed by the clear satisfaction of having driven their first major test since they were unveiled at the end of last October.

But officials will be cautious about predicting similar success with the crucial lorry drivers' negotiations, which start in earnest next week.

The Teamsters' Union will pose a far sterner test than the oil and chemical workers and its members have powers of economic disruption comparable to those currently being wielded by British lorry drivers.

Volkswagen of America has been given U.S. Government approval under the anti-inflation guidelines to boost its new car prices by an average of 3.9 per cent.

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The company says the closure is necessary to reduce overhead costs.

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The Standish plant was bought in 1946 and was originally intended for closure after the opening of the Kitt Green plant in 1959. The buildings are now considered unsuitable and the equipment outdated.

Braniff expects to increase Concorde flights

BY MICHAEL DONNE IN DALLAS

BRANIFF, the U.S. international airline, which began joint Concorde services with British Airways and Air France between Washington and Dallas/Fort Worth in Texas last Friday is planning to expand its Concorde operations this year.

Its main aim is to begin Concorde supersonic flights between New York and points on its South American network such as Lima and Santiago via Panama City. Another possible route is Los Angeles to Lima.

The airline believes that these could be ideal Concorde routes involving mostly supersonic flights with only a brief subsonic sector across the Isthmus of Panama, after a refuelling stop in Panama City.

Mr. Russell Theyer, the president and chief operating officer of the airline, have told me here over the last few days that it is not a question of whether the airline expands its Concorde activities but when.

One of the restraining factors is the availability of aircraft. British Airways is already extensively committed with its fleet of five aircraft on its existing routes to Washington.

New York and Bahrain, and now also to Dallas/Fort Worth, with flights to Singapore jointly with Singapore Airlines resuming on January 24.

Braniff is, therefore, showing considerable interest in the possibility of British Airways taking over the remaining two Concorde still to come off the UK assembly line raising the fleet to seven aircraft, which would allow Braniff to lease an aircraft.

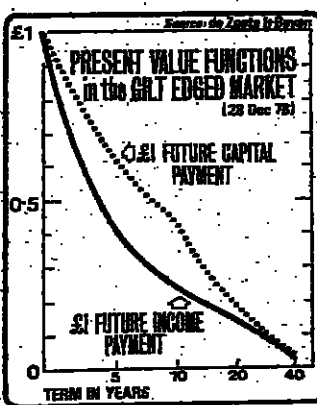
Braniff is not the only airline showing increasing interest in Concorde. Another big U.S. domestic operator, Continental Airlines, is understood to have had preliminary talks with British Airways on a possible inter-change deal along the lines of that which Braniff has with British Airways, while Pan-American is also viewing the aircraft more favourably.

There is now considered to be virtually no chance of any individual airline buying a Concorde outright—partly because of the high initial purchase cost of over \$50m per aircraft and also because only British Airways and Air France are capable of undertaking the complex maintenance work.

British Airways says that its agreement with Braniff is expected to raise the number of passengers on each Washington to London transatlantic sector to an average of 50 for each flight and produce an extra £3.3m of revenue a year.

Computerising the gilts market

THE LEX COLUMN



Outdated techniques

Two developments have spurred these innovations. The first has been the mounting difficulty faced by gilt market technicians in pursuing conventional valuation techniques. Redemption yields and yield curves have been unable to cope with the huge spread of coupons which now afflict the market: redemption yields on stocks with a life of 20 years (or thereabouts) range from 9.9 to 13.7 per cent.

Attempts to break the market down into segments, according to the size of the coupon, as has been done in the FT-Actuaries series of gilt-edged indices, have only provided a partial answer.

The second factor was the publication last year of a paper on mathematical models of the gilt-edged market by Mr. Robert Clarkson, investment manager of the Scottish Mutual. This paper is to be discussed at the Institute of Actuaries on January 22. Long before the stockbrokers came on to the scene Mr. Clarkson had developed his own computer model for the long end of the gilt-edged market.

The need to devise new solutions to the problem of bond valuation has sent the analysts back to basics. A gilt-edged security can be viewed as representing a stream of half-yearly coupon payments together with a final redemption payment on a specific date in the future. These payments, discounted at the appropriate rate of discount, should add up to the market price.

The rate of discount used in the past has been the redemption yield, and the increasing problem has been that it has been necessary to use different rates of discount to give sensible answers even for stocks with exactly the same rate of redemption. The new concept is that different rates of discount should be applied to the income and capital payments. For each half-yearly interest payment there is an appropriate discount

rate, according to an income yield curve, and for the final redemption payment there is also a specific discount rate which is generally lower than for income payments on the same date.

The sense behind this is that investors, largely but not wholly for tax reasons, place a different value on income and capital flows. It is logical that the same payments on the same day by different stocks should be worth the same. But because the pattern of income and capital varies for different stocks, the overall value can vary, and so can the conventional gross redemption yield.

In fact the de Zoete model works on the basis of present value functions rather than rates of discount, which are not explicitly calculated. It is postulated that there are two functions implied by the overall structure of the gilt-edged market, and these are derived from each day's price data—the computer model uses 12 parameters to describe the whole of the market. On the basis of the present value functions, theoretical prices can be computed for all stocks. Then it is just a question of checking the divergence of actual from theoretical prices to arrive at relative cheapness and dear-

ness. Complications Well... no. The real world, unfortunately, is never quite as simple as that. On one day last week the de Zoete model was suggesting that Treasury 14 per cent, 1982, was 2 per cent too dear, that Treasury 6 1/2 per cent, 1995-98 was 3 per cent too cheap, and that War Loan was overvalued by 50 per cent. But de Zoete's view is pinning their flags to these crude figures. Many stocks, they argue, are affected by special factors. Another way of look-

ing at it is to say that the model is not sophisticated enough to reflect all the market's complications.

One quirk of the UK Government bond market, for instance, is that yields vary according to the level of the coupon. A coupon stock is placed on very low ground for capital gains, and a premium is also evident in the highest coupon gilts which are attractive to income seekers. In between, the medium coupon stocks tend to get neglected. This non-linearity has been incorporated in the Clarkson model used by Scottish Mutual but is not recognised by the de Zoete version.

So for the de Zoete model to be at all useful the crude deviations have to be refined. This is done by calculating an average deviation for each stock over a recent period—which represents the effect of the special factors applying in each case—and adjusting the model price. Any deviations that are left should represent fluctuations around the normal market valuation and therefore imply cheapness or dearness.

Percentage game The results are not, to the casual observer, very exciting. Apart from cases like Conversion 3 1/2 per cent, which seems to defy analysis, the deviations are relatively small—as indeed one would expect them to be in an efficient market. Selling a stock which is 1 per cent dear and switching into one which is 1 per cent cheap is not a path to quick riches. Yet it is an objective which is of great interest to institutional fund managers who all too often find it hard to beat the indices by even small percentages.

Big profits can only be made by taking views on the market as a whole—whether to be in or to be out. But taking a view on the big picture can be very risky, and the appeal of valuation models is that they purport to offer very low risk ways of achieving enhanced performance.

The snag is that if such models achieve popularity and if they all produce similar results, then the anomalies will surely disappear like melting snow. But enthusiasts like Mr. Clarkson do not accept this. They argue that there will always be enough people operating on a different investment view or switching for tax reasons, to make anomalies a permanent and potentially profitable feature of the gilt-edged market.

Deals by oilmen boost Carter's pay guidelines

BY JOHN WYLES IN NEW YORK

STRONG behind-the-scenes pressure on U.S. oil companies, allied to the relatively weak bargaining power of the union involved, has helped the Carter Administration win its first success for the President's anti-inflation pay guidelines.

After a week of increasingly obvious reluctance to push for a guidelines-busting settlement, leaders of 60,000 oil refinery workers have reached peace-setting deals with Gulf Oil and Standard Oil-Indiana (Amoco). The agreements are expected to be applied by 100 oil companies operating 411 plants.

Gulf Oil testified at the weekend to the powerful pressures exerted by the Administration to encourage the oil companies to stick close to the guidelines limiting average pay rises to 7 per cent a year.

Officials appear to have left the Oil, Chemical and Atomic

Workers' Union alone, not least because the union needed no reminding of its relative weakness. A national strike against the pay limit would have had virtually no impact on refinery output, which could, and would, have been maintained by supervisors staff.

Two other factors helped secure the settlements. In response to a union request Gulf and Amoco tabled offers for flat rate pay rises instead of a percentage increase on basic rates. They also offered a contract re-opening clause at the end of the first year of the two-year contract, which could enable the union to take advantage next year of any change in the guidelines, or the general direction of Government policy.

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to renegotiation at the beginning of next year. Although the renegotiation clause will cause some fluttering in the Administration, this will be outweighed by the clear satisfaction of having driven their first major test since they were unveiled at the end of last October.

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Heinz to phase out factory at Wigan

BY RHYS DAVID

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Britain seeks trade agreement with China for up to £15bn

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

BRITAIN is hoping to sign a trade agreement with China which could be as high as £15bn following the visit there next month by Mr. Eric Varley, Industry Secretary.

The agreement would cover about five years and signal China's desire to nominate British industry as a major contractor at the outset of the huge industrialisation programme.

The next two years, however, are seen as vital if Britain is to win a sizeable stake in China's long-term development. It is hoped, therefore, that Mr. Varley's visit will enable substantial progress to be made on a number of contracts and a discussion between industrialists and Chinese officials.

The Prime Minister has made it clear that an industrial package is an essential counterpart to Britain agreeing to let China have the Harrier, and a commitment will be sought from the Chinese when the Govern-

ment mission led by Mr. Varley arrives next month. Competition from Japan, Germany, France, Italy, and increasingly the U.S., is intense and all these countries have already had significant success in being awarded large contracts by China. Several British industry missions are in China now, or will be going shortly.

The most advanced discussions are those being held by the British Steel Corporation and Davy International, and it is thought that these could lead to heads of agreement being signed during the Varley visit for the modernisation of two steel plants, worth £800m.

Other areas where Britain is hoping to gain contracts include: Power stations—A delegation from GEC and Northern Engineering Industries has just gone to China for discussions on its requirements for four coal-burning power stations.

Aerospace—As well as the

Harrier, China is looking for help in building up its own aerospace industry, including components. Britain already has a successful start with the Spey engine being built in China under licence from Rolls-Royce.

Non-ferrous metals: A delegation from Consolidated Gold Fields Selection Trust and Rio Tinto Zinc went to China last week to discuss feasibility studies for the development of China's resources of copper, manganese, lead, zinc, titanium and bauxite.

Railways: A big modernisation and electrification of China's railways system is planned.

Ships: China has expressed interest in buying ships both naval and merchant from Britain and a delegation is due shortly to discuss this further. Mining and equipment: The National Coal Board has been asked to undertake feasibility studies of two big coal mines.

Cabinet seeks agreement

Continued from Page 1

some 1.5m workers in local authorities and hospitals are already due for a Phase Four settlement, the declared aim is to appease the undoubted militancy by setting up a pay inquiry that would produce more money later.

Some Ministers are arguing in private, however, that a more realistic solution would be to allow an increase of, say, 5 per cent for these workers, and for the powerful unions in key nationalised industries like coal and electricity.

This rules out any scope for assessing the going rate for settlements in the private sector, and then offering this in the public sector and starting-off with higher adjusted cash limits. A further element of inflexibility has been introduced this because cash limits are being negotiated with the traditional Parliamentary supply estimates. This means that the limits have to be confirmed now for the estimates to be published between mid-February and the beginning of the financial year in April.

Mr. Denis Healey, the Chancellor, said last week that the cash limits for 1978-79 would be based on the Government's 5 per cent pay guidelines, effectively implying a 7 to 8 per cent rise in average earnings. These assumptions were built into last November's Treasury forecasts. They have already been reflected in the rate support grant settlement for the coming financial year—that affecting local authority manual workers—and are now being included in the cash limits for central Government and public corporations.

Cash limits problem By Peter Riddell The Government faces considerable political and administrative difficulties if it is forced to concede pay increases of more than 5 per cent in the public sector. This is because of the timing of the fixing of cash limits and as a result of changes in the system of Parliamentary estimates now being introduced.

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Hall completed its restructuring last week of Lloyd's broker Leslie and Godwin, following its takeover of Leslie last summer. To satisfy the Committee of Lloyd's ruling about the control of Lloyd's brokers Rothschild Investment Trust is holding 75 per cent of Leslie's Lloyd's interests.

Brokers agree \$13m out-of-court settlement

BY JOHN MOORE

ONE OF THE top three U.S. insurance brokers, Frank B. Hall, is to pay \$13m (£8.5m) to Unigard Mutual Insurance Company, an American insurance group, following an out-of-court settlement of a major international reinsurance row.

But in a surprise move Hall is to be assisted in its payment to Unigard by a \$1m (£500,000) contribution from a Lloyd's of London approved insurance broker, Stewart Wrightson, a subsidiary of the publicly-quoted group Matthews Wrightson.

When the size of the payment, which is to be made over five years, Matthews Wrightson is likely to make an announcement to shareholders when it reports preliminary

results in April. It is planned to show the item in the group's annual accounts in May.

Two Lloyd's brokers, a subsidiary of Thomas Nelson Insurance and Oakeley Vaughan, the Philadelphia Manufacturers Mutual Insurance Company, and a host of other reinsurance specialists were involved in the dispute. It centred on a large number of aviation reinsurance contracts.

Hall, which produced the original business for Unigard, acted as reinsurance brokers and arranged reinsurance cover for the company on the aviation contracts. But when claims came in at a far higher level than expected, Unigard found that reinsurers were reluctant to settle.

Legal battles followed between most of those involved over the terms and type of contract, as well as the manner of the placing of the business. Hall explained in its last accounts that Unigard had insisted that Hall would be liable, if the reinsurance contract was found to be wholly or partially "ineffective". If, Unigard alleged, there was "negligent failure" by Hall in negotiating an enforceable policy of reinsurance on behalf of Unigard, damages would be sought for \$14m "with interest". Hall rejected the allegations, and as part of the settlement Unigard has dropped its assertions.

An out-of-court settlement emerged on December 16 at a

3 am meeting at Hall's London solicitors, Linklaters and Paines, as another legal deadline neared.

The case was due to come before a London court five days later.

Stewart Wrightson, although not one of the litigants in the case, had been mentioned in the legal pleadings of those involved in the dispute. Wrightson had produced a large amount of the initial business in the early 70s which was eventually disputed for Hall through its Los Angeles office. Stewart Smith Haldinger, Wrightson felt that a payment was appropriate. Meanwhile Hall is hoping to reduce the gross amount due to Unigard by recovering further amounts

from other parties involved in the action.

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Weather

UK TODAY

MOSTLY DRY with bright intervals after a misty start. Some sleet or snow in the North.

London, S.E. Cent. S. England, Midlands Mostly dry with bright intervals. Max. 7C (45F).

E. Anglia, E. N.E. England, S. E. Scotland, Highlands Some sleet or snow dying out. Bright intervals later. Max. 6C (43F).

Channel Islands, W. England, Wales, Lakes, Isle of Man, Argyll, Cent. Scotland, Western Islands, N. Ireland Dry, some bright intervals, occasional rain. Coastal drizzle and fog patches. Max. 10C (50F).

Scottish Islands Cloudy with occasional sleet or snow. Max. 6C (43F).

Outlook: Dull with some rain. Becoming colder and drier later.

Table with columns for City, Day, and Temperature. Includes cities like Amsterdam, Athens, Berlin, etc.

Table with columns for City, Day, and Temperature. Includes cities like Ajaccio, Algiers, Amman, etc.

Advertisement for Commonwealth Trading Bank of Australia, featuring a map of Australia and the text 'The vital link'.